

# **PENTAGON OFFICIALS WITHHELD BRAC DATA TO PROTECT PROPOSALS THAT FAILED LEGAL REQUIREMENT**

## **SUMMARY**

Enclosed documents show that high level Pentagon officials withheld data in order to protect proposals that had failed a mandatory requirement of the 1990 Base Realignment and Closure (BRAC) law (i.e., that all proposals support the Force Structure Plan). This action misled the independent BRAC Commissioners, the U.S. Congress, the President, the rest of the Department of Defense (DoD), and the American public about the legitimacy of BRAC actions involving the Department's laboratories.

Internal DoD documents reveal that security concerns were used as a pretext to halt the scheduled release of the data to the BRAC Commission. Thereafter, officials within the Office of the Secretary of Defense (OSD) acted to ensure that the data remained suppressed during the Commission's hearings from May to August 2005.

How did the data stay suppressed throughout the BRAC hearings? Internal emails show that the interests of the Pentagon and of a staffer in a powerful U.S. Senator's office converged in a way that kept the data from becoming public knowledge. Documents also reveal that prior to the Commission hearings, a DoD analyst informed the Government Accountability Office (GAO) that the laboratory proposals failed to meet the legal prerequisite. GAO failed to act.

Internal DoD documents show that three OSD officials had central roles in suppressing the data. They are: Michael Wynne, former Acting Under Secretary for Acquisition, Technology & Logistics (USD AT&L), and now Secretary of the Air Force; Ronald Sega, former Director for Defense Research and Engineering (DDR&E), and now Under Secretary of the Air Force; and Alan Shaffer, the DDR&E's Director of Plans & Programs.

Why did OSD take the risk of illegally suppressing BRAC data? This aspect is speculative, but two official DoD documents disclose one compelling motive. Prior to BRAC's start, both Wynne and Gordon England, DoD's top BRAC policy-makers (and both former General Dynamics executives), called in writing for closing DoD laboratories and outsourcing their workload to the private sector. If it were not withheld, the data would have derailed that political objective.

What follows below is a timeline of events, with documents to substantiate each claim. This is an important story, and one that needs to be told for two reasons. First, the schedule and success of many DoD technical programs are being jeopardized at a time when our country is at war. Second, integrity in Government decision-making is fundamental and essential to democracy.

## **TIMELINE**

**The Law (23 Sep 04):** Michael Wynne, Chair of the Pentagon's powerful BRAC Infrastructure Steering Group (ISG), issues guidance on the vital role played in the BRAC process by the DoD's 20-year Force Structure Plan. He correctly notes that "BRAC statute requires the Secretary of Defense to base his closure and realignment recommendations" on it (Enclosure 1, also available on the DoD's BRAC website at [http://www.defenselink.mil/brac/minutes/brac\\_guidance.html](http://www.defenselink.mil/brac/minutes/brac_guidance.html)).

**Significance:** Wynne was referring to Sec. 2914 of the BRAC law: "the Secretary shall make the recommendations referred to in that subparagraph *based on the force structure plan...*" This requirement was made to ensure that today's cuts do not place tomorrow's military at risk.

**The Warning (25 Apr 05):** Don DeYoung, a Navy member of the Technical Joint Cross Service Group (TJCSG), distributes a preliminary analysis of how well the TJCSG's proposals can be defended to the Commission. He states in an email that his findings "show considerable cause for concern" (Enclosure 2, also available as an attachment to "The Conduct and Lessons of BRAC-05" found at <http://www.fas.org/sqp/othergov/dod/brac/tjcsg-lessons.pdf>).

**Significance:** Copies of DeYoung's 25 April analysis are not available; however the final version of the analysis (discussed below) warns that a *projected deficit of Future Required Capacity means that the BRAC's lab proposals do not support the Force Structure Plan, as is required by law.* DeYoung's email shows that he sent his warning to Segal (the DDR&E), Alan Shaffer (TJCSG Executive Director), Peter Potochney (OSD BRAC Director), the DoD Inspector General's office, *and the GAO.*

**The Uncensored Report (10 May 05):** The TJCSG finalizes its report to the Commission. Appendix A contains 267 pages of data quantifying both current lab workload and future required lab capacity. When addressing the calculations of future required capacity, the report states, "This step was critical to ensure that the TJCSG's recommendations provided the Department with sufficient technical infrastructure to meet future threats described in the force structure plan (p.25)." (The full version of this report is available at <http://www.fas.org/sqp/othergov/dod/brac/tjcsg-complete.pdf>).

**Significance:** The data on Future Required Capacity show a projected *deficit -- with no BRAC actions taken. Therefore, any lab closures or realignments would, by the BRAC statute's language, "deviate substantially" from the Force Structure Plan.* Enclosure 3 is the report's key summary table, which shows the deficit's projected impact by Technology Area. The numbers include federal and contractor personnel.

**The Updated Warning (11 May 05):** Using final official data from the TJCSG's 10 May report, DeYoung updates his 25 April paper. He concludes that the data on Future Required Capacity "raise basic questions about the legitimacy of BRAC action." He shows that the TJCSG's 13 laboratory closure and realignment proposals will result in a 3.9% deficit in Future Required Capacity, *which fails the legal mandate to support the Force Structure Plan.*

**Significance:** DeYoung concluded that the proposals were in jeopardy. He offered a number of corrective actions to ensure that the recommendations supported the Force Structure Plan, but none were adopted. His paper, "Defending the Technical Infrastructure Proposals of BRAC-05," is available at <http://www.fas.org/sqp/othergov/dod/brac/defending.pdf>.

**Crisis Mode (16 May 05):** James Short, OSD's Director of Defense Laboratory Management, emails the TJCSG with news that Segal discussed Appendix A (the capacity data) with Wynne. The TJCSG is instructed to remove all copies of Appendix A from computers because it "may be subject to more severe restrictions than FOUO" (Enclosure 4 is not in the public domain). Later that day, Short again emails the TJCSG, saying that he removed the Future Required Capacity data from the report. He states, "The vast majority of appendix A is gone (all but 13 pages)" (Enclosure 5, also available at <http://www.fas.org/sqp/othergov/dod/brac/tjcsg-email.pdf>).

**Significance:** Both Wynne and Segal claimed there were security reasons to expunge the data on Future Required Capacity from the TJCSG's official report to the BRAC Commission. *This halted transmittal of the data.*

**The Army Endorses (16 May 05):** Brian Simmons, the Army's top representative on the TJCSG, supports removal of the data saying, "I think that is a good catch by Dr. Segal..." (Enclosure 6 is not in the public domain).

**Significance:** Simmons was from the Army Developmental Test Command at Aberdeen, Maryland, a base with much to gain from the Commission's approval of the DoD's laboratory proposals.

**The DDR&E's Testimony (19 May 05):** Sega testifies to BRAC Commission. He concedes the TJCSG's final report is late, telling the Commissioners they will be receiving it "later today" (May 19 Hearing Transcript, p.10, available on the BRAC Commission website at <http://www.brac.gov/hearingInfo.html>). He never mentions the data on Future Required Capacity.

**Significance:** The report was not available to the Commissioners in time for their hearings with Wynne (who, as ISG Chair, was responsible for managing the DoD BRAC process), or Sega (who, as TJCSG Chair, was responsible for the lab analyses), when they were under oath.

**Censored Report (20 May 05):** The report is given to the Commission (available at [http://www.defenselink.mil/brac/pdf/12\\_techfinalreport5\\_20\\_05o.pdf](http://www.defenselink.mil/brac/pdf/12_techfinalreport5_20_05o.pdf)). Unlike the 10 May version, its Appendix A contains only 13 pages. A total of 254 pages are missing. Current capacity data are shown in summarized form, but all data on Future Required Capacity are gone. Its cover page is dated 19 May, the day of Sega's testimony, but the file's creation date is 20 May.

**Significance:** Data showing the lab proposals as failing to support the Force Structure Plan were not reported to the Commission. But in the Pentagon's haste to expunge the data, several key references to it escaped deletion from the body of the document. The report stated that the analysis of future capacity was a "discrete phase" in the process (p. 17) and that the TJCSG "estimated future excess capacity" (p. A-3). Other references from the earlier version were deleted, such as "This step was critical to ensure that the TJCSG's recommendations provided the Department with sufficient technical infrastructure to meet future threats described in the force structure plan (10 May version, p.25)."

**Data Transmittal Policy (27 May 05):** As chair of the Infrastructure Executive Council (IEC), Gordon England is DoD's top BRAC policy-maker. England tells Sen. Warner how the DoD will meet legal requirements concerning transmittal of BRAC information (Enclosure 7, also available in the BRAC Commission E-library at <http://www.brac.gov/DocSearch2005.aspx>). He states that "the public, through the BRAC Commission, will have access to all unclassified information by Saturday, June 4" and that the "Commission and Congress will have appropriate handling procedures for any information that remains classified."

**Significance:** England's letter confirmed that classification of data was not legitimate cause for non-disclosure to the Commission or Congress.

**High-Powered Help (5 Jul 05):** Arlington, Virginia hires The Cohen Group, a consulting firm headed by former Secretary of Defense William Cohen, and pays \$350,000 for an analysis to be sent to the BRAC Commission (Enclosure 8).

**Significance:** The analysis became known as the "Arlington Proposal." One of its goals was to stop the TJCSG's relocation of the Office of Naval Research (ONR), Air Force Office of Scientific Research (AFOSR), Army Research Office (ARO), and Defense Advanced Research Projects Agency (DARPA), from their sites in Virginia to Maryland.

**The Data Hunt (21 Jul 05):** Cord Sterling is Sen. Warner's staffer responsible for "preparing Virginia's military installations and communities" for BRAC-05 (<http://www.cordsterling.com/staff.html>). Sterling notices the two undeleted references to the future capacity data in the TJCSG report. He asks that DoD provide the "projections for excess capacity in 2025". His request is assigned as Task #622 in the DoD BRAC Clearinghouse (Enclosures 9 and 10 are not in the public domain).

**Significance:** Sterling's request confirmed that the U.S. Congress had not received the purportedly classified data on Future Required Capacity. By BRAC statute and by DoD's own stated policy, it should have been conveyed to both the Commission and Congress -- classified or not.

**Senator Requests Papers (21 Jul 05):** Sen. Warner sends a letter to England requesting the prompt transmittal of six papers and "all other BRAC related

papers written by Mr. DeYoung" (Enclosure 11, also available at <http://www.fas.org/sqp/othergov/dod/brac/warner072105.pdf>).

Significance: Sen. Warner noted in his letter that the Senate Armed Services Committee (SASC) asked for these papers twice over the previous three weeks with no response from the DoD.

**Cover-Up (25 Jul 05):** England replies to Warner by forwarding a letter signed by Alan Shaffer, TJCSG Executive Director (Enclosure 12, also available at <http://www.fas.org/sqp/othergov/dod/brac/england072505.pdf>). Shaffer's letter conveys a number of papers written by DeYoung -- *except for the crucial analysis, "Defending the Technical Infrastructure Proposals of BRAC-05."*

Significance: Providing DeYoung's analysis would have confirmed the existence of unreported data on Future Required Capacity, and that would have proven DoD violated the law by not reporting "all information used by the Secretary to prepare recommendations". It also would have revealed that the proposals did not support the Force Structure Plan.

**Cover-Up (27 Jul 05):** COL Robert Buckstad, Shaffer's Chief of Staff, coordinates the TJCSG's response to Task #622 (Sterling's 21 July request for data on Future Required Capacity). In an email, he cautions that "current and future excess capacity *is a sensitive area*" and mentions that Shaffer will meet with Sterling on 2 August. The email's attachment, written by Shaffer, states: "Projections for Future Excess Capacity for each of the capability areas are not listed in the TJCSG Final Report. These factors *served as a gross check* for the subgroups to ensure DoD ability to produce future warfighting capabilities" (Enclosure 13 is not in the public domain).

Significance: Shaffer admitted to Sterling the data was unreported, but to keep it suppressed, he minimized the data's value saying it served only as a "gross check." By doing so, *he abandoned the original pretext for withholding the data* (i.e., concerns about classification). Shaffer did not resort to claims that the unreported data were inaccurate, probably because it could be disproved. For one, the TJCSG Report's references to the data, those that had escaped deletion, did not mention a lack of accuracy. Another is that DeYoung's 11 May paper analyzed the data and showed it to be both credible and defensible (p.6-8).

**The Data Hunt (28 Jul 05):** Sterling again emails the DoD BRAC Clearinghouse stating, "Since the infrastructure is supposed to be based upon the future force structure, please provide the analysis regarding future excess capacity. *I had requested the excess capacity figures for 2025 but it was not provided...*" This becomes Tasker #732 (Enclosures 14 and 15 are not in the public domain).

Significance: Sterling clearly understood the meaning and importance of the data, and suspected the DoD was suppressing it.

**Cordial Meeting (2 Aug 05):** Shaffer and BG Castle of the TJCSG meet with Cord Sterling and Lucian Niemeyer of the SASC. COL Buckstad reports to Andy Porth (staff to Peter Potochney, the OSD BRAC Director) that the "meeting environment was cordial. *As planned we discussed future capacity... No surprises regarding excess anything ...* Sterling expects feedback on the [Arlington] proposal" (Enclosure 16 is not in the public domain).

Significance: The email's tone suggested that the TJCSG might not get any problems about the data from Sterling, and by extension, from Sen. Warner. But Sterling expected TJCSG feedback on the Arlington Proposal.

**Flurry of Activity (4-11 Aug 05):** In a 4 August email, COL Buckstad writes, "Last week Mr. Shaffer, BG Castle, and I met Mr. Sterling and Mr. Niemeyer to discuss their concerns about capacity. During the session the Arlington BRAC Proposal was discussed. *Mr. Sterling mentioned two items he wanted or desired TJCSG support on...*" On 5 August, Sterling emails Buckstad saying, "We have asked the BRAC staff to invite you", and follows with another message stating, "Attached is an outline of the Arlington proposed alternatives..." His requests

are logged in by the DoD BRAC Clearinghouse as Tasker 869. On 11 August, Buckstad coordinates a letter to the Commission staff. Buckstad's email states, "Attached ... is a draft response to Task 869. It is of interest to Mr. Cord Sterling (Sen. Warner staff), Mr. Niemeyer (Armed Services committee staff), Ms. Buzzell (BRAC Commission staff) and number of BRAC execs (Mr. Potochney and Mr. Shaffer, as a minimum)... coordination with the OSD BRAC Office is needed to prevent their britches from getting twisted from a potentially high visibility action." (Enclosure 17 is not in the public domain).

Significance: The proposed meeting about the "Arlington Proposal" was to be attended by members of the SASC, Sen. Warner's office, the TJCSG, and the BRAC Commission. Sterling's request was entered on the DoD Clearinghouse task list as Tasker 869 and given a due date of 12 August (Enclosure 18 is not in the public domain). *The final list, dated 23 August, shows it disappeared from the official record sometime between 15 and 23 August* (Enclosure 19 is not in the public domain).

**Family Ties? (11 Aug 05):** The Commission analyst mentioned in the 11 August email discussed above is Ashley Buzzell, a member of the Joint Cross-Service Team (Commission Report, p. H-1). This group evaluates OSD's proposals, made through its seven JCSGs.

Significance: Brian Buzzell, and his CTC partner Alexander Yellin, were private consultants to the OSD BRAC Office where they: gave advice on DoD's relationship with the Commission, participated in the development of joint recommendations, and assisted with BRAC Commission startup activities and staff orientation. Today, CTC's website advertises its role in helping to "obtain Congressional approval for future BRAC authority", "develop a BRAC process", and "implement the process"... "These efforts were totally successful, i.e., the Congressional authority for a BRAC in 2005 and the execution of that BRAC effort" (Enclosure 20).

In a July 2005 email, both Buzzell and Yellin used address designators "CTR, OSD-ATL", which confirms their status during the Commission hearings as contractors to Potochney, the OSD BRAC Director (Enclosure 21, also available at website of National Governors Association <http://www.nga.org/Files/pdf/BRACCommissionLegal-Policy.pdf>).

Brian Buzzell has a daughter named Ashley (Enclosure 22). That may be a coincidence of names. If it is not, then a daughter was placed in a position to evaluate her father's long-term project -- a project that has influenced decisions involving national security, tens of thousands of jobs, and a funding stream of hundreds of millions of tax dollars.

**The Decisions (25 Aug 05):** The BRAC Commission rejects Rec. #178: the TJCSG's proposal to move ONR, AFOSR, ARO, and DARPA, from Virginia to Maryland (The Commission's report is at <http://www.brac.gov/docs/final/AppendixQ.pdf>).

More interesting is Rec. #5, which involves two actions: (a) move the Fort Belvoir laboratory from northern Virginia to Aberdeen, Maryland, and (b) move the Fort Monmouth laboratory from New Jersey to Aberdeen. Rec. #5 is an Army proposal, co-developed with "TJCSG oversight" (Enclosure 23 is not in the public domain). The Commission rejects (a) because it would, "add costs and risks to important ongoing programs (Commission Report, Vol. 1, p. 11)." But it approves (b), despite Fort Monmouth's #1 Military Value ranking among all Army labs for Information Systems (IS) Research and IS & Sensors Development.

Significance: Virginia fared well. Unlike New Jersey's Fort Monmouth, Virginia's Fort Belvoir lab was not sent to Maryland, even though moving Fort Monmouth's #1-ranked projects surely must also "add costs and risks to important ongoing programs." The Commission also voted to keep ONR, AFOSR, ARO and DARPA in Arlington.

Arlington was not so fortunate with proposals having no TJCSG connection. An Arlington press release stated, "the Commission did not apply the same logic to the Defense Department's other facilities in leased space in

Arlington. The Commission voted to move 18,000 jobs out of the County (Enclosure 24)." Those proposals were made by the Headquarters & Support Activities Joint Cross Service Group, *not the TJCSG*.

Other than having its Virginia-related proposals rejected, the TJCSG's remaining recommendations did not suffer from the discovery, made by Sen. Warner's staffer, of its decision to withhold data from public release.

**An Internal Rebuttal (29 Nov 05)**: DeYoung sends Shaffer a post-BRAC "lessons learned" critique, titled "The Conduct and Lessons of BRAC-05" (Available at <http://www.fas.org/sqp/othergov/dod/brac/tjcsq-lessons.pdf>). DeYoung criticizes the TJCSG's suppression of data by stating:

- "A concern about security was the declared reason for expunging the data... Whatever classification was intended to protect, evidence does not point to it being national security -- especially since, in the end, *the data were never made classified...*"
- "The only documentation of the decision to expunge data appears to be the above email... Moreover, the decision was not made in a deliberative session and documented in official minutes, and the email's distribution did not include the DoD IG's office." [Note: See Enclosure 5 for the subject email]
- "By expunging the future required capacity data, OSD in effect based all BRAC-05 technical proposals -- such as the one to close Ft. Monmouth or those that send thousands of personnel from sites along the Pacific coast and Potomac River to a Mohave Desert site -- on *today's* force, not the *future* force."
- "It was unethical to expunge critical data from the official process, and then withhold it from the public and the affected DoD workforces. In addition, Section 2903(c)(4) of the Title 10, U.S. Code requires the DoD to provide to the Congress and Commission all information used by the Secretary to prepare his recommendations. There will be risks to national security and to the lives of tomorrow's service men and women if these actions compromise the DoD's ability to meet future warfighting requirements..."

**The Cohen Group (28 May 06)**: The *Washington Post* reports that the firm helped Jacksonville, Florida, emerge from BRAC with a net gain in defense jobs. A spokeswoman for Jacksonville's mayor says, "They helped us get behind the curtain... they were able to access people who would not have been available to us." The Cohen Group was paid \$490,000 (<http://www.washingtonpost.com/wp-dyn/content/article/2006/05/27/AR2006052700919.html>).

**Significance**: This testimony could also describe the firm's apparent influence with staff from the TJCSG, SASC, BRAC Commission, and Sen. Warner's office on the subject of its "Arlington Proposal."

**The Data Goes Public (25 Oct 06)**: The Federation of American Scientists (FAS) posts DeYoung's "lessons learned" paper, along with suppressed material, such as the original version of the TJCSG's final report and DeYoung's 10 May critique. FAS *Secrecy News*' Steven Aftergood reports that DoD officials, "selectively withheld data showing that demand for certain DoD research laboratory facilities was likely to increase, not decrease, in the coming years" (Enclosure 25).

**Significance**: The missing BRAC data that was collected by public servants, developed within a public process, in order to evaluate public institutions, was in the public domain for the first time -- more than a year after the Commission hearings.

**New Jersey Reacts (20 Mar 07)**: Four New Jersey Congressmen write a letter to House leadership citing the material on the FAS website, particularly DeYoung's critique regarding the expunged data. They call for a Congressional review (Enclosure 26, also at <http://www.app.com/assets/pdf/B376450614.PDF>).

**Significance**: Clearly, the House of Representatives never saw the data.

**OSD Stonewalls (15 Jun 07):** The *Asbury Park Press* publishes an expose on the Fort Monmouth closure. It reports OSD's response to questions about the missing data and the TJCSG's original (uncensored) report on the FAS website. (<http://www.app.com/apps/pbcs.dll/article?AID=/20070617/NEWS/706170457>).

**Significance:** The Pentagon had no explanation for the missing data. When questioned by the newspaper, "Shirley Curry, a spokeswoman for Sega, said Sega was out of the country and could not be reached for comment. Curry said her department could not locate anyone else who worked on the TJCSG and who might have known why the information was removed."

**GAO Steps In (25 Jun 07):** GAO decides to investigate the decision to close Fort Monmouth, although the size and scope of the probe is not determined (<http://www.phillyburbs.com/pb-dyn/news/104-06252007-1368735.html>).

**Significance:** The big question is how deep will GAO probe when Enclosure 2 showed *it was notified, before the Commission hearings began, that the DoD's proposals failed to meet the statutory requirement of supporting the Force Structure Plan?*

**GAO Side-Steps (6 Sep 07):** GAO's report examines BRAC cost estimates and human capital challenges. It states, "we drew from our *past work and published documents* in preparing this correspondence, we did not seek official comments from DoD on its contents..." (<http://www.gao.gov/new.items/d071203r.pdf>). It should be noted that the TJCSG was pleased with GAO's "past work." After reading GAO's 2005 report on the DoD's BRAC process, Shaffer commented that the GAO analyst assigned to the TJCSG "did ok by us." (Enclosure 27 is not in the public domain).

**Significance:** GAO's September report avoided three vital issues: (a) the existence of unreported BRAC data, (b) the illegality of suppressing BRAC data, and (c) the illegitimacy of BRAC actions that provide insufficient future resources and thereby "deviate substantially" from the Force Structure Plan.

**OfficialBRAC.Org: (19 Sep 07):** In an editorial titled, "Ft. Monmouth to Remain Open: Not a Chance", Charles Battaglia, Chairman of OfficialBRAC.Org's Board of Advisors, takes the *Asbury Park Press* to task with regards to the "balance" in its reporting ([https://www.officialbrac.com/CC\\_All.htm](https://www.officialbrac.com/CC_All.htm)).

**Significance:** Charles Battaglia was the Executive Director of the 2005 BRAC Commission.

Chuck Floyd, CEO of OfficialBRAC.Org, says that his organization's "goal is to assist Maryland businesses ... We want to be able to put together a public and private partnership and teaming arrangements so businesses can get a piece of the \$35 billion in Maryland, Virginia and D.C over the next 10 years" (see "Web Site to Help Land BRAC Work," posted on [https://www.officialbrac.com/bracNews\\_old.asp](https://www.officialbrac.com/bracNews_old.asp)).

For annual membership fees up to \$6,500, OfficialBRAC.Org offers "information on contacts or projects that affect business development opportunities" (Enclosures 28 and 29). OfficialBRAC.Org (the working URL is really OfficialBRAC.Com), was featured in an article by *The Baltimore Sun*, titled "BRAC 'Gold Rush' Sets In" (12 Nov 07).

**House Hearings (3 Oct 07):** Rep. Ike Skelton, the Chairman of the House Armed Services Committee, calls for hearings to address Fort Monmouth and the overall implementation of the BRAC 2005 process (Enclosure 30). Rep. Skelton says his concerns are the apparent "cost escalations and reduction in savings" and "disruption in the civilian workforce and the mission degradation that occurs as realignments are implemented."

**Significance:** The letter was sent to Rep. Jim Saxton of New Jersey. No mention was made of the unreported TJCSG data, which was the main subject of Rep. Saxton's 20 March letter to Rep. Skelton (see above).

**Sterling Contributor (6 Nov 07):** Cord Sterling wins elective office in Virginia. His campaign website provides a list of contributors (Enclosure 31). One of them is Jim Bodner, *Senior Vice President at The Cohen Group during the BRAC hearings* (Enclosure 32). Another contributor is Charlie Abell. He was Chair of the Education & Training JCSG, making him a peer official to the TJCSG's Sega. Prior to BRAC, Abell was with the SASC, and he returned as SASC Staff Director after BRAC.

**Significance:** According to an interview with Sterling, who now works as a defense lobbyist, (<http://thehill.com/business--lobby/former-warner-military-assistant-joins-fight-for-aerospace-priorities-2006-09-05.html>), Sen. Warner insisted that every case be made on its own merits. Sterling is quoted as saying, "The Senator would not have it any other way."

Ironically, Sterling's apparent decision not to inform Senator Warner, or the U.S. Congress, about his discovery of the unreported data ensured that the TJCSG's violation of BRAC law would be kept secret and the final decisions involving the DoD laboratories would fail the law's mandate to support the Force Structure Plan.

## THE POLITICAL AGENDA

*"It's not your father's BRAC anymore ...  
From Day One, the secretary is managing this, that's the management difference."*

-- Ray DuBois, Office of the Secretary of Defense (*Federal Times*, 24 May 2004)

Why take the risks involved with an action as serious as withholding data from the BRAC Commissioners and the U.S. Congress? Evidence indicates that the data threatened to thwart the goal of DoD's political leadership, which was to close DoD laboratories and outsource more federal RDT&E dollars. Before BRAC-05 began, this agenda appeared in documents written by England and Wynne, both former General Dynamics executives and, as Chairs of the IEC and ISG, *the DoD's top two BRAC policy-makers*.

In 1996, England co-chaired a Defense Science Board study. Its report (found at <http://www.acq.osd.mil/dsb/reports/achievinganinnovative.pdf>) states:

"Basic research programs should be moved from the DoD laboratories to universities... The majority of those [exploratory development] programs and all of the 6.3 [advanced development] programs would be accomplished by industry... DoD laboratory facilities which are still required after their programs move to university / industry locations, could be privatized... *It is quite likely that private industry would compete heavily to obtain the DoD laboratories, particularly if they become fully equipped.*" [Pages II-47, 48]

Later, in 2002, Wynne listened to a briefing given by the Naval Research Advisory Committee (NRAC) on a tri-Service report titled "Science & Technology Community in Crisis." This report concluded that the "role of the DoD laboratories in the future is essential and critical" (Available at [http://www.onr.navy.mil/nrac/reports\\_chronological.asp](http://www.onr.navy.mil/nrac/reports_chronological.asp)).

Following the NRAC briefing, Wynne voiced contrary findings in an October 2002 letter to the DDR&E: "The conclusion that I drew is that the labs are out of favor" and "their overall utility is in question" (Enclosure 33). His letter called for an internal Pentagon Commission to identify "those laboratories that are imperative for defense to retain, and... recommend for those laboratory functions not deemed critical, appropriate academic or commercial outsourcing candidates". It was written only two weeks before Secretary Rumsfeld kicked-off BRAC-05 in his November 2002 memo (Enclosure 34). BRAC involves a *public* process and an *independent* Commission, so Congressional reaction to Wynne's internal Commission was swift (Enclosure 35).

## CONCLUSION

High level OSD officials violated the law by withholding, and then suppressing, critical BRAC data. Sec. 2903 of the 1990 BRAC law (as amended through FY05 Authorization Act) is explicit:

(4) In addition to making all information used by the Secretary to prepare the recommendations under this subsection available to Congress (including any committee or member of Congress) the Secretary shall also make such information available to the Commission ...

(6) Any information provided to the Commission by a person described in paragraph (5)(B) *shall also be submitted to the Senate and the House of Representatives to be made available to the Members of the House...*

Unfortunately, the suppression of vital BRAC data proved effective during the Commission's hearings. In the end, the illegitimacy of the TJCSG proposals did not become an issue. Of the TJCSG's 13 proposals, 9 were approved. In addition, the Army/TJCSG's co-proposed closure of Fort Monmouth was approved.

To ensure success it was also necessary that the U.S. Congress believe in the integrity of the laboratory closure process. The following statements about TJCSG proposals show the degree to which the data's suppression was successful:

"Maryland was chosen to receive these new jobs from Fort Monmouth fair and square in a process insulated from everyday politics." Rep. C.A. Ruppersberger (Press Release, 2 Aug 2007)

"We fought to win BRAC as Team Maryland, and we will fight to make sure Maryland communities have what they need in the federal checkbook to implement the BRAC decisions." "We won this based on mission and merit." Sen. Barbara A. Mikulski (Press Releases, 2 Feb and 2 Aug 2007)

"I am pleased that the Office of the Secretary of Defense is diligently protecting the integrity of the BRAC process." Rep. Kevin McCarthy (*The Daily Independent*, 23 May 2007)

These legislators could not have known the truth. Their characterizations of the BRAC process are unsupportable in light of extensive and irrefutable evidence in the form of official DoD documents and records, internal TJCSG email and analyses, Congressional correspondence, and 254 pages of unreported TJCSG data exposing the illegitimate nature of the approved BRAC actions.

## SOLUTION

The only way to rectify the situation is to enact special legislation that annuls the closure of Fort Monmouth, *along with all other BRAC laboratory actions proposed and/or supported by the Technical Joint Cross-Service Group.*

This is a justifiable solution given that the BRAC Commissioners, the Congress, the President, the rest of the DoD, and the American public were misled by the actions of DoD officials who suppressed data in order to protect proposals that had failed a mandatory requirement of BRAC law.

**ENCLOSURE 1**



ACQUISITION,  
TECHNOLOGY  
AND LOGISTICS

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WASHINGTON, DC 20301-3010

SEP 23 2004

### MEMORANDUM FOR JOINT CROSS-SERVICE GROUP CHAIRMEN

SUBJECT: 20-Year Force Structure Plan and BRAC Recommendations

The BRAC statute requires the Secretary of Defense to base his closure and realignment recommendations on published selection criteria and a 20-year force structure plan. The force structure plan includes an assessment of probable threats to national security from 2005-2025, probable end-strength levels and major military units to meet these threats, and anticipated funding levels available for national defense during that same period. The statute required the Secretary to submit this plan with the FY 2005 budget submission and, if necessary, provide a revised plan with the FY 2006 budget submission.

In making BRAC recommendations, each Joint Cross-Service Group (JCSG) and Military Department must assess the relationship between the force structure plan and the capabilities required to support that plan. As such, each JCSG must derive correlations between the probable threats, probable end-strength levels and major military units, and anticipated funding levels listed in the plan and the configuration of facilities supporting their functional areas that will result from their recommendations.

Determining the capabilities necessary to support the force structure contained in the plan is, therefore, a key element of the BRAC analytical process. For some functions there is an obvious, direct, and quantifiable correlation (e.g., the capability to berth ships (i.e., pier space) is directly tied to the number and size of ships). However, in most cases the correlation between the force structure plan and capabilities will be indirect, qualitative, and derived using military judgment (e.g., laboratory capabilities to support future weapons systems). Each JCSG must implement a process to determine specific, quantified capabilities for each of the group's assigned functions/subfunctions. The capabilities determination process must be completed expeditiously so that scenario development can be performed in accordance with the BRAC timeline.

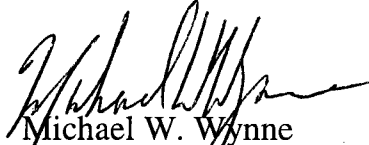
At its April 2, 2004, meeting, the ISG agreed that each JCSG would determine capabilities in consultation with, and based upon input provided by, the Military Departments. Each JCSG can implement this consultation process using either a formal memorandum to its Military Department and Defense Agency principals requesting specific information, an informal discussion process or another procedure determined by the JCSG to be more advantageous. In order to facilitate this consultation we have prepared the attached draft memorandum that each JCSG can tailor to reflect its specific



consultation process. The memorandum is addressed to the Service (and Defense Agency) Principals assigned to your group because they are the conduit to their parent organizations.

Please note that the determination of the capabilities necessary to support the force structure listed in the force structure plan is not a data collection effort and, therefore, not subject to statutory data certification requirements.

I appreciate your efforts and continued assistance. If you have questions, please contact Peter Potochney, Director, BRAC, at 614-5356.

A handwritten signature in black ink, appearing to read "Michael W. Wynne", is positioned above the printed name.

Michael W. Wynne  
Acting USD (Acquisition, Technology & Logistics)  
Chairman, Infrastructure Steering Group

Attachment: As stated  
cc: ISG Members

**ENCLOSURE 2**



You raise a number of sound points--but also poke ourselves in the eye for shortcomings....yes, capacity is an issue--but the reality is we have excess capacity at present--so it is ok to cut. Yes, MV is an issue; yes not running LOM is an issue.....but

BUT YES, WE ARE OUT OF TIME, and I believe we have done the best we can.

I think we are now trying to streamline and fix.

Best

Alan R. "Al" Shaffer  
Director, Plans and Programs  
ODDRE  
(703) 695-9604

-----Original Message-----

From: DeYoung, Don [<mailto:deyoungd@ndu.edu>]  
Sent: Monday, April 25, 2005 3:04 PM  
To: "Goldstain Alan B Civ AEDC/CD"; "Castle Fred F Brig Gen AF/XP"; "Forlini-Felix, Marie, Ms, OSD-ATL"; "Strack Gary Mr SAF/IEBB"; "Crisp, Mike, Mr, OSD-DOT&E"; "sielcr@navsea.navy.mil"; "Carroll, Tom B. CIV BRAC"; "Walling Eileen M Col HQ AFMC/XP"; "Brian Simmons (E-mail)"; "james.e.hogan@navy.mil"; "chien.huo@us.army.mil"; "gschief@earthlink.net"; "Schiefer, Gerald, CTR, OSD-ATL"; "Florence, Roger H., OIG DoD"; "peter.cahill@saalt.army.mil"; "Potochney, Peter, Mr, OSD-ATL"; "Porth, Andrew, Mr, OSD-ATL"; "evansss@mcsc.usmc.mil"; "stevek@amsaa.army.mil"; "desalvagn@mcsc.usmc.mil"; "joseph.hoeg@navy.mil"; "Arnold Robert SES AF/TE"; "Arnold Robert J Civ 46 TW/CA"; "guardh@onr.navy.mil"; "Jerome, David, Dr, OSD-DOT&E"; "Boyles, Irv, CTR, IDA"; "Barry Dillon (E-mail)"; "Stewart Daniel J SES HQ AFMC/CD"; "Dr. John Foulkes"; "Sega, Ronald, Dr, OSD-ATL"; "Erb, John J, CIV, JCS J4"; "RADM Jay Cohen"; "Durante Blaise SES SAF/AQX"; "Berry, William, Dr, OSD-ATL"; "Karen Higgins"; "Larry Schuette"; "Mleziva Matt Ctr SAF/AQX"; "Thom Mathes"; "Dr. Bob Rohde"; "Shaffer, Alan, Mr, OSD-ATL"; "Ryan, George R CIV"; "Hamm, Walter B. Col BRAC";  
Cc: DeYoung, Don; "Eileen Shibley (E-mail)"; "Purgal, Aurora, CTR, OSD-ATL"; "Buckstad, Robert, COL, OSD-ATL"; "Short, James, Dr, OSD-ATL"; "Mahn Ronald L Maj HQ AFMC/XPX"; "Alcosern@gao.gov"; "Miner, John CIV BRAC"; "Melone, James W. LCDR BRAC CP6,9,900,34"; "MurrishH@gao.gov"; "stevek@amsaa.army.mil"; "Florence, Roger H., OIG DoD"; "Walling Eileen M Col HQ

AFMC/XP'''

Subject: Issue Paper: "Defending the Technical Infrastructure Proposals of BRAC-05"

DRAFT DELIBERATIVE DOCUMENT - FOR DISCUSSION PURPOSES ONLY - DO NOT  
RELEASE UNDER FOIA

Al Shaffer, CIT Chair

I have uploaded issue paper #04-23-05-0 to the portal's folder for Issue  
Papers.

It examines the process and proposals of the TJCSG to: gauge how well they  
satisfy the goals of BRAC-05, provide a sense of the degree to which they  
serve the interests of national security, and judge how well they can be  
defended to the Commission.

The findings show considerable cause for concern. Recommendations are  
provided to address the problems and enhance the defensibility of those  
TJCSG proposals passing the more rigorous review advocated by the paper.

vr/

Don DeYoung  
CIT Alternate, U.S. Navy  
TJCSG

Senior Research Fellow  
Center for Technology and National Security Policy  
National Defense University

deyoungd@ndu.edu  
202-528-9687

DRAFT DELIBERATIVE DOCUMENT - FOR DISCUSSION PURPOSES ONLY - DO NOT  
RELEASE UNDER FOIA

**ENCLOSURE 3**

### Research

Bin	Current Average	Ratio	Required	Peak	Excess
Air Platforms	1,970	1.755	3,457	2,352	-1,106
Battlespace Environments	1,014	1.284	1,301	1,102	-199
Biomedical	1,760	1.201	2,113	2,290	176
Chemical Biological Defense	1,884	1.100	2,072	2,199	127
Ground Vehicles	1,068	1.071	1,144	1,885	741
Human Systems	1,980	1.387	2,747	2,671	-76
Information Systems Technology	3,319	1.192	3,956	3,752	-204
Materials and Processes	1,731	1.358	2,350	1,996	-354
Nuclear Technology	221	1.095	242	238	-4
Sea Vehicles	694	1.396	969	823	-145
Sensors, Electronics, and EW	3,927	1.381	5,424	4,591	-833
Space Platforms	1,652	1.526	2,522	1,878	-644
Weapons Technology	4,400	1.167	5,135	5,319	184

### D&A

Bin	Current Average	Ratio	Required	Peak	Excess
Air Platforms	14,726	1.227	18,068	19,530	1,462
Battlespace Environments	488	1.145	559	560	1
Biomedical	171	1.195	205	286	81
Chemical Biological Defense	2,247	1.069	2,402	2,676	274
Ground Vehicles	2,613	1.936	5,058	3,253	-1,805
Human Systems	3,266	1.231	4,021	3,980	-41
Information Systems Technology	20,726	1.169	24,229	21,832	-2,397
Materials and Processes	917	1.247	1,143	1,097	-46
Nuclear Technology	921	1.020	940	1,008	68
Sea Vehicles	5,098	1.222	6,230	5,546	-683
Sensors, Electronics, and EW	8,960	1.141	10,223	9,833	-390
Space Platforms	5,083	1.194	6,069	6,647	577
Weapons Technology	26,791	1.067	28,586	30,696	2,110

### T&E

Bin	Current Average	Ratio	Required	Peak	Excess
Air Platforms	9,744	1.308	12,745	11,526	-1,219
Battlespace Environments	366	1.226	449	487	38
Biomedical	212	1.491	316	232	-84
Chemical Biological Defense	866	0.757	655	1,046	390
Ground Vehicles	2,033	1.802	3,664	3,176	-487
Human Systems	794	1.281	1,017	964	-54
Information Systems Technology	3,435	1.187	4,078	4,044	-34
Materials and Processes	394	1.239	488	451	-37
Nuclear Technology	457	0.993	454	527	73
Sea Vehicles	1,406	1.306	1,836	1,524	-312
Sensors, Electronics, and EW	3,619	1.248	4,517	4,368	-149
Space Platforms	652	1.225	799	981	182
Weapons Technology	12,547	1.171	14,693	15,526	833

Table 4-4. Future Technical Capacity - Work Years (FTEs).

**ENCLOSURE 4**

Date: Mon, 16 May 2005 10:31:54 -0400  
 From: "Short, James, Dr, OSD-ATL" <James.Short@osd.mil>  
 Subject: TJCSG Report conundrum  
 To: "Short, James, Dr, OSD-ATL" <James.Short@osd.mil>,  
 "Stewart Dan (Daniel.Stewart@wpafb.af.mil)" <Daniel.Stewart@wpafb.af.mil>,  
 " (DillonBL@mcsc.usmc.mil)" <DillonBL@mcsc.usmc.mil>,  
 "Shaffer Alan (shafaj@aol.com)" <shafaj@aol.com>,  
 "Simmons Brian (brian.simmons@dtc.army.mil)" <simmons@dtc.army.mil>,  
 "Erb, John J, CIV, JCS J4" <john.erb@js.pentagon.mil>,  
 "Cohen, Jay" <cohenj@onr.navy.mil>  
 Cc: "Drake, Martin, CAPT, OSD-ATL" <Martin.Drake@osd.mil>,  
 "Knollmann, Michael, Mr, OSD-ATL" <Michael.Knollmann@osd.mil>,  
 " (DesalvaPN@mcsc.usmc.mil)" <DesalvaPN@mcsc.usmc.mil>,  
 "Buckstad, Robert, COL, OSD-ATL" <Robert.Buckstad@osd.mil>,  
 Castle Fred F Brig Gen AF/XP <Fred.Castle@pentagon.af.mil>,  
 "Desalva, Peter N Col BRAC" <peter.desalva@navy.mil>,  
 "DeYoung @ NRL (deyoung@utopia.nrl.navy.mil)" <don.deyoung@nrl.navy.mil>,  
 "DeYoung, Don (deyoungd@ndu.edu)" <deyoungd@ndu.edu>,  
 "Evans Stephen (evanss@mcsc.usmc.mil)" <evanss@mcsc.usmc.mil>,  
 "Evans, Steven S Col BRAC" <steven.s.evans@navy.mil>,  
 "Forlini-Felix, Marie, Ms, OSD-ATL" <Marie.Forlini-Felix@osd.mil>,  
 "Goldstayn Alan (alan.goldstayn@arnold.af.mil)" <alan.goldstayn@arnold.af.mil>,  
 "Hamm, Walter B. Col BRAC" <walter.hamm@navy.mil>,  
 "Rohde, Robert (robert.rohde@saalt.army.mil)" <robert.rohde@saalt.army.mil>,  
 "Ryan, George R CIV" <george.ryan@navy.mil>,  
 Strack Gary Mr SAF/IEBB <Gary.Strack@pentagon.af.mil>

Please remove from unclassified computers any item that has any version of Appendix A, Annex 1 or Annex 2. That includes the versions I sent by e-mail Sunday night.

Dr. Sega informs me he discussed Appendix A with Mr. Wynne. Mr Wynne felt Annex 1 may be FOUO and Annex 2 (all versions) may be subject to more severe restrictions than FOUO.

James M. Short, Ph.D.  
 Director, Defense Laboratory Management  
 ODUSD (LABS)  
 4015 Wilson Boulevard, Suite 216  
 Arlington, VA 22203  
 james.short@osd.mil  
 703 696-2529 DDR&E office  
 703 509-2682 cellular  
 703 696-2535 DDR&E fax

**ENCLOSURE 5**

From: Short, James, Dr, OSD-ATL [James.Short@osd.mil]

Sent: Mon 5/16/2005 12:47 PM

To: Short, James, Dr, OSD-ATL; Stewart Dan (Daniel.Stewart@wpafb.af.mil); (DillonBL@mcsc.usmc.mil); Shaffer Alan (shafaj@aol.com); Simmons Brian (brian.simmons@dtc.army.mil); Erb, John J, CIV, JCS J4; 'Cohen, Jay'  
Drake, Martin, CAPT, OSD-ATL; Knollmann, Michael, Mr, OSD-ATL; (DesalvaPN@mcsc.usmc.mil); Buckstad, Robert, COL, OSD-ATL; Castle Fred F Brig Gen AF/XP; Desalva, Peter N Col BRAC; DeYoung @ NRL (deyoung@utopia.nrl.navy.mil); DeYoung, Don; Evans Stephen (evansss@mcsc.usmc.mil); Evans, Steven S  
Cc: Col BRAC; Forlini-Felix, Marie, Ms, OSD-ATL; Goldstain Alan (alan.goldstain@arnold.af.mil); Hamm, Walter B. Col BRAC; Rohde, Robert (robert.rohde@saalt.army.mil); Ryan, George R CIV; Strack Gary Mr SAF/IEBB; Schuette Lawrence (schuette@nrl.navy.mil); (MathesT@tacom.army.mil); Mleziva Matt (matt.mleziva@hanscom.af.mil); Berry, Bill (William.Berry@osd.mil); Higgins Karen (karen.higgins@navy.mil)

Subject: Steamlined TJCSG Report

Attachments:

[View As Web Page](#)

See TJCSG portal: TJCSG principal working folder/documents/TJCSG Final Report

TJCSG Principals,

At the reference above you will find a pdf document which includes the TJCSG report as Dr. Sega's proposes to release it to the Commission, perhaps today. The version we release today needs to be a public releasable document.

The vast majority of appendix A is gone (all but 13 pages). He asks the opinion of his TJCSG colleagues as to whether this document is just right or whether even less should be released to the public or if removed parts of Appendix A are releasable to the worldwide public and therefore should be reinserted..

Dr. Sega has concerns that the aggregated list of 282 locations should be FOUO. He has concerns that the aggregation of work years, test hours and building information should be classified. The mention of technologies which may be important in the future might be controlled information too. He solicits the advice of the Principals concerning the specific classification of each section of Appendix A being withheld.

The remainder of Appendix A will be offered to the Commission with the appropriate classification markings.

A group of TJCSGers will be meeting with Dr. Sega discussing testimony on Monday afternoon. It would be ideal to have feedback from each Principal by 3pm today, May 16.

Thank you. Jim Short

James Short, ODUSD(LABS), Suite 216, Ballston Tower #3, 4015 Wilson Boulevard, Arlington, VA 22203, 703 696-2529, fax 703 696-2535

**ENCLOSURE 6**

Date: Mon, 16 May 2005 12:57:59 -0400  
From: "Simmons, Brian" <brian.simmons@us.army.mil>  
Subject: Re: Steamlined TJCSG Report  
To: "'James.Short@osd.mil'" <James.Short@osd.mil>,  
"'Daniel.Stewart@wpafb.af.mil'" <Daniel.Stewart@wpafb.af.mil>,  
"'DillonBL@mcsc.usmc.mil'" <DillonBL@mcsc.usmc.mil>,  
"'shafaj@aol.com'" <shafaj@aol.com>,  
"Simmons, Brian" <brian.simmons@us.army.mil>,  
"'john.erb@js.pentagon.mil'" <john.erb@js.pentagon.mil>,  
"'cohenj@onr.navy.mil'" <cohenj@onr.navy.mil>  
Cc: "'Martin.Drake@osd.mil'" <Martin.Drake@osd.mil>,  
"'Michael.Knollmann@osd.mil'" <Michael.Knollmann@osd.mil>,  
"'DesalvaPN@mcsc.usmc.mil'" <DesalvaPN@mcsc.usmc.mil>,  
"'Robert.Buckstad@osd.mil'" <Robert.Buckstad@osd.mil>,  
"'Fred.Castle@pentagon.af.mil'" <Fred.Castle@pentagon.af.mil>,  
"'peter.desalva@navy.mil'" <peter.desalva@navy.mil>,  
"'deyoung@utopia.nrl.navy.mil'" <don.deyoung@nrl.navy.mil>,  
"'deyoungd@ndu.edu'" <deyoungd@ndu.edu>,  
"'evansss@mcsc.usmc.mil'" <evansss@mcsc.usmc.mil>,  
"'steven.s.evans@navy.mil'" <steven.s.evans@navy.mil>,  
"'Marie.Forlini-Felix@osd.mil'" <Marie.Forlini-Felix@osd.mil>,  
"'alan.goldstayn@arnold.af.mil'" <alan.goldstayn@arnold.af.mil>,  
"'walter.hamm@navy.mil'" <walter.hamm@navy.mil>,  
"'robert.rohde@saalt.army.mil'" <robert.rohde@saalt.army.mil>,  
"'george.ryan@navy.mil'" <george.ryan@navy.mil>,  
"'Gary.Strack@pentagon.af.mil'" <Gary.Strack@pentagon.af.mil>,  
"'schuette@nrl.navy.mil'" <schuette@nrl.navy.mil>,  
"'MathesT@tacom.army.mil'" <MathesT@tacom.army.mil>,  
"'matt.mleziva@hanscom.af.mil'" <matt.mleziva@hanscom.af.mil>,  
"'William.Berry@osd.mil'" <William.Berry@osd.mil>,  
"'karen.higgins@navy.mil'" <karen.higgins@navy.mil>

I appreciate the sensitivity about making this FOUO. I think that is a good catch by Dr. Segal and support. I

Bob Rohde will cover the testimony prep meeting. Brian

**ENCLOSURE 7**



# DEPUTY SECRETARY OF DEFENSE

1010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1010

May 27, 2005

The Honorable John Warner, Chairman  
Committee on Armed Services  
United States Senate  
Washington, D.C. 20510-6060

Dear Chairman Warner:

As a follow up to our phone conversation yesterday and your correspondence of May 26, this letter outlines the manner in which DoD is meeting the requirements of the law governing the transparency of the BRAC process.

A list of the Department's closure and realignment recommendations was delivered to the Commission and Congress on May 13, three days in advance of the statutory May 16 deadline. Additionally, a summary of the selection process that resulted in the recommendations, including a justification for each recommendation, was included in Volume 1 of the Department's BRAC report. This information was due to the Commission and to the Congress within seven days. It was delivered to the Commission and to the Congress and posted on the Department's BRAC website on May 13.

In addition to the Department's initial legal submission, to further support the Commission's and the public's understanding of the Department's recommendations, the Department has already provided significant information including:

- the classified force structure plan (Volume 2);
- reports by the Military Departments and the Joint Cross Service Groups (Volumes 3 through 12);
- 222 recommendation binders containing the Department's analysis of each recommendation against all eight selection criteria;
- Cost of Base Realignment Action Model with static data;
- installation imagery of bases to be visited; and
- testimony to the Commission by senior DoD officials.

The Department is also preparing to submit, early next week, the minutes reflecting its deliberative record and the extensive volume of data underpinning its recommendations. The statute does not establish a time by which the Department must make this information available to the Commission and Congress, but we will make it available by close of business on May 31.

As with prior rounds of BRAC, because this supplementary information includes classified material that requires appropriate handling, the Department is establishing handling procedures for this supplementary information.



Unlike prior BRAC rounds, however, the extent of this supplementary information is unprecedented in terms of volume, level of detail, and electronic access. The volume alone is vastly larger than that collected in prior BRAC rounds. Accordingly, the Department has established handling procedures appropriate to the size and sensitivity of the database.

During prior BRAC rounds, the Commission and the congressional defense committees established reading rooms in which files of this supporting data were maintained. Some of this supplementary data in previous BRAC rounds was classified, and that is true with this BRAC round, too.

During our discussions with committee staffs in the period leading up to the completion of the Department's recommendations, committee staffs expressed a desire to include as much of the supplementary data in electronic form as feasible, which we are doing. Because the data are only in digital form, unlike prior BRAC rounds, the fully aggregated database is temporarily classified SECRET while we proceed with the process of disaggregating and declassifying substantial portions of it.

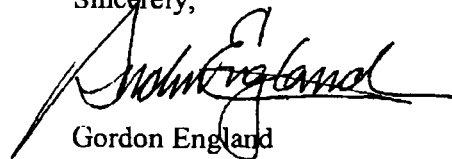
We intend to declassify as much of it as possible and to make it available to the public. We believe the full volume of data available to the Congress, the BRAC Commission, and the public will be substantially greater than was made available in prior BRAC rounds.

The plan for making available the supplemental BRAC information is as follows:

- The BRAC Commission, members of Congress, and their respective staffs with SECRET clearances will have access to the entire digital database accessible on computers in a secure reading room in Crystal City near the BRAC Commission offices by Tuesday evening, May 31. Consistent with prior BRAC rounds, we are also working with Congressional staff to establish a similar secure reading room on Capitol Hill.
  - The public, through the BRAC Commission, will have access to all unclassified information by Saturday, June 4.
  - DoD will expedite interim SECRET clearances as required for Commission and Congressional staff.
  - As with previous BRAC rounds, the Department, Commission, and Congress will have appropriate handling procedures for any information that remains classified.
-

Thank you again for the opportunity to bring you up to date on this matter. Please let me know if I may be of further assistance as we go forward.

Sincerely,

A handwritten signature in black ink, appearing to read "Gordon England", written over the printed name.

Gordon England

Cc:	Senator Byrd	Representative Edwards
	Senator Cochran	Representative Hunter
	Senator Feinstein	Representative Lewis
	Senator Inouye	Representative Murtha
	Senator Levin	Representative Obey
	Senator Stevens	Representative Skelton
		Representative Walsh
		Representative Young

**ENCLOSURE 8**

Economic Development

## Arlington hires Cohen Group to deal with BRAC

Washington Business Journal - July 8, 2005 by [Joe Coombs](#) Staff Reporter

Arlington County has hired some high-powered help as it faces the potential loss of more than 20,000 military jobs and millions of square feet in office vacancies.

The county has paid \$350,000 to The Cohen Group, a D.C.-based consulting firm headed by former Secretary of Defense William Cohen, for an analysis to be sent to the Base Realignment and Closure Commission (BRAC).

Working with The Cohen Group, Arlington officials are pushing two alternate locations for the relocated jobs: Arlington Hall, home of the Foreign Services Training Center on George Mason Drive, and a vacant property on Wilson Boulevard in Ballston that's now home to a Metro bus parking lot.

"We felt that the [Pentagon's] analysis was biased from the start," says Karen Vasquez, a spokeswoman for Arlington County's economic development department. "We feel these locations are better, cheaper and safer."

Security measures now required for military offices, including setbacks from roads, could be easily incorporated into the two alternate sites that Arlington has proposed, she says.

The Cohen Group's report details some of the hardships Arlington will face -- the loss of roughly 10 percent of both its employment base and leased office space -- if the Pentagon's recommendations of facility closures and consolidations are adopted.

The BRAC commission has until Sept. 8 to send its own report to President Bush -- so the county and its consultant will have to move fast if they want to change the Pentagon's plan. BRAC officials held their only scheduled public forum in Arlington July 7.

If the Pentagon's recommendations for closures are adopted, Arlington ([www.arlingtonva.us](http://www.arlingtonva.us)) stands to lose 23,000 jobs and 4 million square feet of space leased by the Department of Defense. Other local counties, including Montgomery and Fairfax, haven't gone as far to hire an outside consultant to deal with the BRAC situation.

Montgomery County would gain nearly 1,900 jobs at the National Naval Medical Center in Bethesda under the Pentagon's recommendations. That's good news compared with the 1995 BRAC-related closure of the Naval Surface Weapons Center in White Oak, says Joe Shapiro, a spokesman for the county's economic development department.

E-MAIL: [JCOOMBS@BIZJOURNALS.COM](mailto:JCOOMBS@BIZJOURNALS.COM) PHONE: 703/816-0306

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**ENCLOSURE 9**

-----Original Message-----

From: RSS dd - WSO BRAC Clearinghouse [<mailto:Clearinghouse@wso.whs.mil>]

Sent: Thursday, July 21, 2005 8:31

To: Williams, Nova CTR BRAC , TJCSG; Eberhart, Roy CTR BRAC , TJCSG

Cc: 'Cord\_Sterling@Warner.senate.gov'

Subject: OSD BRAC Clearinghouse Tasker 0622/FW: Request

Please provide a response to the inquiry below and return to OSD BRAC Clearinghouse NLT noon Tuesday, 26 July, 2005, with the designated signature authority, in PDF format.

When contacting the Clearinghouse, please refer to OSD BRAC Clearinghouse Tasker 0622.

Thank you for your cooperation and timeliness in this matter.

OSD BRAC Clearinghouse

-----Original Message-----

From: Sterling, Cord (Warner) [[mailto:Cord\\_Sterling@Warner.senate.gov](mailto:Cord_Sterling@Warner.senate.gov)]

Sent: Wednesday, July 20, 2005 7:23 PM

To: Sterling, Cord (Warner); RSS dd - WSO BRAC Clearinghouse; Williams, Nova CTR BRAC , TJCSG; Eberhart, Roy CTR BRAC , TJCSG

Cc: Snow, Howard, CIV, OSD-LA; Niemeyer, Lucian (Armed Services)

Subject: Request

In part III of volume XII of the BRAC report it states that the TJCSG Capacity analysis included 1) current capacity, 2) future capacity, and 3) surge capacity.

Later, on page A-3 it states that the TJCSG estimated future excess capacity by taking the current capacity and projecting to the future using expert military judgement and adjustments for programmed funding and future force structure.

Please provide the detailed analysis that determined that excess capacity was 13,169 work years and 28,000,000 square feet.

Please provide the estimates of programmed funding and the details of the future force structure used.

What was the military judgement that was used to determine excess capacity?

**ENCLOSURE 10**

Pending Taskers

As of: 0900hrs, July 28

BRAC INQUIRY TASKER LOG - PENDING Taskers

Response due to requestor, Clearing-House from TJCSG or for Service

Clearing-house Tasker No.	Date received	Lead	Tasker source	Inquiry	Emailed to Primary Respondent and Info Addressees	TJCSG Responder and Scenario Reviewer	STATUS FOR EDITS or Final Draft Reply emailed to Principals and Pentagon front office for approval/signature	Received Signed /Approved Response and who signed (Memo for Clearinghouse - email for Service to Service Lead)	Reply Emailed to Clearinghouse or to Service Lead
622	Clearinghouse email Jul 21 0831hrs	Jul 26 1200hrs (Tues)	Cord Sterling, staffer to SEN Warner, VA	(Capacity Analysis process) Please provide the detailed analysis that determined that excess capacity was 13,169 work years and 28,000,000 square feet. Please provide the estimates of programmed funding and the details of the future force structure used. What was the military judgment that was used to determine excess capacity? I would also like information regarding the excess capacity: is the identified excess current year or future year (i.e. 2025)? What were your projections for excess capacity in 2025?	Jul 21	COL Buckstad and BG Castle	Jun27 - Draft response with Principals and Pentagon front office for approval / signature. (Mr. Shaffer and BG Castle to meet with Mr. Sterling on 2 Aug to discuss subject matter.)		
663 HSA JCSG Lead needing TJCSG input	Clearinghouse email Jul 25, 0949hrs	Jul 27, 1200hrs (Wed)	Frank Cirillo, Dir, Review & Analysis, BRAC Commission	(BRAC Comm. Inquiry JCS#23) Because of the subject areas, the Tasker is being staffed in TJCSG in two sections: C4ISR questions for Matt Mleziva (Part 1) and Laboratories for Larry Schuette (Part 2).	Jul 25	PART 1: C4ISR - Mr. Matt Mleziva. PART 2: Labs - Dr. Larry Schuette	PART 1 - Jul 26 PART 2 - Jul 27 Draft response with Principals and Pentagon front office for approval/signature		

**ENCLOSURE 11**

JOHN WARNER, VIRGINIA, CHAIRMAN

JOHN MCCAIN, ARIZONA  
JAMES M. INHOFE, OKLAHOMA  
PAT ROBERTS, KANSAS  
JEFF SESSIONS, ALABAMA  
SUSAN M. COLLINS, MAINE  
JOHN ENSIGN, NEVADA  
JAMES M. TALENT, MISSOURI  
SAXBY CHAMBLISS, GEORGIA  
LINDSEY O. GRAHAM, SOUTH CAROLINA  
ELIZABETH DOLE, NORTH CAROLINA  
JOHN CORNYN, TEXAS  
JOHN THUNE, SOUTH DAKOTA

CARL LEVIN, MICHIGAN  
EDWARD M. KENNEDY, MASSACHUSETTS  
ROBERT C. BYRD, WEST VIRGINIA  
JOSEPH I. LIEBERMAN, CONNECTICUT  
JACK REED, RHODE ISLAND  
DANIEL K. AKAKA, HAWAII  
BILL NELSON, FLORIDA  
E. BENJAMIN NELSON, NEBRASKA  
MARK DAYTON, MINNESOTA  
EVAN BAYH, INDIANA  
HILLARY RODHAM CLINTON, NEW YORK

JUDITH A. ANSLEY, STAFF DIRECTOR  
RICHARD D. DEBORES, DEMOCRATIC STAFF DIRECTOR

## United States Senate

COMMITTEE ON ARMED SERVICES

WASHINGTON, DC 20510-6050

July 21, 2005

The Honorable Gordon England  
Acting Deputy Secretary of Defense  
1010 Defense Pentagon  
Washington, DC 20301-1010

Dear Mr. Secretary:

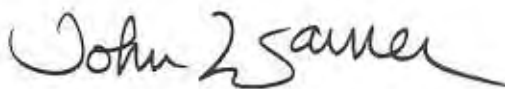
On June 30, 2005, my office requested six issue papers authored by Mr. Don DeYoung, the Navy CIT Alternate to the Technical Joint Cross Service Group (see attached). This request has been repeated twice by my office and twice by the Senate Armed Services Committee over the past three weeks.

As you know, section 2903(c)(4) of the Title 10, United States Code requires the Department to provide to the Congress and Commission all information used by the Secretary to prepare his Base Realignment and Closure (BRAC) recommendations. The integrity of the BRAC is based in large measure upon an open process where all information is made available to ensure that the best decisions are made for the American taxpayers and our men and women in uniform.

Given the short time frame that the Congress and the Commission have available to review the Secretary's recommendations, it is important that requested information be provided in an expeditious manner. I would appreciate your immediate attention to this matter and the prompt transmittal of the requested documents, and all other BRAC related papers written by Mr. DeYoung, by Monday, July 25, 2005.

With kind regards, I am

Sincerely,



John Warner  
Chairman

**ENCLOSURE 12**



DEPUTY SECRETARY OF DEFENSE

1010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1010

Capt - x TRA  
cc - LA



JUL 25 2005

The Honorable John Warner, Chairman  
Committee on Armed Services  
United States Senate  
Washington, DC 20510-6060


Dear Mr Chairman:

This is in reply to your letter requesting issue papers authored by a member of the Navy's support staff to the Technical Joint Cross-Service Group.

The information requested was provided to Mr. Cord Sterling in a letter signed by Mr. Al Shaffer, the Executive Director of the Technical Joint Cross-Service Group. I have attached that correspondence. As indicated in Mr. Shaffer's response, these papers represent the views of the individual analyst, not those of the Technical Joint Cross-Service Group.

I apologize for the delay in getting this material to your office.

Sincerely,

  
ACTING

Enclosure: as stated



OFFICE OF THE DIRECTOR OF  
DEFENSE RESEARCH AND ENGINEERING  
3040 DEFENSE PENTAGON  
WASHINGTON, D.C. 20301-3040

JUL 22 2005

Mr. Cord Sterling  
Office of Senator John W. Warner  
United States Senate  
Washington, DC 20510-0001

Dear Mr. Sterling:

This letter responds to your request for issue papers. The response includes a review of your request, a summary of the Technical Joint Cross Service Group (TJCSG) use of issue papers, and an issue status. Your request follows.

It is my understanding that there are a number of issue papers authored by Don DeYoung, the Navy Capabilities Integration Team (CIT) Alternate, Technical Joint Cross Service Group (TJCSG). Would you please provide the following:

- July 28, 2004 - regarding: Notional Scenarios
- August 4, 2004 - regarding: Proposed Contingencies
- September 8, 2004 - regarding: Decision Criteria for Scenario Proposals
- September 13, 2004 - regarding: Scenario Conflict Adjudication
- November 4, 2004 - memo to Inspector General: Decision to Abstain from Scenario Prioritization
- December 23, 2004 - regarding: Scenario Inconsistencies

The requested papers are attached, however, these papers are individual working papers and were not deliberated and agreed to by the TJCSG or even the Capabilities Integration Team. The TJCSG used issue papers to ensure open communications among its membership and to provide an orderly way to address concerns. Further, the issue papers represent a single person's position at a point-in-time. Many of the concerns raised in these papers were subsequently addressed and in some cases, changes made.

Status of issue follows.

July 28, 2004 – “Notional Scenarios.” The TJCSG did not vote on the proposed recommendation. No action was taken because the Department of Defense directed all seven of the Joint Cross Service Groups to create notional scenarios for training and assessing the Base Realignment and Closing scenario evaluation process.

August 4, 2004 – “Proposed Contingencies.” The TJCSG did not vote on the proposed recommendation. No action was taken because no contingency plan was necessary.



September 8, 2004 – “Decision Criteria for Scenario Proposals.” The TJCSG did not vote on the proposed recommendation and no action was taken. The Capabilities Integration Team (CIT) meeting, September 9, 2005, defined additional factors used by the TJCSG to evaluate candidate recommendations.

September 13, 2004 – “Scenario Conflict Adjudication.” The TJCSG did not vote on the proposed recommendation. Action was not deemed necessary.

November 4, 2004 – Memorandum to Inspector General, "Decision to Abstain from Scenario Prioritization." This paper reflects an individual position and does not reflect the TJCSG's position. Since the Analysis Team had not yet completed the quantitative Military Value calculations, the TJCSG did not yet have Quantitative Military Values at that time. However, the TJCSG, through the use of subject matter experts, derived scenarios using expert military judgment by applying the Military Value Principles as outlined in the September 3, 2004 memo from the Deputy Secretary of Defense, subject: BRAC 2005 Military Value Principles. The scenario prioritization process was used to manage subsequent workload. Once the Analysis Team completed the Military Value calculations, all scenarios were specifically revalidated using the calculated quantitative military value. Ultimately, both the Quantitative Military Value and Qualitative Military Value were used as the primary consideration for all TJCSG candidate recommendations.

December 23, 2004 – “Scenario Inconsistencies.” The CIT Chairman required several reviews of TJCSG scenarios to prevent inconsistencies and improve scenario quality. Finally, the TJCSG Principals reviewed all formal recommendations prior to their final submittal to ensure consistency; lastly, all recommendations then were reviewed by OSD General Counsel to ensure consistently with statute.

Thank you for the opportunity to address your concerns. If you have any further concerns or questions, please contact me.

Sincerely,



Alan R. Shaffer  
Executive Director  
Technical Joint Cross Service Group

Enclosures:  
As stated.

**ENCLOSURE 13**

-----Original Message-----

**From:** Buckstad, Robert, COL, OSD-ATL [mailto:Robert.Buckstad@osd.mil]

**Sent:** Wednesday, July 27, 2005 3:09 PM

**To:** Durante Blaise SES SAF/AQX; DillonBL@mcsc.usmc.mil; Cohen, Jay; Daniel.Stewart@wpafb.af.mil; Brian.Simmons@dtc.army.mil; Erb, John J, CIV, JCS J4; Short, James, Dr, OSD-ATL; Castle Fred F Brig Gen AF/XP; Buckstad, Robert, COL, OSD-ATL; Thom.Mathes@us.army.mil; Evans, Steven S Col BRAC; Strack Gary Mr SAF/IEBJ; Ryan, George R CIV; Evans, Steven S Col BRAC

**Cc:** Williams, Nova CTR BRAC , TJCSG; Eberhart, Roy CTR BRAC , TJCSG

**Subject:** Excess Capacity//RE: BRAC Q&A for FINAL REVIEW, Tasker Number 622 – due by 12noon, 28July

Folks: A little more information. Paraphrasing BG Castle -- current and future excess capacity is a sensitive area. The above response is intended to answer the questions without lengthy essays.

Separately Mr Shaffer and BG Castle are visiting with Mr Sterling (task originator) to discuss Task 622, on 2 Aug, 1000. If you have a burning desire or critical piece of information it can be presented on 2 Aug.

Hope this helps

vr,  
Buck//

---

ROBERT D. BUCKSTAD, COL, Chief of Staff, OSD-ATL, ODDRE, Plans and Programs, TJCSG BRAC 2005, 3030 Defense Pentagon, Room 3D1089, Wash DC 20301-3030, (703) 695-0552 (desk), 703-695-0005 (office), 703-795-0433 (cell), fax: 703-695-4885 (U), robert.buckstad@osd.mil <mailto:robert.buckstad@osd.mil>

-----Original Message-----

**From:** Eberhart, Roy CTR BRAC , TJCSG [mailto:roy.eberhart.ctr@navy.mil]

**Sent:** Wednesday, July 27, 2005 2:43 PM

**To:** Blaise.Durante@pentagon.af.mil; DillonBL@mcsc.usmc.mil; CohenJ@onr.navy.mil; Daniel.Stewart@wpafb.af.mil; Brian.Simmons@dtc.army.mil; John.Erb@js.pentagon.mil; James.Short@osd.mil; Fred.Castle@pentagon.af.mil; Robert.Buckstad@osd.mil; Thom.Mathes@us.army.mil; Evans, Steven S Col BRAC; Gary.Strack@pentagon.af.mil; Ryan, George R CIV; Evans, Steven S Col BRAC

**Cc:** Williams, Nova CTR BRAC , TJCSG; Eberhart, Roy CTR BRAC , TJCSG

**Subject:** BRAC Q&A for FINAL REVIEW, Tasker Number 622 – due by 12noon, 28July

**TJCSG Principals:** Please find the final draft response for Tasker 622 - Excess Capacity Questions. Respectfully request that any comments/changes offered be sent "REPLY TO ALL" -- which is needed, at this level of review, to help in version control and to prevent multiple re-sendings of these actions. No response will be considered as "approval" of the draft letter.

Request any comments/changes NLT 12noon, 28 July (Thursday).

The draft response was written by Mr. Shaffer and BG Castle.

<<Tasker 622 Response.doc>>  
Analysis process>>

<<Further requirement: TJCSG Tasker 622 - Capacity

Mr. Cord Sterling  
Office of Senator John W. Warner  
United States Senate  
Washington, DC 20510-0001

Dear Mr. Sterling:

Subject: Excess Capacity Questions

On July 21st, the Technical Joint Cross Service Group (TJCSG) staff received a request for information from you. An extract follows.

“In part III of volume XII of the BRAC report it states that the TJCSG Capacity analysis included 1) current capacity, 2) future capacity, and 3) surge capacity. Later, on page A-3 it states that the TJCSG estimated future excess capacity by taking the current capacity and projecting to the future using expert military judgment and adjustments for programmed funding and future force structure.

Please provide the detailed analysis that determined that excess capacity was 13,169 work years and 28,000,000 square feet.

Please provide the estimates of programmed funding and the details of the future force structure used.

What was the military judgment that was used to determine excess capacity?

I would also like information regarding the excess capacity: is the identified excess current year or future year (*i.e.*, 2025)?

What were your projections for excess capacity in 2025?”

To satisfy your request, the TJCSG in this letter provides: an analysis summary of excess capacity; funding summary, and; future force structure use. The TJCSG also provides information about excess capacity and its relationship to military judgment and current and future year capacity. Your requested information is attached.

If you have further questions, concerns, or need additional information please contact Colonel Robert D. Buckstad, 703-695-0005.

Sincerely,

Alan R. Shaffer  
Executive Director  
Technical Joint Cross Service Group

Enclosure  
As Stated.

Copy furnished:  
Mr. Lucien Niemeyer (Senate Armed Services Committee)  
Office of Secretary of Defense BRAC Clearinghouse

**Mr. Cord Sterling Staff Questions, received July 21, 2005**  
**Technical Joint Cross Service Group, responses July 26, 2005**

**1. Excess capacity detailed analysis for work years and square feet.**

The TJCSG defined Excess Capacity as equal to Peak Capacity minus Required Capacity (where Required Capacity was equal to Current Usage plus a 10% Surge Capacity). Current Excess Capacity is Current Peak minus the Current Required Capacity.

For work years, referring to Appendix A, page A-10, Table 4-1 of the TJCSG Final Report: Current Excess Capacity would be the sum of column 4 (Current Excess) for each of the functions (Research, Development and Acquisition [D&A], and Test and Evaluation [T&E]):

Current Excess Capacity for Research	= 3,099 *
Current Excess Capacity for D&A	= 5,736
Current Excess Capacity for T&E	= 4,533 **
	-----
Current Excess Capacity (Total)	= 13,368 ***

\* Actual number due to updated data is 2,915

\*\* Actual number due to updated data is 4,673

\*\*\* Actual number due to updated data is 13,324

For square footage, referring to Appendix A, page A-11, Table 4-2 of the TJCSG Final Report:

Current Excess Capacity would be the sum of column 4 (Current Excess) for each of the functions (Research, D&A, and T&E):

Current Excess Capacity for Research	= 6,325,746
Current Excess Capacity for D&A	= 8,859,111
Current Excess Capacity for T&E	= 11,927,534
	-----
Current Excess Capacity (Total)	= 27,112,391

**Mr. Cord Sterling Staff Questions, received July 21, 2005**  
**Technical Joint Cross Service Group, responses July 26, 2005 (continued)**

**2. Programmed funding estimates**

The future force structure was derived by comparing the ratio of programmed funding in FY09 over the average funding for FY01 to FY03 times an adjustment factor. The adjustment factor was obtained using a “Delphi” process. The Delphi process uses pairwise comparisons to adjust the ratio. Using this process, the final adjustments were obtained.

This enclosure shows the funding, by technical area, for Research, and for Development and Acquisition & Test and Evaluation.

Programmed funding from the FY2004 President’s Budget is listed below.

<b>RESEARCH TECHNOLOGICAL AREA FUNDING</b>			
<b>Technology Area</b>	<b>AVG \$FY01-03</b>	<b>\$FY09</b>	<b>RATIOS</b>
<b>Air Platforms</b>	480,202	1,376,126	2.866
<b>Battlespace Environments</b>	95,461	133,166	1.395
<b>Biomedical</b>	164,659	188,940	1.147
<b>Chemical/Biological Defense</b>	487,327	386,052	0.792
<b>Ground Vehicles</b>	431,495	393,884	0.913
<b>Sea Vehicles</b>	113,996	232,738	2.042
<b>Human Systems</b>	274,475	437,566	1.594
<b>Information Systems Technology</b>	1,518,169	1,960,578	1.291
<b>Materials/Processes</b>	485,933	631,934	1.300
<b>Nuclear Technology</b>	244,720	266,882	1.091
<b>Other</b>	228,461	972,403	4.256
<b>Sensors, Electronics, and Electronic Warfare</b>	1,419,468	1,845,547	1.300
<b>Space Platforms</b>	299,780	563,666	1.880
<b>Weapons</b>	1,036,955	1,153,960	1.113

**Mr. Cord Sterling Staff Questions, received July 21, 2005**  
**Technical Joint Cross Service Group, responses July 26, 2005 (continued)**

<b>DEVELOPMENT AND ACQUISITION &amp; TEST AND EVALUATION TECHNOLOGICAL AREAS FUNDING</b>			
<b>Technology Area</b>	<b>AVG \$FY01-03</b>	<b>\$FY09</b>	<b>RATIOS</b>
<b>Air Platforms</b>	5,490,048	7,409,666	1.350
<b>Battlespace Environments</b>	111,607	147,505	1.322
<b>Biomedical</b>	180,161	212,400	1.179
<b>Chemical/Biological Defense</b>	635,335	500,563	0.788
<b>Ground Vehicles</b>	516,594	2,007,732	3.886
<b>Sea Vehicles</b>	685,582	945,214	1.379
<b>Human Systems</b>	453,832	635,216	1.400
<b>Information Systems Technology</b>	3,286,160	3,114,046	0.948
<b>Materials/Processes</b>	604,844	737,831	1.220
<b>Nuclear Technology</b>	257,435	287,237	1.116
<b>Other</b>	228,461	972,403	4.256
<b>Sensors, Electronics, and Electronic Warfare</b>	2,984,723	3,357,924	1.125
<b>Space Platforms</b>	626,825	637,701	1.017
<b>Weapons</b>	2,732,662	1,969,717	0.721

The three Tables on the following pages list the Funding Ratios ( $R_F$ ) and Force Structure Adjustments ( $A_{FS}$ ) determined by the TJCSG using a Delphi decision making technique. Note that  $C_{E(F)}$  is Capacity Excess (Future).

**Mr. Cord Sterling Staff Questions, received July 21, 2005**  
**Technical Joint Cross Service Group, responses July 26, 2005 (continued)**

Research factors for calculating  $C_{E(F)}$ .

<b>Research</b>	<b><math>R_F</math></b>	<b><math>A_{FS}</math></b>	<b><math>R_F + A_{FS}</math></b>
Information Systems	1.291	-0.119	1.092
Sensors, Electronics, & EW	1.300	-0.019	1.281
Air Platforms	2.866	-1.211	1.655
Battlespace Environments	1.395	-0.211	1.184
Biomedical	1.147	-0.046	1.101
Chem/Bio Defense	0.792	0.208	1.000
Ground Vehicles	0.913	0.058	0.971
Sea Vehicles	2.042	-0.746	1.296
Human Systems	1.594	-0.307	1.287
Materials/Processes	1.300	-0.042	1.258
Nuclear Technology	1.091	-0.096	0.995
Space Platforms	1.880	-0.454	1.426
Weapons	1.113	-0.046	1.067

Development and Acquisition factors for calculating  $C_{E(F)}$ .

<b>Development &amp; Acquisition</b>	<b><math>R_F</math></b>	<b><math>A_{FS}</math></b>	<b><math>R_F + A_{FS}</math></b>
Information Systems	0.948	0.121	1.069
Sensors, Electronics, & EW	1.125	-0.084	1.041
Air Platforms	1.350	-0.223	1.127
Battlespace Environments	1.322	-0.277	1.045
Biomedical	1.179	-0.084	1.095
Chem/Bio Defense	0.788	0.181	0.969
Ground Vehicles	3.886	-2.050	1.836
Sea Vehicles	1.379	-0.257	1.122
Human Systems	1.400	-0.269	1.131
Materials/Processes	1.220	-0.073	1.147
Nuclear Technology	1.116	-0.196	0.920
Space Platforms	1.017	0.077	1.094
Weapons	0.721	0.246	0.967

**Mr. Cord Sterling Staff Questions, received July 21, 2005**  
**Technical Joint Cross Service Group, responses July 26, 2005 (continued)**

Test and Evaluation factors for calculating  $C_{E(F)}$ .

Test & Evaluation	$R_F$	$A_{FS}$	$R_F + A_{FS}$
Information Systems	0.948	0.139	1.087
Sensors, Electronics, & EW	1.125	0.023	1.148
Air Platforms	1.350	-0.142	1.208
Battlespace Environments	1.322	-0.196	1.126
Biomedical	1.179	0.212	1.391
Chem/Bio Defense	0.788	-0.131	0.657
Ground Vehicles	3.886	-2.184	1.702
Sea Vehicles	1.379	-0.173	1.206
Human Systems	1.400	-0.219	1.181
Materials/Processes	1.220	-0.081	1.139
Nuclear Technology	1.116	-0.223	0.893
Space Platforms	1.017	0.108	1.125
Weapons	0.721	0.350	1.071

**3. Future Force Structure details**

The details of the future force structure can be found in both the classified and unclassified DoD Future Force 2020 document.

**4. Military judgment used to determine Excess Capacity**

The TJCSG used military judgment to adjust ratios that were used in the calculations for Future Required Capacity. Future Excess Capacity was then calculated and was equal to Future Peak Capacity minus Future Required Capacity.

**5. Is the identified Excess Capacity Current or Future?**

The excess capacity listed in the TJCSG Final Report, Appendix A is Current Excess Capacity.

**6. 2025 Future Excess Capacity projections**

Projections for Future Excess Capacity for each of the capability areas are not listed in the TJCSG Final Report. These factors served as a gross check for the subgroups to ensure DoD ability to produce future warfighting capabilities.

**ENCLOSURE 14**

-----Original Message-----

From: RSS dd - WSO BRAC Clearinghouse [<mailto:Clearinghouse@wso.whs.mil>]

Sent: Thursday, July 28, 2005 14:44

To: Williams, Nova CTR BRAC , TJCSG; Eberhart, Roy CTR BRAC , TJCSG

Cc: 'Cord\_Sterling@Warner.senate.gov'

Subject: OSD BRAC Clearinghouse Tasker 0732/FW: Mr. Sterling: Your follow-up questions on Excess Capacity

Please provide a response to the inquiry below and return to OSD BRAC Clearinghouse NLT noon Tuesday, 2 August, 2005, with the designated signature authority, in PDF format.

When contacting the Clearinghouse, please refer to OSD BRAC Clearinghouse Tasker 0732.

Thank you for your cooperation and timeliness in this matter.

OSD BRAC Clearinghouse

-----Original Message-----

From: Sterling, Cord (Warner) [[mailto:Cord\\_Sterling@Warner.senate.gov](mailto:Cord_Sterling@Warner.senate.gov)]

Sent: Thursday, July 28, 2005 13:30

To: Eberhart, Roy CTR BRAC , TJCSG

Cc: RSS dd - WSO BRAC Clearinghouse

Subject: RE: Mr. Sterling: Advance Draft Copy -- Your Questions on Excess Capacity Analysis Process

Since the infrastructure is supposed to be based upon the future force structure, please provide the analysis regarding the future excess capacity?

I had requested the excess capacity figures for 2025 but it was not provided. Please provide the future excess capacity projections for each of the capability areas?

**ENCLOSURE 15**

Pending Taskers

As of: 0900hrs, July 29

BRAC INQUIRY TASKER LOG - PENDING Taskers

Response due to requestor, Clearinghouse from TJCSG or for Service

Clearinghouse Tasker No.	Date received	Lead	Tasker source	Inquiry	Addressee's Info	TJCSG Responder and Scenario	STATUS FOR EDITS or Final Draft Reply emailed to Principals and Pentagon front office for approval/signature	Received Signed /Approved Response and who signed (Memo for Clearinghouse or email for Service Lead)	Reply Emailed to Clearinghouse or to Service Lead
700	Clearinghouse email Jul 26, 1407hrs	Per BRAC Comm. Requester: "take the time that is needed"	Michael Kessler, Ofc of Review and Analysis, BRAC Commission	(COBRA Run - 3of3) ...same C4ISR maritime information systems....described in Tech 9, EXCEPT that 1) the Maritime Information Systems RD&A and T&E should be moved from Dahlgren and Newport to Naval Weapons Station Charleston, rather than to San Diego, and 2) the Space Warfare System Command Atlantic should be located at Naval Weapons Station Charleston, rather than at Naval Submarine Base Pint Loma, San Diego. Please comment on this contemplated change.	Jul 28	Mr. Matt Mleziva and Mr. Jim Geith	STATUS: DON conducting Data Call for input.		
719	Clearinghouse email Jul 27 1420hrs	Jul 29, 1200hrs (Fri)	Michael Kessler, Ofc of Review and Analysis, BRAC Commission	(Environmental aspects of TECH-0042AR) Detailed questions concerning environmental impacts on Newport, RI.			STATUS: TJCSG asked Clearinghouse to reassign this Tasker to DON and OSD.		
732	Clearinghouse email Jul 28, 1444hrs	Aug 2, 1200hrs (Tues)	Sterling Cord, staffer to SEN Warner, VA	(Excess Capacity - follow-up questions) Since the infrastructure is supposed to be based upon the future force structure, please provide the analysis regarding the future excess capacity? I had requested the excess capacity figures for 2025 but it was not provided. Please provide the future excess capacity projections for each of the capability areas	Jul 29	COL Buckstad and BG Castle	STATUS: Being staffed. NOTE: Mr. Shaffer and BG Castle are meeting with Cord Sterling on this subject area Tuesday, Aug 2nd.		

**ENCLOSURE 16**

-----Original Message-----

**From:** Buckstad, Robert, COL, OSD-ATL

**Sent:** Tuesday, August 02, 2005 12:00 PM

**To:** Porth, Andrew, Mr, OSD-ATL

**Cc:** Henderson, Robert, COL, OSD-ATL; Evans, Steven S Col BRAC; Foster, Beth, Ms, OSD-ATL; Rice, Ginger, Mrs, OSD-ATL; Eberhart, Roy CTR BRAC, TJCSG; Snow, Howard, CIV, OSD-LA

**Subject:** TJCSG //Mr Cord Sterling (Sen. Warner Staff) Meeting feedback w/ Potential Issue, 2 Aug 1000-1100

Mr Porth, Andy: Mr Shaffer, BG Castle, Mr Howard Snow, and I met with Cord Sterling (Sen. Warner staff) and Lucian Niemeyer (Armed Services) today at 1000. Meeting environment was cordial. As planned, we discussed future capacity (a follow on to Clearing house task 622). No surprises regarding excess anything.

New information -- Potential Issue.

- There exists a 7 July Arlington County BRAC Proposal dealing with leased space (observed a 2 inch thick, double sided binder).
- It affects Tech 40 (Extramural PM to Bethesda) as a minimum.
- Total scope is unknown to me. I suspect it will affect H&SA. Mr Sterling said (paraphrased) the proposal recommends moving PMs etc to an Arlington location versus Bethesda
- Mr Sterling and Mr Niemeyer expects feedback on the proposal. They were surprised the TJCSG did not have the proposal to evaluate.
- Mr S and Mr N said the BRAC Commission has the proposal. Mr Shaffer said that the Commission needs to submit the proposal to the Clearinghouse for tracking and work assignment. Mr S & N agreed to pursue the submission.
- OSD BRAC Office should expect an action item on this subject

Take care,  
Buck//

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ROBERT D. BUCKSTAD, COL, Chief of Staff, OSD-ATL, ODDRE, Plans and Programs, TJCSG BRAC 2005, 3030 Defense Pentagon, Room 3D1089, Wash DC 20301-3030, (703) 695-0552 (desk), 703-695-0005 (office), 703-795-0433 (cell), fax: 703-695-4885 (U), [robert.buckstad@osd.mil](mailto:robert.buckstad@osd.mil)

**ENCLOSURE 17**

-----Original Message-----

**From:** Buckstad, Robert, COL, OSD-ATL (<mailto:Robert.Buckstad@osd.mil>)  
**Sent:** Thursday, August 11, 2005 4:48 PM  
**To:** 'Stewart Daniel J Civ SAF/AQ'; 'DillonBL@mcsc.usmc.mil'; Cohen, Jay; 'Simmons, Brian'  
**Cc:** 'ryan.george@navy.mil'; Hamm, Walter B. Col BRAC; Cahill, Peter J Mr BRTRC; 'Thom Mathes'; Mleziva  
Matt Ctr SAF/AQX; 'Lawrence C. Schuette'; 'Baron, Neil T CIV N-DEPTSTAFF'; 'Carroll Thomas B (Tom)  
NPRI'; 'poneill@pica.army.mil'; 'alan.goldstayn@smdc.army.mil'; Eberhart, Roy CTR BRAC , TJCSG; Evans,  
Steven S Col BRAC  
**Subject:** Info - no action --RE: Info -- Coordination/Time Sensitive/FW: Task 869//Follow up Concern  
of Mr Sterling (Sen. Warner staff)/ Arlington Proposal

Info --- due to the way Task 869 was created. Mr Shaffer asked the Claerhouse to consider cancelling the task.

Moreto follow - maybe

Buck//

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ROBERT D. BUCKSTAD, COL, Chief of Staff, OSD-ATL, ODDRE, Plans and Programs, TJCSG BRAC 2005, 3030 Defense  
Pentagon, Room 3D1089, Wash DC 20301-3030, (703) 695-0552 (desk), 703-695-0005 (office), 703-795-0433 (cell),  
fax: 703-695-4885 (U), [robert.buckstad@osd.mil](mailto:robert.buckstad@osd.mil)

-----Original Message-----

**From:** Buckstad, Robert, COL, OSD-ATL  
**Sent:** Thursday, August 11, 2005 1:14 PM  
**To:** 'Stewart Daniel J Civ SAF/AQ'; 'DillonBL@mcsc.usmc.mil'; 'CohenJ@onr.navy.mil';  
'Simmons, Brian'  
**Cc:** 'ryan.george@navy.mil'; Hamm, Walter B. Col BRAC; Cahill, Peter J Mr BRTRC; 'Thom  
Mathes'; Mleziva Matt Ctr SAF/AQX; 'Lawrence C. Schuette'; Baron, Neil T CIV  
N-DEPTSTAFF; 'Carroll Thomas B (Tom) NPRI'; 'poneill@pica.army.mil';  
alan.goldstayn@smdc.army.mil; Eberhart, Roy CTR BRAC , TJCSG; Evans, Steven S Col BRAC  
**Subject:** Info -- Coordination/Time Sensitive/FW: Task 869//Follow up Concern of Mr  
Sterling (Sen. Warner staff)/ Arlington Proposal  
**Importance:** High

Sirs -- Info, action optional -- Pasted below is a draft memo to the BRAC Commission. Plan is to finalize  
the memo later today or not later than Friday, 12 Aug. If you see a problem please let me know.

Coordination with the OSD BRAC Office is needed to prevent their briches from getting twisted from a  
potentially high visibility action.

vr,

Buck//

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ROBERT D. BUCKSTAD, COL, Chief of Staff, OSD-ATL, ODDRE, Plans and Programs, TJCSG BRAC  
2005, 3030 Defense Pentagon, Room 3D1089, Wash DC 20301-3030, (703) 695-0552 (desk),  
703-695-0005 (office), 703-795-0433 (cell), fax: 703-695-4885 (U), [robert.buckstad@osd.mil](mailto:robert.buckstad@osd.mil)

-----Original Message-----

**From:** Buckstad, Robert, COL, OSD-ATL  
**Sent:** Thursday, August 11, 2005 12:20 PM  
**To:** Henderson, Robert, COL, OSD-ATL  
**Cc:** Snow, Howard, CIV, OSD-LA; Bryars, Pepper, CIV, OSD-LA; Meyer, Robert, CTR, OSD-ATL; Eberhart, Roy CTR BRAC , TJCSG; Evans, Steven S Col BRAC; Desiderio, John, Mr, OSD-ATL; Rice, Ginger, Mrs, OSD-ATL  
**Subject:** Action Coordination/Time Sensitive/FW: Task 869//Follow up Concern of Mr Sterling (Sen. Warner staff)/ Arlington Proposal  
**Importance:** High

COL Bob, Action please -- draft memo for coordination.

Attached and pasted below is a draft response to Task 869. It is of interest to Mr Cord Sterling (Sen. Warner staff), Mr Niemeyer (Armed Services committee staff), Ms Buzzell (BRAC Commission staff) and number BRAC execs (Mr Potochney and Mr Staffer, as a minimum). Given the number of varying interests, coordination is required to ensure DoD BRAC response unity.

Please provide feedback today (o/a 1500 will do) so the TJCSG so meet clearhouse suspenses and come close to Mr Sterling's time table.

Thank you == have fun  
Buck//

PS: Task 869 information pasted below.

ROBERT D. BUCKSTAD, COL, Chief of Staff, OSD-ATL, ODDRE, Plans and Programs, TJCSG BRAC  
2005, 3030 Defense Pentagon, Room 3D1089, Wash DC 20301-3030, (703) 695-0552 (desk),  
703-695-0005 (office), 703-795-0433 (cell), fax: 703-695-4885 (U), [robert.buckstad@osd.mil](mailto:robert.buckstad@osd.mil)

\*\*\*\*\*DRAFT MEMO for COORDINATION\*\*\*\*\*  
\*\*\*\*\*

TASK 869, DRAFT, V2, 11 Aug.

Mr. Les Farrington  
Defense Base Realignment and Closure Commission  
2521 South Clark Street, Suite 600  
Arlington, VA 22202

Subject: Arlington County BRAC Proposal

Dear Mr Farrington:

On August 9, the BRAC Clearinghouse assigned the Technical Cross Service Group (TJCSG) an action item based on two, August 5, Senate staff electronic mail (email) messages (emails) about the above subject. This letter provides a brief response.

An extract of the email messages follow.

"Attached is an outline of the Arlington proposed alternatives to underlying recommendation. We would like to meet with representatives of the TJCSG next Thursday if that would be possible. We have

asked the BRAC staff to invite you. They have decided that they want to do so separately. We can forward you the proposal thru the clearinghouse. The Commission was supposed to have done so ..."

The TJCSG is unable to complete detailed analysis of recommendation alternatives.

In geographic terms, the Department of Defense recommends the relocation of program management personnel to Bethesda. The Arlington County alternatives recommend Ballston or Arlington Hall. Unfortunately the time available to evaluate the alternatives and conduct a meeting does not allow the TJCSG to conduct the required analysis by established procedures.

The Department of Defense recommendations that originate from TJCSG work efforts and procedures are based on an established strategic framework, military capacity, military value, and other factors. The TJCSG collected certified data, considered numerous alternatives, balanced established decision criteria, and achieved consensus to strive to optimize co-location to improve military operations synergy and force protection. This underlying level of detail in the County alternatives requires clarification.

Administratively, the action request also needs clarification. The emailed outline does not completely match the July 7 version of the County proposal. Meeting dates and the level of Commission participation also needs clarification.

Please contact me if you or others have any questions or concerns regarding this matter.

Sincerely,  
Alan R. Shaffer  
TJCSG Chief Cook

Copy furnished:  
Mr. Sterling (Senator Warner staff),  
Mr. Niemeyer (Armed Services Committee)

\*\*\*\*\* TASK 869 BACKGROUND, pasted by COI  
Buckstad \*\*\*\*\*

-----Original Message-----

From: RSS dd - WSO BRAC Clearinghouse [mailto:Clearinghouse@wso.whs.mil]  
Sent: Tuesday, August 09, 2005 9:36  
To: Williams, Nova CTR BRAC , TJCSG; Eberhart, Roy CTR BRAC , TJCSG  
Cc: Snow, Howard, CIV, OSD-LA  
Subject: OSD BRAC Clearinghouse Tasker 0869/FW: TJCSG / Arlington

Please provide a response to the inquiry below and return to OSD BRAC Clearinghouse NLT noon Friday, 12 August, 2005, with the designated signature authority, in PDF format.  
When contacting the Clearinghouse, please refer to OSD BRAC Clearinghouse Tasker 0869.  
Thank you for your cooperation and timeliness in this matter.

OSD BRAC Clearinghouse

-----Original Message-----

From: Snow, Howard, CIV, OSD-LA  
Sent: Tuesday, August 09, 2005 9:18 AM  
To: Bryars, Pepper, CIV, OSD-LA; RSS dd - WSO BRAC Clearinghouse  
Subject: Re: TJCSG / Arlington  
Please ensure that the OSD BRAC Office is informed of this tasker ASAP.  
Thank you  
Howie Snow  
OSD-LA

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Bryars, Pepper, CIV, OSD-LA <Pepper.Bryars@osd.mil>

To: Snow, Howard, CIV, OSD-LA <Howard.Snow@osd.mil>

Sent: Tue Aug 09 08:55:28 2005

Subject: TJCSG / Arlington

Howie,

Cord Sterling has requested another Arlington briefing from the TJCSG. However, he did so via e-mail to Col. Buckstad [Buckstad]. He says that such a tasker should come from the BRAC Clearinghouse to ensure proper accountability. He received the same request from Ms. Bazeel (sp?) on the BRAC Commission.

Question: Should I contact both Sterling and Bazeel and direct them to file a request with the clearinghouse before we can initiate the briefing? And if so, how do that to that, that is, is there a number or a website? How long could it take if they do that?

~ Pepper Bryars

Defense Fellow, Office of the Assistant Secretary of Defense (Legislative Affairs)

The Pentagon, 3D932, Washington, DC 20301

703-695-7456 - Office

703-501-9351 - Mobile

703-697-8299 - Fax

[pepper.bryars@osd.mil](mailto:pepper.bryars@osd.mil)

\*\*\*\*\*PASTED BY COL BUCKSTAD, TUES \*\*\*\*\*

-----Original Message-----

From: Sterling, Cord (Warner) [<mailto:Cord.Sterling@warner.senate.gov>]

Sent: Friday, August 05, 2005 8:50 AM

To: Sterling, Cord (Warner); Buckstad, Robert, COL, OSD-ATL; Snow, Howard, CIV, OSD-LA

Cc: Bryars, Pepper, CIV, OSD-LA; Castle Fred F Brig Gen AF/XP

Subject: RE: Follow up -- Session with Mr Cord Sterling (Sen. Warner staff)/ Arlington Proposal

Attached is an outline of the Arlington proposed alternatives to the underlying recommendation.

We would like to meet with representatives of the TJCSG next Thursday if that would be possible

---

From: Sterling, Cord (Warner)

Sent: Friday, August 05, 2005 7:32 AM

To: 'Buckstad, Robert, COL, OSD-ATL'; Snow, Howard, CIV, OSD-LA

Cc: Bryars, Pepper, CIV, OSD-LA; Castle Fred F Brig Gen AF/XP

Subject: RE: Follow up -- Session with Mr Cord Sterling (Sen. Warner staff)/ Arlington Proposal

We have asked the BRAC staff to invite you. They have decided that they wanted to do so separately.

We can forward you the proposal thru the clearinghouse. The Commission was supposed to have done so but they evidently have not. I will get it to you this afternoon

---

From: Buckstad, Robert, COL, OSD-ATL [<mailto:Robert.Buckstad@osd.mil>]

Sent: Thursday, August 04, 2005 12:07 PM

To: Snow, Howard, CIV, OSD-LA

Cc: Bryars, Pepper, CIV, OSD-LA; Castle Fred F Brig Gen AF/XP

Subject: Follow up -- Session with Mr Cord Sterling (Sen. Warner staff)/ Arlington Proposal

Howard -- Last week you, Mr Shaffer, BG Castle, and I met Mr Sterling and Mr. Niemeyer to discuss

their concerns about capacity. During the session the Arlington BRAC Proposal was discussed.

Mr Sterling mentioned two items he wanted or desired TJCSG support on -- 1) Meeting Friday (5 Aug, to discuss Arlington Proposal, I'm not sure), and; 2) have the TJCSG staff review the Arlington BRAC proposal.

For the TJCSG to act -- we need (or should have) an invitation to attend the meeting on Friday and a Clearing house Task to review the proposal. It is my recollection that Mr Sterling said he had the action to get the ball rolling.

As of now -- I have no TJCSG action for attend on Friday or review the Arlington Proposal.

Recommend you or I follow up with Mr Sterling. Feedback please

Thank you

Bob//

(I am out of office 5 Aug)

---

ROBERT D. BUCKSTAD, COL, Chief of Staff, OSD-ATL, ODDRE, Plans and Programs, TJCSG BRAC  
2005, 3030 Defense Pentagon, Room 3D1089, Wash DC 20301-3030, (703) 695-0552 (desk),  
703-695-0005 (office), 703-795-0433 (cell), fax: 703-695-4885 (U), [robert.buckstad@osd.mil](mailto:robert.buckstad@osd.mil)

**ENCLOSURE 18**

## TJCSG Tasker Dashboard - as of 0900hrs August 15th

**Non-Clearinghouse Inquiries Pending:**      **1**      **TJCSG comments: Scenario actions being considered by BRAC Commission**

**Tasker Inquiries Received:**      **75**

**Tasker Inquiries Closed:**      **64**

**Taskers Pending:**      **11**

**2 - draft letter with Principals and/or Pentagon front office for approval/signature**

**2 - response letter being revised at Pentagon front office request**

**7 - being staffed for response**

### **(Taskers that are at least five days old)**

# 784 - due date Aug 3 - Response letter being revised at Pentagon front office request.

# 798 - due date Aug 5 - Response letter being revised at Pentagon front office request.

# 806 - due date Aug 10 - Being staffed

# 822 - Navy Lead due date Aug 9 - Being staffed

# 823 - due date Aug 10 - Final draft response to Principals & Pentagon front office for approval/signature Aug 12th

# 846 - due date Aug 10 - Revised response letter to Pentagon front office for approval/signature Aug 12th

# 852 - due date Aug 10 - Being staffed

# 859 - due date Aug 10 - Being staffed

# 869 - due date Aug 12 - Being staffed

# 903 - AF Lead due date Aug 15 - Being staffed

# 914 - due date Aug 15 - Being staffed

**ENCLOSURE 19**

Closed Taskers As of: 1630hrs, August 23 <b>BRAC INQUIRY TASKER LOG - CLOSED Taskers</b>									
Clearing-house Tasker No.	Date received	Response due to Clearing- House	Tasker source	Inquiry	Emailled to Primary Respondent and Info Addressees	TJCSG Responder and Scenario Reviewer	Final Draft Reply emailed to Principals and Pentagon front office for approval/ signature	Received Signed /Approved Response and who signed (Memo for Clearinghouse - email for Service Lead)	Reply Emailed to Clearinghouse or to Service Lead
CLOSED (no Tasker number) BRAC Commission Hearing Questions for SecDef and CJCS		Jun 13	OSD - Mr. John Desiderio	The BRAC Commission sent 49 <b>Questions for the Record to the SecDef and CJCS</b> - with the TJCSG tasked with 4 of them.		ALL	15-Jun	Jul 1 -- signed by Mr. Shaffer	Jul 1 -- copy emailed to Mr. John Desiderio, OSD
CLOSED (no Tasker number) Additional info on Dr. Segal's testimony before BRAC Comm. on May 19		Jun 16		During <b>Dr. Segal's</b> testimony before the BRAC Commission on May 19, he was asked some questions that required additional information beyond his testimony during the hearing.		ALL	Jun15 - Draft responses with Principals and Pentagon front office for approval/signature	July 22 --signed	Jul 22 - pdf'ed letter emailed to BRAC Commission and to Clearinghouse
CLOSED (no Tasker number) <b>S&amp;S JCSG Lead, later changed to TJCSG Lead</b> - input requested from TJCSG	Jul 12 email to Matt Mleziva	Jul 13	BRAC Commission staffer Mr. Thomas Pantelides	<b>Questions based on BRAC Commission visit to Lackland.</b> Related to Tasker # 517 but these particular questions were not processed through Clearinghouse.		Mr. Matt Mleziva	Jul 13 - draft input response to Principals and Pentagon front office for approval	Jul 22 - input response approved	Jul 22 - input response emailed to S&S JCSG and then to Industrial JCSG
CLOSED (no Tasker number) TJCSG response needed for Joint Staff	Jul 22, 0836 hrs	Jul 25 (Mon)	Joint Staff	<b>TJCSG BRAC Information Classification Levels</b>	Jul 22	Col Steve Evans and Subgroup Leads		Jul 25 - COL Buckstad emailed Joint Staff	Jul 25 - response emailed to Joint Staff
CLOSED 17f <b>OSD Lead</b>	email May 18 1000hrs	<b>For OSD</b> May23 (Mon) 1200hrs	Lucian Niemeyer, Committee on Armed Services, United States Senate	(Northern Virginia) The question pertaining to the TJCSG was: How many military and civilian positions by facility will be impacted by the recommendation to co- locate extramural research program managers? Why would this recommendation not result in a loss....	Cdr Melone	Dr. Schuette	May20	May20-- approved by Mr. Shaffer	May20 - final response email sent to OSD Lead
CLOSED 33b <b>ARMY Lead</b>	email May 17 1639hrs	<b>For ARMY</b> May21 (Sat) 1200hrs	AL, Rep Aderholt (staffer Mike Chahinian)	(Redstone) Net Mission Contractor and Redstone Questions. "...why is Redstone proposed for losing most of its military component? What elements are proposed for closing?"	Jim Geith	Tom Mathes	May20	May20 - approved by Mr. Shaffer	May20 - final response email sent to Army Lead
CLOSED 46a	Clearinghouse email May17 for initial NAVY Lead action -- changed to formal letter reply to lawmaker on May24th	May24 (Tues) COB	Mr. John Bohanan, Staffer to Rep Hoyer (MD)	(Patuxent) He wanted insight into the numbers listed in the "BRAC 2005 Closure and Realignment Impacts by State", specifically the numbers for Naval Air Station Patuxent River.	May17 / May24	Cdr Melone, Jim Geith, Karen Higgins, Tom Mathes and Matt Mleziva	Jun3	Jun7 - signed by Mr. Shaffer	Jun7 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 48c	email May 17 1648hrs	May 23 (Mon) COB	VA, Rep Moran	(leased space Arlington, VA) Rep. Moran's office is requesting more detail on the leased space close/realign in Arlington. Specifically, the question is where in the capitol region will these jobs move to?	Cdr Melone	Dr. Schuette	May24 - letter to Rep. Moran	May24- signed by Mr. Shaffer	May24 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 53 <b>TJCSG Lead</b> (needing Army and Med JCSG input)	(from Clearinghouse) initially TJCSG only Tasker -- changed to TJCSG Lead Tasker on 23May	May26 (Thurs) noon	VA, Rep J.Davis	(VA and Dahlgren) Rep. Davis asked if the reductions associated with laboratories are being taken from Dahlgren or another location?	May17 / May23	Jim Geith/Karen Higgins	May26	May27 - signed by Mr. Shaffer	May27 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 55 (x1) (Note: Tasker completed but staffer came back for further clarification)	email May16 2012hrs	May23 (Mon) COB	staff of Rep. Susan Davis - CA	(Point Loma, CA and Dahlgren, VA) "There is language in the BRAC recommendations to relocate the Integrated Combat Systems test Detachment at Point Loma, CA to NSWC Dahlgren VA. I have reviewed Volumes I & II of the recommendations but remain unclear...."	Cdr Melone	Karen Higgins	May24- letter to Rep. Susan Davis	May24 - signed by Mr. Shaffer	May24 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 55 (x2) (staffer requested clarification response)	Clearinghouse email May 25	no suspense date	Todd Houchins, staffer to Rep. Susan Davis, CA	(Point Loma, CA to NSWC Dahlgren VA) What specific business is being moved from San Diego to Dahlgren and why?	May25	Cdr Melone/Karen Higgins	Jun1	Jun8 - signed by Mr. Shaffer	Jun8 - pdf'ed letter to lawmaker emailed to Clearinghouse

Closed Taskers As of: 1630hrs, August 23									
BRAC INQUIRY TASKER LOG - CLOSED Taskers									
Clearing-house		Response due to Clearing-House	Tasker source	Inquiry	Emailed to Primary Respondent and Info Addressees	TJCSG Responder and Scenario Reviewer	Final Draft Reply emailed to Principals and Pentagon front office for approval/ signature	Received Signed /Approved Response and who signed (Memo for Clearinghouse - email for Service Lead)	Reply Emailed to Clearinghouse or to Service Lead
Tasker No.	Date received								
CLOSED 62 OSD Lead	(informally received - OSD approached COL Buckstad)	May 21 1200hrs	VA, Rep Tom Davis	(Northern Virginia) Congressman Tom Davis requested number of jobs in his district and adjacent districts being relocated out of leased space.	CLOSED by Clearinghouse. (WSO BRAC Clearinghouse email, May18, 1638hrs) "Regarding tasker #0062, OSD Clearing House has provided the requestor with the reference for the answer."				
CLOSED 82b	email May 17 1536hrs	May23 (Mon) COB	GA, Rep Jack Kingston	(Kings Bay) Question on Realignments at King's Bay, Georgia 1. How much MILCON money is required to accommodate the BRAC growth? 2. How much impact aid will be available for the growth to accommodate schools?	Cdr Melone	Karen Higgins	May24 - letter to Rep. Kingston	May24 - signed by Mr. Shaffer	May24 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 88f ARMY Lead	email May 18 1010hrs	For ARMY May 23 (Mon) 1200hrs	VA, Rep Tom Davis	(Fort Belvoir) What exactly, down to each movement, each command (as detailed particular as possible) moving to and from Fort Belvoir, VA. Additionally, how many direct and indirect jobs are affected (gained or lost) by each piece move?	Jim Geith	Karen Higgins and Dr. Schuette	May20	May20 - approved by Mr. Shaffer	May20 -- final response email sent to Army Lead
CLOSED 89	email May 18 1003hrs	May23 (Mon) 1200hrs	AL, Congressma n Cramer	(Fort Rucker) What consideration was given for the establishment a center of excellence for unmanned work? Will anything be developed at Ft. Rucker as a result of the language in BRAC?	Cdr Melone	Tom Mathes	May24 - letter to Rep. Cramer	May24 - signed by Mr. Shaffer	May24 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 105	Clearinghouse email May 19 1237hrs	May24 (Tues) 1200hrs	Forrest Allen, staffer to Rep Terry Everett, AL	(Maxwell AFB) Regarding the recommended realignment of Maxwell AFB. We understand that the recommendation leading to the approximate 1200 job loss was from the technical JCSC (C4ISR RDATE&E Consolidation) . Coss-E133d you explain the rationale for that decision and more detail on the actual jobs lost? What specific functions are being moved and to where? Also, why were no contractor jobs listed as being lost for Maxwell in Appendix C of the Secretary of Defense's report since it seems like a significant number of contractor jobs would be lost in this consolidation?	May19	Jim Geith/ Matt Mleziva	May25	May31 - signed by Mr. Shaffer	May31 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 111	Clearinghouse email May 20 0918hrs	May 24 (Tues) 1200hrs	Forrest Allen, staffer to Rep Terry Everett, AL	(Hanscom AFB) Reference the Joint Recommendation: C4ISR RDATE&E - Move Air & Space Information Systems Research and Development and Acquisition to Hanscom AFB, Mass. - 1. What data was used by the department to make this decision? 2. The detailed explanation for this decision is not in AF Volume 5, where is it? 3. Maxwell's C2ISR MCI score was 60, which is higher than Hanscom. Wouldn't this warrant keeping the Air & Space Information Systems Research and Development and Acquisition activity at Maxwell? 4. What are the cost benefit and military value explanations for this decision?	May20	Mr. Matt Mleziva	May25	May31 - signed by Mr. Shaffer	May31 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 116	Clearinghouse email May 20 1219hrs	May 25 (Wed) 1200hrs	Steve Traver for Congressma n Steve Pearce	(Army Research Lab from White Sands Missile Range) Which volume/page of the BRAC documents has the detailed cost justification for the relocation of the Army Research Lab from White Sands Missile Range?	May21	Cdr Melone	May26	May27 - signed by Mr. Shaffer	May27 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 121	Clearinghouse email May 20 1645hrs	May 25 (Wed) 1200hrs	Stacie Oliver, staffer to Sen. Mike DeWine (OH)	(Wright-Patterson AFB) Please explain the rationale for the Technical JCSC recommendation to move personnel from Wright Patterson AFB to Hanscom for C4ISR consolidation. Wright-Patt scores higher than Hanscom for the C4ISR mission (from AF MCI scores).	May21	Jim Geith/Matt Mleziva	May25	May31 - signed by Mr. Shaffer	May31 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 125	Clearinghouse email May 21 1912hrs	May 26 (Thurs) 1200hrs	Staffer to Sen. Mike DeWine (OH)	(Glenn Research Center) Unable to find the rationale for removing the ARL function from the Glenn Research Center in Ohio. Would you please provide me with a more detailed rationale for this relocation? Thank you for your assistance.	May22	Jim Geith	May27	May27 - signed by Mr. Shaffer	Jun6 - pdf'ed letter to lawmaker emailed to Clearinghouse
CLOSED 151 TJCSG Lead (needing Navy input)	Clearinghouse email May 24 1334hrs	May 27 (Fri) 1200hrs	Clinton Blair, staffer to Rep. (Ms.) Northup	(Louisville Navy positions and Picatinny) 1. The report shows a realignment of 223 jobs in the Navy Recruiting Command Louisville. Does the Commission mean the Naval Surface Warfare Center, Louisville Detachment of Port Hueneme instead of the Navy Recruiting command Louisville?.....	1207hrs 25May	Jim Geith/Karen Higgins	Jun1	Jun7 - signed by Mr. Shaffer	Jun7 - pdf'ed letter to lawmaker emailed to Clearinghouse

Closed Taskers As of: 1630hrs, August 23 <b>BRAC INQUIRY TASKER LOG - CLOSED Taskers</b>									
Clearing-house Tasker No.	Date received	Response due to Clearing- House	Tasker source	Inquiry	Emailed to Primary Respondent and Info Addressees	TJCSG Responder and Scenario Reviewer	Final Draft Reply emailed to Principals and Pentagon front office for approval/ signature	Received Signed /Approved Response and who signed (Memo for Clearinghouse - email for Service Lead)	Reply Emailed to Clearinghouse or to Service Lead
<b>CLOSED 166</b> <b>Navy Lead</b> <b>(needing input</b> <b>from H&amp;SA and</b> <b>TJCSG)</b>	Clearinghouse email May 27 0847hrs	June 2 (Thur) 1200hrs	Chris Socha Leg.Asst. for Senator Jim DeMint (SC)	<b>(SC Charleston)</b> I am trying to get the Charleston, SC COBRA data for BRAC. Since the data is DoD, I imagine this has to be coming from the dept. and not from the commission.	May27	Jim Greith/Matt Mleziva	Jun2	Jun8 - signed by Mr. Shaffer	Jun8 - pdf'ed letter to lawmaker's Leg.Asst. emailed to Clearinghouse
<b>CLOSED 171</b>	Clearinghouse email May 27 0909hrs	June 2 (Thur) 1200hrs changed to June 7	Brian Miller District Chief of Staff for Congressma n Elton Gallegly	<b>(Naval Base Ventura Co/Naval Air Station Point Mugu)</b> The Congressman is seeking additional information that would specify what jobs will be moving out of Point Mugu and what the analysis from the Cross Service Group were i.e.: cost savings or efficiencies....	May27	Cdr Melone/ Karen Higgins	Jun14 (revised response)	Jun14 - signed by Mr. Shaffer	Jun15 - pdf'ed letter to lawmaker emailed to Clearinghouse
<b>CLOSED 186</b> <b>TJCSG Lead</b> <b>submitting all</b> <b>responses for</b> <b>JCSGs</b>	Clearinghouse email May 30 1047hrs	Jun 10 (Fri) 1200hrs	BRAC Commis- sion and OSD	<b>(Ltr from Anthony Principi, Chairman BRAC Commission to Mr. Michael W. Wynne, USD,OSD)</b> During your testimony, you agreed to expeditiously respond to questions for the record. I've attached a list of such questions and would appreciate your response....	May31	multiple POCs	Jun 15	Jun 17 - Letter signed by Mr. Shaffer	Jun 17 - pdf'ed letter to BRAC Commission emailed to Clearinghouse
<b>CLOSED 204</b>	Clearinghouse email June 1 1021hrs	Jun 6 (Mon) 1200hrs	Major Timothy Abrell, DoD Analyst with BRAC Commission	<b>(Co-location at National Naval Medical Center, Bethesda, MD)</b> I would like more detailed information on the "Co-locate Extramural Research Program Managers" (page Tech-5) recommendation. Namely, the location (i.e. Ballston, Crystal Gateway L etc.) and personnel (civilian , military, contractor) associated with each unit that is moving to Bethesda.	Jun2	Dr. Schuette	Jun7	Jun8 - signed by COL Buckstad	Jun8 - pdf'ed letter to Major Abrell was emailed to Clearinghouse
<b>CLOSED 222</b>	Clearinghouse email June 3 1501hrs	June 8 (Wed) 1200hrs	Hilary Murrish, gov. civilian with GOV. ACCT OFFICE	<b>(TECH-0040 - lease costs)</b> The figure provided for the Army Research Office in Durham NC is \$504,000. Is this based on current actual lease costs, or future estimated lease costs? If the lease costs are estimated, how were they estimated?	Jun3	Dr. Schuette	Jun7	Jun7 - signed by Mr. Shaffer	Jun7 - pdf'ed letter to individual emailed to Clearinghouse
<b>CLOSED 235</b> <b>NAVY Lead</b> <b>needing email</b> <b>input from</b> <b>TJCSG</b>	Clearinghouse email June 8 1610hrs	suspense for NAVY to answer is Jun 10 (Fri) 1200 hrs	Rep. C. H. Smith, NJ	<b>(Earle and Picatinny)</b> lawmaker's constituent questioning relocations from Naval Weapons Station Earle to Picatinny	Jun8	Karen Higgins/ Robin Bucklew/ Robert Arnold/ Pete O'Neill	Jun10	Jun10 - email to NAVY (Lead) approved by Mr. Shaffer	Jun10 - final response email sent to NAVY Lead
<b>CLOSED 259</b>	Clearinghouse email June 20 1539hrs	June 23 (Thur) 1200hrs	Staffer Meredith Moseley for Sen. Lindsey Graham	<b>(TECH-008, TECH-0042, Data Call 2)</b> Senator Graham is requesting the following documents: Data Call responses, TECH-42, TECH-8 - Response from DON and Assumptions for COBRA	Jun 20	Mr. Matt Mleziva and Mr. Michael Natrella	Jun 24	Jun 29 - ltr signed by Mr. Shaffer	Jun 29 - pdf'ed letter to SEN Graham emailed to Clearinghouse
<b>CLOSED 260</b> <b>HSA JCSG</b> <b>Lead - needing</b> <b>email input</b> <b>from TJCSG</b>	Clearinghouse email June 9 1207hrs	suspense for HSA JCSG to answer - Jun 14 (Tues) 1200hrs	Lucian Niemeyer, Cmte on Armed Svcs, US Senate	<b>(leased spaces)</b> Please provide a list of each leased space designated as an installation in the 2005 BRAC... [by svc, address, location, executive agent, military function, SF of lease, BRAC recommendation, and compliance with force protection standards in the UFC]	Jun9	Larry Schuette and Jim Geith	Jun15	Jun 15 - ltr signed by Mr. Shaffer	Jun16 - pdf'ed letter to individual emailed to HSA JCSG and to Clearinghouse
<b>CLOSED 288</b>	Clearinghouse email June 13 0949hrs	Jun 15 (Wed) 1200hrs	Stacie Oliver from Sen. DeWine's staff	<b>(loss of jobs in Dayton area)</b> She would just like to know the specific unit that is affected by.....("Consolidate Air & Space C4ISR RDATA&E" in Dayton area)	Jun13	Mr. Matt Mleziva	Jun 16	Jun 17 - signed by Mr. Shaffer	June 17 - pdf'ed letter to lawmaker emailed to Clearinghouse
<b>CLOSED 290</b> <b>HSA JCSG</b> <b>Lead - needing</b> <b>email input</b> <b>from TJCSG</b>	Clearinghouse email June 13 1129hrs and additional CH email June 13 1114hrs	Jun 15 (Suspense for TJCSG to HSA JCSG is COB Jun 14)	BRAC Commission (staffer Karl Gingrich)	<b>(BRAC impact on GSA Leased Space)</b> asking for locations, tenants, and other aspects of leased spaces affected by TJCSG scenarios	Jun 15	Dr. Schuette	Jun 20	Jun 20 - Letter signed by Mr. Shaffer	Jun 20 - pdf'ed letter emailed to HSA TJCSG and Clearinghouse
<b>CLOSED 295</b>	Clearinghouse email June 13 1022hrs	Jun 15 (Wed) 1200hrs	BRAC Commission (staffer Frank Cirillo)	<b>4 questions for COBRA reports and additional info on multiple recommendations)</b> Recommendations involved are TECH 009, 015 and 019.	Jun14	Dr. Karen Higgins, Dr. Robin Buckelew, Mr. Neil Baron, Mr. Pete O'Neill and Mr. Matt Mleziva	Jun 17	23Jun - final part of inquiry (last 2 questions of 4) ltr signed by Mr. Shaffer	23 Jun - last 2 questions pdf'ed ltr to BRAC Commission Staffer emailed to Clearinghouse

Closed Taskers As of: 1630hrs, August 23									
BRAC INQUIRY TASKER LOG - CLOSED Taskers									
Clearing-house		Response due to Clearing-House	Tasker source	Inquiry	Emailed to Primary Respondent and Info Addressees	TJCSG Responder and Scenario Reviewer	Final Draft Reply emailed to Principals and Pentagon front office for approval/ signature	Received Signed /Approved Response and who signed (Memo for Clearinghouse - email for Service Lead)	Reply Emailed to Clearinghouse or to Service Lead
Tasker No.	Date received								
<b>CLOSED 295</b> <b>DSE #18</b> (same # of CLOSED Tasker additional question tasked to TJCSG)	Clearinghouse took question originally assigned to Navy and Tasked TJCSG.	Tasker 295 was originally due June 15.	BRAC Commission staffer, Frank Cirillo, Review & Analysis.	(Crane's support capabilities) Special Forces requirements and NSWC Cranes's support capabilities.	Jun 23	Dr. Karen Higgins	Jul 6	Jul 8 - letter signed by Mr. Shaffer	Jul 8 - pdf'd ltr to BRAC Comm. Staffer Frank Cirillo emailed to Clearinghouse
<b>CLOSED 296</b>	Clearinghouse email June 14 1249hrs	Jun 15 (Wed) 1200hrs	BRAC Commission (staffer Karl Gingrich)	(COBRA run for Tech 009) Request the following COBRA run from the Technical JCSG. TECH 09 Closure of Rome Laboratory.	Jun14	Dr. Schuette and Mr. Michael Natrella	Jun 17	Jun 20 - Letter signed by Mr. Shaffer	June 20 - pdf'd letter to lawmaker emailed to Clearinghouse
<b>CLOSED 322</b>	Clearinghouse email June 15 0951hrs	Jun 20 (Mon) 1200hrs	Brian Miller, CoS to Rep. Elton Gallegly	(Naval Base Venture County -- follow-on inquiry to Tasker 171) Questioning the relocation of "inextricable" missions (as identified by units during data calls).	Jun16	Dr. Karen Higgins and Mr. Neil Baron	Jun 21	Jun 24 - letter signed by Mr. Shaffer	June 24 - pdf'd ltr to lawmaker emailed to Clearinghouse
<b>CLOSED 348</b>	Clearinghouse email June 21 1030hrs	June 24 (Fri) 1200hrs	COL Pete Hoene/Ernest L. Wearren Jr., Capt, USAF	(Wright-Patterson AFB) AF BRAC received the following questions/clariification requests from the Wright-Patterson AFB BRAC Office. These questions were generated as the result of a base visit by Commission Staffers. Please log and process as applicable: Action Items: During the course of the discussions, the Staffers asked a number of detailed questions that we took as action items. [TJCSG action questions: Rotary Wing moves - clarify V-22 and PRV move from WPAFB to PAX River; Live Fire Testing - 46TW move to China Lake.]	Jun 21	Mr. Tom Mathes and Dr. Karen Higgins	Jun 24	Jun 30 - letter signed by Mr. Shaffer	Jun 30 - pdf'd ltr to Chairman BRAC Commission
<b>CLOSED 352</b>	Clearinghouse email June 17 1455hrs	June 22 (Wed) 1200hrs	Staffer Cord Sterling for Senator Warner, VA	(info on "OSD imperative") The minutes of the TJCSG meeting of January 19, 2005 regarding TECH-0040 state "the Military Value analysis is irrelevant as this scenario strives to get out of leased space per OSD imperative".	Jun 20	Dr. Schuette	Jun 24	Jul 1 -- letter signed by Mr. Shaffer	Jul 1 - pdf'd copy for Cord Sterling emailed to Clearinghouse
<b>CLOSED 358</b>	Clearinghouse email June 20 1022hrs	June 23 (Thur) 1200hrs	SASC Staffer Lucian Niemeyer	(One-Time Unique Costs referenced in COBRA report) Please provide a detailed description of "Other - One-Time Unique Costs" of \$25,613,000 listed on page 4 of 81 under the COBRA Realignment Summary Report (COBRA v6.10), for the recommendation from the Technical JCSG to co-locate extramural research program managers to Bethesda MD.	Jun 20	Dr. Schuette	Jun 22	Jun 22 - Letter signed by COL Buckstad for Mr. Shaffer	June 22 - pdf'd letter to SASC staffer emailed to Clearinghouse
<b>CLOSED 362</b>	Clearinghouse email June 21 1159hrs	June 23 (Thur) 1200hrs	Staffer Brian Miller for REP Elton Gallegly	(requesting 15 Data Call documents pertaining to China Lake)	Jun 21	Dr. Higgins and Mr. Matt Mieziva	Jun 24	Jun 29 - ltr signed by Mr. Shaffer	Jun 29 - pdf'd ltr to REP Gallegly emailed to Clearinghouse
<b>CLOSED 374</b>	Clearinghouse email June 22 0948hrs	June 27 (Mon) 1200hrs	Mr. Lucian Niemeyer, SASC	(note: this is similar to Tasker 352, but submitted by a different individual) (OSD imperative for leased space) Please provide a POC within the TJCSG to set up a meeting soonest to discuss the reasons why the military value is irrelevant and to explain the OSD imperative for leased space.	Jun 22	Dr. Schuette	Jul 5	Jul 7 - ltr signed by Mr. Shaffer	Jul 7 - pdf'd ltr to Lucian Niemeyer emailed to Clearinghouse
<b>CLOSED 392</b>	Clearinghouse email June 23 0828hrs	June 28 (Tues) 1200hrs	Staffer Cord Sterling for Senator Warner, VA	(Bethesda, MD additional parking) The data shows that the construction of additional parking (for the extramural research) at Bethesda will cost \$1.5 million. Can you get me the name and number of someone who can brief me on this issue	Jun 23	Dr. Schuette	Jun 24	Jun 29 - ltr signed by Mr. Shaffer	Jun 29 - pdf'd letter to Cord Sterling emailed to Clearinghouse
<b>CLOSED 393</b>	Clearinghouse email June 23 08318hrs	June 28 (Tues) 1200hrs	Staffer Cord Sterling for Senator Warner, VA	(Bethesda, MD Extramural Research) The BRAC report states that the recommendation to relocate the Extramural Research activities from current locations to Bethesda has a "payback expected in 2 years." Who can I speak to regarding getting a brief on this recommendation and how the costs and savings were derived?	Jun 23	Dr. Schuette	Jun 24	Jun 30 - letter signed by Mr. Shaffer	Jun 30 - pdf'd ltr to Cord Sterling emailed to Clearinghouse
<b>CLOSED 397</b> <b>OSD Lead with TJCSG input</b>	Jun 23 - Clearinghouse email 0843hrs	Jun 28 (Tues) 1200hrs	REP William M. Thomas, CA	(China Lake/Eglin AFB/Redstone) Why co-locating Army and AF RDA&T&E doesn't include Navy --- (Eglin AFB and Redstone).	Jun 23	Dr. Karen Higgins	Jul 7	Jul 11 - DRAFT input for OSD approved	Jul 11 - pdf'd DRAFT ltr emailed to Clearinghouse and to OSD
<b>CLOSED 398</b>	Clearinghouse email Jun 23 0846hrs	Jun 28 (Tues) 1200hrs	Staffer Cord Sterling to SEN Warner, VA	(TECH-0040) Questions the eliminated positions from TECH-0040.	Jun 23	Dr. Larry Schuette	Jun 27	Jun 30 - letter signed by Mr. Shaffer	Jun 30 - pdf'd ltr to Cord Sterling emailed to Clearinghouse
<b>CLOSED 402</b>	Jun 23 Clearinghouse email 0940hrs	Jun 27 (Mon) 1200hrs	BRAC Commission Staffer R. Gary Dinsick	RDT&E moves on Redstone Arsenal	Jun 23	Dr. Karen Higgins and Mr. Thom Mathes	Jul 8 - Revised ltr to Pentagon front office	Jul 8 - letter signed by Mr. Shaffer	Jul 8 - pdf'd ltr to Chairman, BRAC Comm. emailed to Clearinghouse

Closed Taskers As of: 1630hrs, August 23					BRAC INQUIRY TASKER LOG - CLOSED Taskers					
Clearing-house		Response due to	Tasker source	Inquiry	Emailed to Primary Respondent and Info Addressees	TJCSG Responder and Scenario Reviewer	Final Draft Reply emailed to Principals and Pentagon front office for approval/ signature	Received Signed /Approved Response and who signed (Memo for Clearinghouse - email for Service Lead)	Reply Emailed to Clearinghouse or to Service Lead	
Tasker No.	Date received	Clearing-House								
CLOSED 413	Jun 24 Clearinghouse email 0923hrs	"Contact interested party and schedule a briefing NLT July 1st"	Staff Justin Bernier to REP Rob Simmons	TECH-0018E - Wants briefing on transfer of 122 jobs from Patrick AFB to Kings Bay.	Jun 24	Dr. Karen Higgins and Mr. Neil Baron	Jul 11	Jul 12 - ltr signed by COL Buckstad "for" Mr. Shaffer	Jul 12 - pdf'ed letter to staffer emailed to Clearinghouse	
CLOSED 414	Jun 24 Clearinghouse email 1016hrs	Jun 28 (Tues) 1200hrs	BRAC Commission staffer, Michael Kessler	(TECH-0044) Requests COBRA run for TECH-0044. <u>Document located and emailed to requester - he's happy.</u>	Jun 28	Cdr Melone	Jul 5	Jul 7 - ltr signed by COL Buckstad for Mr. Shaffer	Jul 7 - pdf'ed ltr to BRAC Commission staffer emailed to Clearinghouse	
CLOSED 423	Jun 27 Clearinghouse email 1152hrs	Jun 30 (Thurs) 1200hrs	Press Secretary to REP Frelinghuysen (NJ)	(scenarios for Picatinny) Requests all potential scenarios suggested for Picatinny Arsenal.	Jun 28	Dr. Karen Higgins and Mr. Pete O'Neill	Jul 1	Jul 6 - Letter signed by Mr. Shaffer	Jul 6 - pdf'ed letter for Congressional staffer emailed to Clearinghouse	
CLOSED 442 HSA JCSG Lead needing input from TJCSG	Jun 29 Clearinghouse email 0718am	Jun 30 (Thurs) 1200hrs	Staffer Lucian Niemeyer from SASG	(list and data on leased space considered by BRAC) HSA JCSG keeps providing a response on the leased space affected by BRAC....asking for a list and collected data for the realm of leased space considered by the military departments and the HSA JCSG.	Jul 1	Dr. Larry Schuette	Jul 7	Jul 7 - ltr signed by Mr. Shaffer	Jul 7 - pdf'ed letter for Lucian Niemeyer emailed to Clearinghouse	
CLOSED 447 Army Lead needing TJCSG input	Jun 30 Clearinghouse email 1227hrs	Jul 5 (Tues) 1200hrs	Aaron Butler, BRAC Commission	(22 questions concerning the closing of Ft. Monmouth) TJCSG input requested for 2 questions: 19. Why were the facilities at Natick and Adelphi not brought into an Army C4ISR recommendation? 22. In looking at the Technical recommendations, there are many joint C4ISR facilities, but no land C4ISR center. Why is there no such recommendation, and how does the recommendation to close Ft. Monmouth fit in with that rationale?	Jul 6	Mr. Matt Mleziva	Jul 7th - Mr. Brian Simmons emailed response input to Army BRAC			
CLOSED 456	Clearinghouse email Jul 5, 0937hrs	Jul 7 (Thurs) 1200hrs	Cord Sterling, staffer to SEN Warner, VA	(Issue Papers) It is my understanding that there are a number of issue papers authored by Don DeYoung, the Navy CIT Alternate, TJCSG.	Jul 7	Mr. Gary Strack	Jul 15	Jul 22 - Letter signed by Mr. Shaffer	Jul 22 - pdf'ed letter to Cord Sterling emailed to Clearinghouse	
CLOSED 467 OSD Lead with TJCSG input	Clearinghouse email Jul 5, 0959hrs	Suspense for OSD response is Jul 8 (Fri) 1200hrs	OSD staff meeting with Lucian Niemeyer, SASC	(documents and issues concerning leased space within DC metropolitan area)	Jul 7	Dr. Larry Schuette	Jul 8	Jul 12 - input response approved	Jul 12 - input response emailed to OSD	
CLOSED 490 HSA JCSG Lead - TJCSG to provide assistance if required	Clearinghouse email Jul 7, 0725hrs	Suspense for HSA response is Jul 12 (Tues) 1200hrs	DoD employee Jim Wachter (administers transition assistance pgms within DoD)	(Northern VA relocations from BRAC) . ...breakout of the number of civilian DoD employees in the Northern Virginia area - by organization - who will be affected by the relocations recommended in the Secretary's BRAC submission.			STATUS: HSA Lead -- TJCSG to provide assistance if required. HSA JCSG didn't request assistance.			
CLOSED 517 S&S JCSG Lead - needing TJCSG input (later changed to Industrial JCSG Lead)	Clearinghouse email Jul 11, 1311hrs	Suspense for S&S response is Jul 13 (Wed)	Frank Cirillo, Dir, Review & Analysis, BRAC Commission	(Cryptologic Systems Groups) List of questions concerning "Relocate the Air and Space Information Systems Research, Development and Acquisition to Hanscom AFB, MA"	Jul 12	Mr. Matt Mleziva	Jul 15	Jul 22 - input response approved	Jul 22 - input response emailed to S&S JCSG (and then forwarded to Industrial JCSG)	
CLOSED 523	Clearinghouse email Jul 11 1620hrs	Jul 14 1200hrs (Thurs)	Howard Snow, OSD Legislative Affairs	What is the status of the request for TJCSG Issue Papers (Tasker # 456) ?	-----	Roy Eberhart	STATUS: Roy will email response to this tasker once Tasker 456 is completed.		Jul 22 - Tasker 456 response completed	Jul 22 - email response sent to Mr. Howard Snow and the Clearinghouse
CLOSED 622	Clearinghouse email Jul 21 0831hrs	Jul 27 (Wed) (extension request granted - CH changed to 27th)	Cord Sterling, staffer to SEN Warner, VA	(Capacity Analysis process) Please provide the detailed analysis that determined that excess capacity was 13,169 work years and 28,000,000 square feet. Please provide the details of the programmed funding and the estimates of the future force structure used. What was the military judgment that was used to determine excess capacity? I would also like information regarding the excess capacity: is the identified excess current year or future year (i.e. 2025)? What were your projections for excess capacity in 2025?	Jul 21	COL Buckstad and BG Castle	Jun27 to Principals/front office -- (Mr. Shaffer and BG Castle to meet with Mr. Sterling on 2 Aug to discuss subject matter.)		Jul 28 - ltr signed by COL Buckstad for Mr. Shaffer	Jul 28 - pdf'ed letter to Cord Sterling emailed to Clearinghouse (copy also emailed to Mr. Sterling and Mr. Niemeyer from SASG)

Closed Taskers As of: 1630hrs, August 23									
BRAC INQUIRY TASKER LOG - CLOSED Taskers									
Clearing-house Tasker No.	Date received	Response due to Clearing-House	Tasker source	Inquiry	Emailed to Primary Respondent and Info Addressees	TJCSG Responder and Scenario Reviewer	Final Draft Reply emailed to Principals and Pentagon front office for approval/ signature	Received Signed /Approved Response and who signed (Memo for Clearinghouse - email for Service Lead)	Reply Emailed to Clearinghouse or to Service Lead
<b>CLOSED 639</b> <b>Industrial JCSG Lead needing TJCSG input</b>	Clearinghouse email Jul 22 1114hrs	Jul 26 1200hrs (Tues)	Frank Cirillo, Dir, Review & Analysis, BRAC Commission	(Lackland Air Force Base) If the CPSPG at Lackland is moved, these missions would continue. For example, NSA estimated savings in the initial establishment of CPSPG at Lackland; would these savings be eliminated by CPSPG's move from Lackland? What costs would DOD or the organization(s) being served by CPSPG incur to continue to perform the NSA, Space & Special Missions, Air Intelligence, Technical Applications, US Atomic Energy Detection, and Space support missions? How many of the contractors working in the CPSPG are mission essential?	Jul 22	Matt Mleziva	Jul 25	Jul 25 - input response approved by Pentagon front office	Jul 25 - pdf'd input emailed to Industrial JCSG and to Clearinghouse
<b>CLOSED 663</b>	Clearinghouse email Jul 25, 0949hrs	Jul 27, 1200hrs (Wed)	Frank Cirillo, Dir, Review & Analysis, BRAC Commission	(BRAC Comm. Inquiry JCS#23) Because of the subject areas, the Tasker is being staffed within TJCSG in two sections: C4ISR questions for Matt Mleziva (Part 1) and Laboratories for Larry Schuette (Part 2).	Jul 25	PART 1: C4ISR - Mr. Matt Mleziva. PART 2: LABs - Dr. Larry Schuette	Following Principal/front office approval of responses, advance copies provided requester - Part 1 (28Jul) - Part 2 (29Jul)	Jul 29 - (consolidated response) ltr signed by COL Buckstad for Mr. Shaffer	Aug 1 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 664</b> <b>HSA JCSG Lead needing TJCSG input</b>	Clearinghouse email Jul 25, 0958hrs	Jul 27, 1200hrs (Wed)	Frank Cirillo, Dir, Review & Analysis, BRAC Commission	(leased facilities in the National Capital Region) Please provide the following information regarding all units and organizations in leased facilities in the NCR: organization name; personnel authorization (officers, enlisted, civilians, contractors, total); building name; building address; square feet occupied; cost of lease in FY 2004 dollars; lease termination date; gaining installation; pertinent DoD BRAC recommendation.		Nova and Roy	Jul 26	Jul 27 - input response approved by Pentagon front office	Jul 27 - pdf copy of input response emailed to HSA JCSG Lead and to Clearinghouse
<b>CLOSED 698</b>	Clearinghouse email Jul 26, 1402hrs	Per BRAC Comm. Requester: "take the time that is needed"	Michael Kessler, Ofc of Review and Analysis, BRAC Commission	(COBRA Run - 1of3) Please provide a COBRA that reflects the same C4ISR maritime information systems, electronic warfare, electronics research, etc. described in Tech 9, EXCEPT that the Space Warfare System Command Atlantic should be located at Naval Weapons Station Charleston, rather than at Naval Submarine Base Pnt Loma, San Diego. Please comment on this contemplated change.	Jul 28	Mr. Matt Mleziva and Mr. Jim Geith	Aug 4 - revised draft response letter to Pentagon front office for approval/ signature	Aug 11 - ltr signed by Mr. Shaffer	Aug 12 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 699</b>	Clearinghouse email Jul 26, 1404hrs	Per BRAC Comm. Requester: "take the time that is needed"	Michael Kessler, Ofc of Review and Analysis, BRAC Commission	(COBRA Run - 2of3) ...same C4ISR maritime information systems...described in Tech 9, EXCEPT that the Maritime Information Systems RDA&A and T&E should be moved from Dahlgren and Newport to Naval Weapons Station Charleston, rather than to San Diego. Please comment on this contemplated change.	Jul 28	Mr. Matt Mleziva and Mr. Jim Geith	Aug 4 - revised draft response letter to Pentagon front office for approval/ signature	Aug 11 - ltr signed by Mr. Shaffer	Aug 12 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 700</b>	Clearinghouse email Jul 26, 1407hrs	Per BRAC Comm. Requester: "take the time that is needed"	Michael Kessler, Ofc of Review and Analysis, BRAC Commission	(COBRA Run - 3of3) ...same C4ISR maritime information systems...described in Tech 9, EXCEPT that 1) the Maritime Information Systems RDA&A and T&E should be moved from Dahlgren and Newport to Naval Weapons Station Charleston, rather than to San Diego, and 2) the Space Warfare System Command Atlantic should be located at Naval Weapons Station Charleston, rather than at Naval Submarine Base Pnt Loma, San Diego. Please comment on this contemplated change.	Jul 28	Mr. Matt Mleziva and Mr. Jim Geith	Aug 4 - revised draft response letter to Pentagon front office for approval/ signature	Aug 12 - ltr signed by Mr. Shaffer	Aug 12 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 732</b>	Clearinghouse email Jul 28, 1444hrs	Aug 2, 1200hrs (Tues)	Sterling Cord, staffer to SEN Warner, VA	(Excess Capacity - follow-up questions) Since the infrastructure is supposed to be based upon the future force structure, please provide the analysis regarding the future excess capacity? I had requested the excess capacity figures for 2025 but it was not provided. Please provide the future excess capacity projections for each of the capability areas	Jul 29	COL Buckstad and BG Castle	Aug 8 NOTE: Mr. Shaffer and BG Castle met with Cord Sterling on this subject, Aug 2nd.	Aug 9 - ltr signed by Mr. Buckstad for Mr. Shaffer	Aug 9 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 747</b>	Clearinghouse email Jul 29, 1007hrs	Aug 2, 1200hrs (Tues)	Michael Kessler, Ofc of Review and Analysis, BRAC Commission	(TECH-0018DR question) Does "realign Naval Weapons Station Seal Beach, CA, by relocating all W&A RDAT&E, except underwater weapons and energetic materials, to Naval Air Weapons Station China Lake, CA" refer to Naval Weapons Station Seal Beach or should there be a technical correction and have it refer to Naval Surface Warfare Center detachment Seal Beach?	Aug 1	Dr. Karen Higgins	Aug 2	Aug 4 - ltr signed by Mr. Shaffer	Aug 5 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 748</b>	Clearinghouse email Jul 29, 1030hrs	Aug 2, 1200hrs (Tues)	Michael Kessler, Ofc of Review and Analysis, BRAC Commission	(additional questions on TECH-0018DR, Seal Beach and Naval Air Weapons Station China Lake, CA)	Aug 1	Dr. Karen Higgins	Aug 2	Aug 4 - ltr signed by Mr. Shaffer	Aug 5 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 760</b> <b>OSD Lead</b>	Clearinghouse email Jul 29, 1653hrs	Aug 3, 1200hrs (Wed)	Lucian Niemeyer, SASC staffer	(Non-Disclosure Agreements) Please provide a list of the names and titles of all DOD military and civilian personnel who signed non-disclosure agreements during the DOD BRAC process between Oct 1, 2002 to date.	Aug 1	Ms. Jacqueline Crisci	Info compiled. Per Clearinghouse: OSD preparing response - hold input.	Clearinghouse email Aug 4: "Clearinghouse Tasker 760 is closed." (NOTE: OSD closed the Tasker without requiring any input/names.)	

Closed Taskers As of: 1630hrs, August 23									
BRAC INQUIRY TASKER LOG - CLOSED Taskers									
Clearing-house Tasker No.	Date received	Response due to Clearing- House	Tasker source	Inquiry	Emailed to Primary Respondent and Info Addressee	TJCSG Responder and Scenario Reviewer	Final Draft Reply emailed to Principals and Pentagon front office for approval/ signature	Received Signed /Approved Response and who signed (Memo for Clearinghouse - email for Service Lead)	Reply Emailed to Clearinghouse or to Service Lead
CLOSED 776 OSD Lead	Clearinghouse email Aug 1, 1230hrs	Aug 3, 1200hrs (Wed)	Frank Cirillo, BRAC Commission	(modified COBRA Runs) ...request...revised COBRA runs for every official DoD recommendation that modifies the military personnel eliminations to realignments (Base X is acceptable). This will allow the commission to assess the impact of military personnel savings on the 20-Year Net Present Value of each recommendation.	Aug 2	Mr. James Geith and Subgroup Leads	All COBRA runs completed 2 Aug.	OSD email Aug 8: "OSD will respond to Tasker 776 for all." No TJCSG input needed.	
CLOSED 784	Clearinghouse email Aug 1, 1521hrs	Aug 3, 1200hrs (Wed)	Frank Cirillo, BRAC Commission	(questions on TECH-0013 and leased space in Woodbridge, VA)	Aug 2	Mr. Thom Mathes	Aug 15 - revised draft response letter to Pentagon front office for approval/ signature	Aug 17 - ltr signed by COL Buckstad	Aug 17 - pdf'd ltr emailed to Clearinghouse
CLOSED 798	Clearinghouse email Aug 3, 0719hrs	Aug 5, 1200hrs (Wed)	Art Beauchamp, BRAC Commission	(AF Engineering positions - Hill AFB) Being staffed in two sections. TECH-0018A questions for Pete O'Neill (PART 1) and TECH-0006 for Thom Mathes (PART 2).	Aug 3	PART 1: TECH- 0018A - Mr. Pete O'Neill. PART 2: TECH-0006 - Mr. Thom Mathes.	Aug 10 - revised draft response letter to Principals/front office for approval/signature	Aug 17 - ltr signed by COL Buckstad	Aug 17 - pdf'd ltr emailed to Clearinghouse
CLOSED 806	Clearinghouse email Aug 3, 1454hrs	Aug 10, 1200hrs (Wed)	Frank Cirillo, BRAC Commission	(1. COBRA runs for each individual action within 5 TJCSG recommendations, and 2. questions on TECH-0018A and TECH- 0006.) NOTE: Tasker request modified by Mr. Shaffer/Les Farrington on 4Aug.	Aug 3	Mr. James Geith, Dr. Daniel Stewart, Mr. Jon Ogg	Aug 19 - Interim response to Front office for review/approval. Aug 23 - Follow up response to Front Office for review/approval	Aug 19 - Interim response signed & pdf'd ltr emailed to Clearinghouse. Aug 23 - Follow up response signed & pdf'd ltr emailed to Clearinghouse	
CLOSED 810	Clearinghouse email Aug 4, 0826hrs	Aug 8, 1200hrs (Mon)	Frank Cirillo, BRAC Commission	(TECH-0042C) pertains to the consolidation of Wright-Patt. Maxwell and Lackland AFB to Hanscom AFB with the realignment of Eglin to Edwards AFB. Please provide a COBRA using the same assumptions underlying all of [TECH- 0042C] for the component of the recommendation which entails the relocation of Lackland to Hanscom.	Aug 4	Mr. Matt Mleziva	Aug 10	Aug 12 - ltr signed by Mr. Shaffer	Aug 12 - pdf'd ltr emailed to Clearinghouse
CLOSED 822 NAVY Lead needing TJCSG input	Clearinghouse email Aug 5, 1145hrs	(for Navy to respond) Aug 9 (Tues)	Frank Cirillo, BRAC Commission	(Pt Mugu and Rome Site - WPAFB) 1. ...provide the data indicating the minimum number of people required for Sea Range and targeting operations at the Point Mugu site. 2. ...provide the current of number of mission essential support contractors (FTEs) employed at Rome Research Site in support of the sensor directorate	Aug 5	Mr. Pete O'Neill Question 1 (Mugu) and Mr. Tom Carroll Question 2 (Rome Site)	Aug 16	Aug 18 - ltr signed by COL Buckstad	Aug 18 - pdf'd ltr emailed to Clearinghouse
CLOSED 823 TJCSG Lead needing MJCSG input	Clearinghouse email Aug 5, 1337hrs	Aug 10, 1200hrs (Wed)	Ms. Beth Nelson, staffer to REP David L. Hobson, Ohio	(document request) 1. All COBRA updates for TECH-0042C7 (C4ISR RDAT&E Consolidations) 2. Capacity_percentage_Report010705 for TECH-0042 Part 7; also all related capacity reports for TECH-0042C7 (C4ISR RDAT&E Consolidations) 3. (for MJCSG) All COBRA updates for MED- 0057R (Brooks City Base)	Aug 5	Mr. Matt Mleziva	Aug 12	Aug 17 - ltr signed by COL Buckstad	Aug 17 - pdf'd ltr emailed to Clearinghouse
CLOSED 846	Clearinghouse email Aug 8, 0826hrs	Aug 10, 1200hrs (Wed)	Frank Cirillo, BRAC Commission	(energetics work - TECH-0018B) The Navy clearly has stated that NSWC Indian Head is the Navy's center of excellence for energetics. We have received documentation that both NAWC China Lake and Picatinny Arsenal each have more than 40 employees doing energetics work. Was it intended that these two groups should be moved to Indian Head? ... If the cost was not included, we will update our chart to show the revised financial data if you provide a COBRA update.	Aug 9	Mr. Pete O'Neill	Aug 12 - revised draft response letter to Pentagon front office for approval/ signature	Aug 16 - ltr signed by COL Buckstad	Aug 16 - pdf'd ltr emailed to Clearinghouse
CLOSED 852	Clearinghouse email Aug 8, 0913hrs	Aug 10, 1200hrs (Wed)	Frank Cirillo, BRAC Commission	(TECH-0009) 1. Please run a COBRA that would relocate the functions to Kirtland Air Force Base, NM 2. Please run a separate COBRA that relocates these same functions to Wright-Patterson Air Force. The COBRA on Defense Research Led Laboratories rolled up several actions into one overall COBRA.	Aug 9	Mr. Tom Carroll	Aug 16	Aug 18 - ltr signed by COL Buckstad	Aug 18 - pdf'd ltr emailed to Clearinghouse
CLOSED 859	Clearinghouse email Aug 8, 1349hrs	Aug 10, 1200hrs (Wed)	Frank Cirillo, BRAC Commission	(TECH-0018E) Questions concerning Naval Ordnance Test Unit - Cape Canaveral and Kings Bay.	Aug 9	Mr. Pete O'Neill	Aug 17	Aug 17 - ltr signed by COL Buckstad	Aug 17 - pdf'd ltr emailed to Clearinghouse
CLOSED 903 AF Lead	Clearinghouse email Aug 11, 0956hrs	AF Suspense to Clearinghouse is Aug 15.	Ken Small, AF Team Leader, BRAC Commission	(...net effect of the Air Force (and JCSGs) BRAC recommendations on Lackland AFB) NOTE: Air Force will likely complete this action without TJCSG input.	Aug 12	Mr. Matt Mleziva	Air Force email 14 Aug: "AF has all info needed" (NOTE: AF did not need TJCSG input)		

Closed Taskers  
As of: 1630hrs, August 23

## BRAC INQUIRY TASKER LOG - CLOSED Taskers

Clearing-house Tasker No.	Date received	Response due to Clearing- House	Tasker source	Inquiry	Emailed to Primary Respondent and Info Addressees	TJCSG Responder and Scenario Reviewer	Final Draft Reply emailed to Principals and Pentagon front office for approval/ signature	Received Signed /Approved Response and who signed (Memo for Clearinghouse - email for Service Lead)	Reply Emailed to Clearinghouse or to Service Lead
<b>CLOSED 914</b>	Clearinghouse email Aug 11, 1355hrs	Aug 15, 1200hrs	Frank Cirillo, BRAC Commission	(TECH-0018B - Earle, NJ) [scenario relocates] W&A packaging Research and Development & Acquisition to Picatinny.... Was this intended to include handling, storage, and transportation of ammunition as well? If NWS Earle is already the PHS&T center for the Navy, why is BRAC pulling out a piece of this?	Aug 12	Mr. Pete O'Neill	Aug 17	Aug 17 - ltr signed by COL Buckstad	Aug 17 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 956</b>	Clearinghouse email Aug 16, 1530hrs	Aug 19, 1200hrs (Fri)	Frank Cirillo, BRAC Commission	After an extensive discussion with Mr. Matt Mleziva of your staff, I realize that my request which lead to your excursion C0700 was incorrectly described. Accordingly, please run an excursion from that C0700 baseline, leaving Dahlgren and Newport personnel in place in Dahlgren and Newport, rather than moving them to Point Loma or Charleston, as described in your original scenario and recommendation and my request.	Aug 17	Mr. Matt Mleziva and Mr. James Geith	Aug 18	Aug 19 - ltr signed by COL Buckstad	Aug 19 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 957</b>	Clearinghouse email Aug 16, 1645hrs	Aug 19, 1200hrs (Fri)	Ryan Vaart, House of Armed Services Committee	We recently received a letter indicating concern re: the Navy realignment at SPAWAR San Diego (move Surface Maritime Sensors to NWS Dahlgren, VA). The letter questions whether Air Traffic Control systems are intended to be included in this realignment, and whether they are programmed as part of the realignment. According to the letter, surface maritime sensors do not generally include ATC systems, but these systems may have been included in a list of maritime sensors. Questions are as follows: 1. Are TACAN, PAR, ILS, and VOR systems included in the realignment recommendation? 2. Did the Navy intend for them to be included? 3. Is clarification necessary to prevent their movement under BRAC if they were not intended to be realigned?	Aug 18	Mr. Matt Mleziva and Mr. James Geith	Aug 19	Aug 19 - ltr signed by COL Buckstad	Aug 19 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 965</b>	Clearinghouse email Aug 18, 1554 hrs	Aug 19, 1200hrs (Fri)	Frank Cirillo, BRAC Commission	(TECH-0042C) What is the basis and rationale for transferring information technology resources from Eglin AFB to Edwards AFB, given that Eglin's military value score is almost twice that of Edwards? For each impacted facility (Eglin and Edwards Air Force Bases) please identify the number of officers, enlisted, civilian, and mission essential contractors employed as of January 1, 2005 who were primarily supporting (1) electronic warfare, and (2) electronics and information systems test and evaluation specialties. We have been informed that that the Air Force developed an estimate indicating that \$38 million in MILCON dollars would be required to replicate facilities at Edwards to house information systems personnel recommended for relocation to Eglin. Is this information accurate? Please explain why the MILCON requirements were excluded from the COBRA analysis.	Aug 18	Mr. Matt Mleziva	Aug 19	Aug 19 - ltr signed by COL Buckstad	Aug 19 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 967</b>	Clearinghouse email Aug 18, 0824hrs	Aug 22, 1200hrs (Mon)	Frank Cirillo, BRAC Commission	If the Commissioners are leaning towards a decision not to move NBVC (Pt. Mugu and Port Hueneme) personnel to China Lake in response to the scenario to "Create a Naval Integrated Weapons & Armaments RD&A, T&E Center " (Tech- 15) in China Lake, does DOD favor moving the other pieces of that recommendation to China Lake or just let the entire recommendation be rejected? If time permits please provide a revised COBRA by August 21, 2005.	Aug 18	Dr. Karen Higgins	Aug 19 - Draft response to respondents for review/approval. Aug 23 - Draft response to Principals & Front office for review/approval	Aug 23 - ltr signed by Mr. Shaffer	Aug 23 - pdf'd ltr emailed to Clearinghouse
<b>CLOSED 977</b>	Clearinghouse email Aug 18, 1445hrs	Aug 22, 1200hrs (Mon)	Heather Silber House of Representat ives	Thanks for your assistance. I've attached the letter that I referenced on the phone from Rep. Everett to Commissioner Hansen regarding the realignment of the Operations and Sustainment Systems Group (OSSG) at Maxwell-Gunter AFB to Hanscom AFB. The specific question is regarding a sentence in the second paragraph, which states, "In fact, and since our meeting, DOD has revised its original recommendation stating that it would not move 'any operation activities' from the OSSG." I was looking to confirm whether DOD had, in fact, revised its original recommendation as Rep. Everett suggests -- ie, has DOD indicated at any point that it would not move any operation activities from OSSG?	Aug 19	Matt Mleziva	Aug 19	Aug 19 - ltr signed by COL Buckstad	Aug 19 - pdf'd ltr emailed to Clearinghouse

**ENCLOSURE 20**

## **“Who is CTC and What Do They Do?”**

*Creative Team Concepts, LLC (CTC) is and has been a well recognized name within the Department of Defense (DoD) basing infrastructure arena, both inside the military establishment and outside in the private sector. CTC's original mission was focused primarily on supporting the DoD's infrastructure streamlining processes. In that role, CTC established the mold for others to emulate. Now, CTC has enhanced its abilities to provide services by teaming with other select groups to provide a one-stop shopping for much needed support functions. The enhanced/restructured CTC can now provide complete Commission support from cradle to grave. A brief recap of the original CTC and the enhanced/restructured CTC follows:*

### **Original CTC Mission and Members**

When someone mentions **CTC**, most will recall a group of experts who worked together for many years on OSD and private sector basing infrastructure projects. These **CTC** professionals worked on; infrastructure streamlining, military base closure, and reuse activities for the Office of the Secretary of Defense (OSD), Army, Air Force, Navy, and Defense Base Closure Commission. And, in fact, many members and associates were the architects of the development and implementation of base realignment and closure (BRAC) procedures, policies, and guidelines. The BRAC experience of **CTC**'s members and associates was used by many organizations. In fact, **CTC** members and associates have completed several sole-source contracts with the Office of the Secretary of Defense and have won several other competitive contracts with the Office of the Secretary of Defense. **CTC** tasks ranged from supporting the efforts to obtain Congressional approval for future BRAC authority to helping develop a BRAC process to help implement the process. These efforts were totally successful, i.e., the Congressional authority for a BRAC in 2005 and the execution of that BRAC effort. Additionally, **CTC** members have

- Drafted a “Remobilization Study” for the Department of Defense – in response to a congressional request to analyze the impact of past BRAC actions on readiness to respond to potential threats – **CTC** teamed with the Center for Naval Analyses (CNA) to complete this effort.
- Drafted a BRAC Handbook for the Department of Defense – this handbook served as the “How To” guide for BRAC.

**CTC's “Unparalleled Expertise and Experience” cannot be matched:**

- Expert knowledge of base closure laws and regulations.
- Initiated and overseen the program for transitioning excess property to community reuse, including negotiating property transfers.
- Been key members of the Secretary of Defense's BRAC Policy Working and Executive Groups.
- Been Directors of DoD BRAC teams (both OSD and all Services).
- Organized and served as charter members of the Secretary of Defense's Base Transition Office.
- Testified before Congress, BRAC Commission, and others on BRAC development and implementation issues.
- Successfully teamed with local communities, states, and organizations to provide advice on basing infrastructure issues to include privatization opportunities (e.g. housing & utilities).

- Augmented over twenty community teams during prior BRAC rounds.
- Assisted numerous communities in streamlining their redevelopment activities, including renegotiations of prior agreements between Local Redevelopment Authorities and the military services.
- Teamed with Congressional members and their delegations in gaining DoD funding for special projects.
- Teamed with organizations/groups in developing win-win scenarios for private sector development of facilities for public sector use, e.g., unaccompanied/hotel construction, and privatized family housing projects.
- Worked with several potential international clients in developing methods to address their concerns ranging from military preparedness to adequate transportation infrastructure.

## **Enhanced/Restructured CTC Mission and Members**

The enhanced/restructured **CTC** is a Service-Disabled, Veteran-Owned Small Business (SDVOSB) that brings together four companies with extensive experience working together in a Contractor Team Arrangement to support Committees, Commissions, Boards and Work Groups (CCBWG). **CTC** is fully prepared to support requirements with minimal advance notice. **CTC** can now provide; staff, office equipment, IT and document management solutions, and, perhaps most importantly, managers with experience in working a board range of issues including establishing, operating, and disestablishing CCBWGs.

## **CTC now has a Contractor Team Arrangement**

Under this Contractor Team Arrangement, four GSA Schedule contractors (team members) will work together under the **CTC** umbrella. Complementing each other's capabilities, **CTC** offers a total solution to meet a new CCBWG's requirements. This new arrangement, allows ordering activities to procure a total solution rather than making separate buys for each part of a CCBWG's requirements. In addition, **CTC** can provide a much needed repeatable processes in the life of a CCBWG. **CTC** and its team members recognize the repeatable processes that characterize Commission work and has devised a methodology which not only captures those elements (thereby reducing time and saving costs) but has the expertise to handle virtually all facets of commission work. Some aspects of a repeatable process in the life of a commission follow:

### **Establishment**

- Identify requirements
- Coordinate requirements with providers and support organizations
- Provide an office manager, administrative support, and other personnel
- Set up the office and office equipment
- Provide IT support, including hardware, software and technical expertise
- Procure required security, manage badges and clearances

### **Execution**

- Manage the office
- Develop internal and public websites
- Manage documentation
- Provide support for staff, meetings, and travel
- Publish final report, including editing, formatting, printing and dissemination

## Key CTC Members and/or Associates

**Brian V. Buzzell (Brian)** is a retired career Naval Officer and Managing Partner of Creative Team Concepts LLC (CTC), a company that specializes in consulting services to the Federal government with particular emphasis on the Department of Defense (DoD). Past areas of support include advising DoD on the conduct of the recent BRAC 2005 to include its relationship with the BRAC Commission, infrastructure support to the Office of the Secretary of Defense BRAC Office and working with other government agencies to ensure the Commission process was executed. Mr. Buzzell has over 38 years experience working with the Federal Government and DoD.

**James R. Casey (Jim)** is a CTC Managing Partner and has managed CTC's support for DoD's Office of the Secretary of Defense (OSD) (Installations & Environment) from 1998 to 2007. Previously, Jim, a senior retired Air Force officer, managed the Air Force's BRAC efforts during earlier rounds and, in that position, supported numerous commissions and groups. His experience also includes: establishing programs for foreign clients; working directly with numerous communities and states helping them through Commission processes; and, in some cases, helping clients create internal commissions/groups to proactively approach critical issues. Mr. Casey has a Masters Degree and over 35 years experience working with the Federal Government and DoD.

**Mark Besser (Mark)**, a co-founder of Qualitas Knowledge Management, brings more than 20 years of high-level IT expertise to the company. Mark has had extensive experience crafting creative solutions for multi-national corporations as well as State, Federal and Local Governments. Mark specializes in showing organizations how to best leverage their investments in technology and how to utilize various staffing models (onsite, offsite, near shore, off shore) to deliver enterprise wide technology based solutions. Mark has extensive experience across technology platforms, infrastructures, package software, and custom developed applications, giving him the unique ability to architect and construct the right combination hardware, software, and services to solve any business issue.

**Glenn Brown (Glenn)** is the co-owner, Treasurer, and MIS expert for SSI Business Solutions, a woman-owned business. Mr. Brown's diverse career includes experience in project management, manufacturing and product development, computer information systems, and air logistics. He has served as an expert consultant to the General Services Administration (GSA) for the development of automated management information systems. A Commander in the Naval Reserves, Mr. Brown has over 16 years active military service. His experience includes flying helicopter search and rescue missions, managing a 400-person aircraft maintenance department, operating logistics detachments in remote areas of the world, and serving as the Navy air logistics operations officer for the Mediterranean and as a department head for a major Naval air station overseas. Mr. Brown holds an MS degree in Systems Management from the University of Southern California and a BS in Analytical Management from the United States Naval Academy.

**Mark A. Cohen, Esq. (Mark)**, founder of Qualitas Knowledge Management, was for almost 25 years a national law firm managing partner and internationally recognized civil trial lawyer. He started his career as an award winning Assistant United States Attorney where he tried 21 major federal lawsuits and represented numerous agencies of the Federal Government. Mark has applied his extensive expertise in litigation and law firm management to Qualitas, turning it into a unique company that organizes and manipulates content related to legal activity, providing both human resources and information technology to promote efficiency and to reduce costs of legal services, particularly as they pertain to documents. The company's recent work for DoD's BRAC efforts is an outstanding example of this fresh approach.

**W. Ronald Dietz (Ron)** is President and CEO of W.M. Putnam Company, an outsourcing company that assists nationally-based companies in locating, establishing, and maintaining branch offices and retail stores. W.M. Putnam also serves government entities as a veteran-owned small business. Mr. Dietz has a broad background in both general management and consulting. He founded a consulting company focused on a range of business strategies and risk management issues in the financial services arena. He has also served as a CEO of two financial services companies. Mr. Dietz started his career at Citibank where he moved through several senior assignments to become SVP & Division Executive in charge of Citibank's operations in the Caribbean and northern South America. He is Chairman of the Audit and Risk Committee of a major financial institution. He also sits on a variety of other company and civic boards

and serves as a senior advisor to Qualitas Knowledge Management. He holds an MBA degree from Stanford University and has served as a Naval Officer.

**Marian Harvey (Marian)** served as a senior management analyst with the U.S. Government Accountability Office (GAO) where she led teams that evaluated foreign aid programs, and DoD's military housing privatization, base closure, and base reuse programs. She served with the President's Commission on the Agency for International Development and with **CTC** as a consultant to DoD during the BRAC 2005 process. She led a multi-service team dealing with the capacity of military bases to perform certain functions, and managed large BRAC databases and a Web site. She holds an MA from George Washington University.

**John H. Hoggard (Jack)**, a Naval Academy graduate with a Duke MBA, has over twenty years experience with the Federal Budget process, serving as Comptroller of the Navy Recruiting Command, as well as Branch Head for the Navy Budget Officer, in charge of the OPN, WPN, and PMC Appropriations. Following his retirement, he spent ten years as Legislative Director to U.S. Senator Thad Cochran (R-MS), and two as Legislative Director to U.S. Senator John Warner (R-VA). Recently, he established and coordinated the continuing logistics for the Rosslyn facility of the OSD BRAC organization, which included more than 200 individuals over a two-year period. He also established, on very short notice, a 12-person all-electronic Clearing House, which received, tasked out, and returned over 1,500 questions for DoD, originating from the BRAC Commission as well as Congress.

**Robert L. Meyer (Bob)** is a former Naval Reserve Officer and retired member of DoD's Senior Executive Service. He directed and managed the DoD BRAC process in 1995, and developed the legislation, policy and procedures that have allowed privatization of over 300,000 military family housing units nationwide. In addition to his DoD experience, Mr. Meyer has a long record of service in key federal government positions, having served on the House Appropriations Committee Surveys and Investigations staff; the House Armed Services Committee staff; and as Assistant Director, National Security and International Affairs, U.S. Government Accountability Office (GAO). He was awarded the DoD Exceptional Civilian Service Award in 1997 and the Medal for Distinguished Civilian Service in 1998. Throughout the BRAC 2005 process, Mr. Meyer worked with **CTC** as a consultant to DoD.

**S. Alexander Yellin (Alex)** was the Navy Team Leader for the Defense Base Closure and Realignment Commission from 1991 through 1995 and helped manage the commission. He has worked with **CTC** as a consultant to DoD, Office of the Secretary of Defense (Installations & Environment) since 1998. He assisted with the development of policies and procedures used for the BRAC 2005 round, trained DoD personnel in the use of analytical tools, and participated in the development of joint recommendations. He also played a key role in DoD's support to the BRAC 2005 Commission including assisting with commission startup activities and staff orientation. Mr. Yellin has an MBA from Harvard Business School and is a retired captain in the Civil Engineer Corps of the Naval Reserve.

Creative Team Concepts, LLC (CTC) is a new group by name only. CTC members and associates have worked together for several years on OSD and private sector basing infrastructure projects and decided to formalize the teaming arrangement with the formation of CTC. CTC has consolidated and made available to the Department of Defense (DoD), Defense related companies, communities, and states the best and most current Defense facility drawdown/transition experts. More specifically, CTC's professionals have experience working on; Defense infrastructure streamlining, military base closure, and reuse activities for the Office of the Secretary of Defense (OSD), Army, Air Force, Navy, and Defense Base Closure Commission. Many of the CTC members and associates were the architects of the development and implementation of base realignment and closure (BRAC) procedures, policies, and guidelines.

## MOBIS Information

Creative Team Concepts LLC (CTC) has a Management, Organizational and Business Improvement Services (MOBIS) Contract for Federal Supply Group 874 - Sin 874-1. Key information pertaining to that contract follows:

Contract Number

[GS-10F-0019L](#)

Contract Period

[10/01/00 thru 9/30/2005](#)

Contractor

[Creative Team Concepts LLC](#)

[One Wilkes Street](#)

[Alexandria, VA 22314](#)

[703-836-6098](#)

[703-836-2337 \(Fax\)](#)

[brian.buzzell@comcast.net](mailto:brian.buzzell@comcast.net)

Contract Administration/Placement of orders

[Jim Casey](#)

[757-362-0160](#)

[teamcon@erols.com](mailto:teamcon@erols.com)

Business Size

[Small](#)

DUNS Number

[788159288](#)

Web Page

[www.teamcon.com](http://www.teamcon.com)

Maximum Order

[\\$1,000,000](#)

Minimum Order

[\\$500](#)

For more information, visit [GSA Advantage](http://www.gsa.gov) [www.gsa.gov]

## Approved Labor Categories

Creative Team Concepts LLC has four approved labor categories as follows:

Partner/Executive Consultant

Over 20 years of experience in leading and providing technical direction of MOBIS projects at Senior Executive level (company President, agency or laboratory Director, key Federal Government position or equivalent, etc.). Demonstrated ability to design, implement and manage MOBIS initiatives. Primary interface with client personnel regarding strategic issues. Assigns tasks and provides overall coordination and oversight. Reviews work products for completeness, quality of work, and adherence to customer requirements. Delivers presentations and leads strategic level client meetings. At least a Masters Degree or equivalent required. Completion of senior level DoD professional education programs required.

Associate/Senior Consultant

Over 15 years of progressive experience in leading MOBIS projects at senior management levels (Program Manager, Assistant Chief of Staff, Division/Sector President, etc.). Subject matter expert. Demonstrated ability to implement and manage MOBIS initiatives. Primary interface with client personnel regarding project specific efforts. Assigns sub-tasks and provides overall coordination and oversight, ensuring that projects are completed with estimated timeframes and within budget constraints. Leads project specific meetings, delivers presentations, and interfaces with client personnel at the project level. Bachelors degree or higher. Completion of senior level DoD professional education programs required.

Consultant

Over 10 years of progressive experience in participating in MOBIS projects. Provides expertise in one or more of the key areas and knowledgeable in the others. Demonstrated ability to support major project initiatives and manage subtasks. Primary interface with client personnel at the working level. Attends project specific meetings, generates products and presentations, and interfaces with client personnel on a day-to-day basis. Bachelors' degree required.

Administrative Support

Progressive experience in office automation tools and MOBIS project support. Knowledgeable in computer based documentation and presentation techniques, technical typing and word processing. Integrates inputs from various sources to create a cohesive product. Prepares both graphical and narrative presentation material. Appropriate technical training required.

**Approved Labor Rates**

Creative Team Concepts LLC's Approved labor rates follow:

- I. Partner/Executive Consultant
- II. Associate/Senior Consultant
- III. Consultant
- IV. Administrative Support

Five Year Base Period (\$)				
FY01	FY02	FY03	FY04	FY05

I.	243.75 1950.00	251.06 2008.48	258.59 2068.72	265.68 2125.44	273.65 2189.20
II.	182.00 1456.00	187.46 1499.68	193.08 1544.64	198.38 1587.04	204.33 1634.64
III.	130.00 1040.00	133.90 1071.20	137.92 1103.36	141.70 1133.60	145.95 1167.60
IV.	60.94 487.60	62.77 502.16	64.66 517.28	66.43 531.44	68.42 547.36

**Five Year Option Period (\$)**

	FY06	FY07	FY08	FY09	FY10
I.	281.86 2254.88	290.33 2322.64	299.03 2392.24	308.01 2464.08	317.25 2538.00
II.	210.47 1683.76	216.78 1734.24	223.28 1786.24	229.98 1839.84	236.88 1895.04
III.	150.34 1202.72	154.85 1238.80	159.48 1275.84	164.27 1314.16	169.20 1353.60
IV.	70.48 563.84	72.59 580.72	74.76 598.08	77.01 616.08	79.32 634.56

Note: If you have any questions regarding MOBIS approved CTC labor categories and/or rates, please [contact CTC directly](#).

**ENCLOSURE 21**

**Cowhig, Dan, CIV, WSO-BRAC**

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**From:** RSS dd - WSO BRAC Clearinghouse  
**Sent:** Tuesday, July 05, 2005 12:29 PM  
**To:** Cowhig, Dan, CIV, WSO-BRAC  
**Subject:** FW: Response to Clearinghouse Tasker 418 or 419 - question from Dan Cowhig via June 24 email

**Attachments:** Response to Commission request for legal advice on guard signed.pdf

Attached is the response to your query OSD BRAC Clearinghouse # 0418, in PDF format.

OSD BRAC Clearinghouse

-----Original Message-----

**From:** Rice, Ginger, Mrs, OSD-ATL  
**Sent:** Tuesday, July 05, 2005 12:16 PM  
**To:** RSS dd - WSO BRAC Clearinghouse  
**Cc:** Yellin, Alex, CTR, OSD-ATL; Casey, James, CTR, OSD-ATL; Alford, Ralph, CTR, OSD-ATL; Meyer, Robert, CTR, OSD-ATL; Buzzell, Brian, CTR, OSD-ATL; Harvey, Marian, CTR, OSD-ATL  
**Subject:** FW: Response to Clearinghouse Tasker 418 or 419 - question from Dan Cowhig via June 24 email

Attached is the response to Clearinghouse tasker 418 or 419 - please process appropriately.

Ginger B Rice  
OSD BRAC Office  
(703) 690-6101

-----Original Message-----

**From:** Bayert, Nicole, Ms, DoD OGC  
**Sent:** Tuesday, July 05, 2005 11:54 AM  
**To:** Rice, Ginger, Mrs, OSD-ATL  
**Cc:** Potochney, Peter, Mr, OSD-ATL; Yellin, Alex, CTR, OSD-ATL  
**Subject:** Response to Clearinghouse Tasker 418 or 419 - question from Dan Cowhig via June 24 email

Please ensure attached gets to clearinghouse for appropriate action - including provision to Congress w/in 48 hours. Thanks.

Nicole D. Bayert  
Department of Defense  
Associate General Counsel  
(Environment & Installations)  
703-693-4842; fax 693-4507

**ENCLOSURE 22**

# SUNRISE - SUNSET, L.L.C.

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## KEY MANAGEMENT PERSONNEL

### CAPTAIN BRIAN V. BUZZELL, USN (Ret.)

#### Owner/Operator

Captain Buzzell graduated from George Washington University with a BA in Economics. While attending GWU, Captain Buzzell worked in the White House as President's Johnson and President Nixon's personal butler. He entered the Navy in October 1969, was commissioned in February 1970 and designated a Naval Aviator in January 1971. Captain Buzzell is a 1991 graduate of the National War College with a Master's equivalency in National Security Policy. Captain Brian V. Buzzell retired from the U.S. Navy in 1995 after serving 26 years on active military duty.

On leaving the Navy Captain Buzzell joined Technology Strategies & Alliances as President, International Division. After four years with TSA Mr. Buzzell formed Creative Team Concepts, LLC with a retired Air Force Senior officer. CTC provides consulting services to the federal government in the areas of Military support infrastructure, BRAC expertise, community reuse of former military and federal facilities, base closing environmental related issues and knowledge base management solutions. CTC-Pentagon, L.L.C. is a partner with Five Guys Famous Burgers and Fries to establish Five Guys on Military bases. Mr. Buzzell is also President of The Buzzell Group, L.L.C. which specializes in introducing emerging technologies into the Department of the Defense. Two of his current clients are Nortel Government Solutions, Fairfax, VA and RAPTOR Networks Technology Inc., Santa Anna, CA.

Mr. Buzzell currently owns the Five Guys Famous Burgers and Fries development rights to 20 counties in the State of Wisconsin with a commitment to open 30 stores.

Mr. Buzzell is married and has two daughters: Kristen - age 27 and Ashley – age 25. He is a native of Delavan Lake, Wisconsin.

### TIMOTHY F. O'KEEFE

#### Chief Financial Officer/Construction

Mr. Timothy F. O'Keefe is a 1976 graduate of the University of Wisconsin-Madison, with a Bachelor of Science Degree in Psychology and minor in Economics. Mr. O'Keefe developed a residential and commercial construction company from its start during college summers in 1973 until late 1990. After leaving the construction industry in August 1990, Mr. O'Keefe began a career in the Medical Insurance Industry quickly advancing to Vice President of Recruiting Development for Design Benefit Plans (DBP). In January of 1993 Mr. O'Keefe was asked to develop a complete distribution system for the parent insurance group (Pioneer Financial Services, PFS). He launched Advanced Benefit Concepts (ABC) in January of 1993 as the National Marketing Director.

In January 1994 the Parent Financial Services Company (PFS) acquired Continental Marketing Corporation (CMC) and appointed Mr. O'Keefe as its President. In June 1997 the parent company (PFS) was acquired by Conseco. Mr. O'Keefe was hired by Conseco as Executive Vice President-Conseco Marketing, LLC to be the Chief of Staff for the President of Conseco. As President of Conseco Major, Mr. O'Keefe was responsible for \$1 Billion insurance revenue that included 1,200 employees located in Chicago, northern Illinois and Southern Wisconsin within four primary facilities. Mr. O'Keefe was President of the Conseco Major Medical Division thru December 2001. In January 2002 Mr. O'Keefe joined American Medical Security as their Senior Vice President and Chief Marketing Officer to help grow the medical insurance sales of this company. Mr. O'Keefe was in this position until April 2004 when he departed American Medical Security to begin independent consulting opportunities; including Conseco.

Mr. O'Keefe assisted a new start up medical insurance company, Imerica Life and Health, Berman Industries and later China Motors and Components to apply his strategic planning, financial modeling and sales development skills to international sourcing and manufacturing businesses.

Presently, Mr. O'Keefe has identified the exciting opportunity of developing a large network of Five Guys Franchise stores as a great financial wealth building model that leverages a proven program.

Mr. O'Keefe is married and has a son – Michael in College. He is a native of Delavan Lake, WI.

### DAVE BECKER

#### Director of Operations

Mr. David C. Becker graduated in 1972 with honors from the University of Wisconsin – LaCrosse, with a Bachelor of Science Degree in teaching physical education. While teaching at Sharon Community School he earned an additional teaching degree in Science. In 1993 Mr. Becker earned his Master of Science Degree in Education Administration from the University of Wisconsin – Madison.

Mr. Becker retired in 2007 from Sharon Community School District in Sharon, Wisconsin after 33 years of service. During his time at Sharon Community School Mr. Becker was awarded the Rotary Teacher of the Year Award.

Mr. Becker served as the General Manager of the DLYC (Delavan Lake Yacht Club) for 24 years. DLYC is a member of the ILYA (Inland Lakes Yachting Association).

The ILYA awarded the DLYC the "Yacht Club of the Year" award twice while Mr. Becker was the General Manager.

Mr. Becker is married to Judy for 32 years and has three sons: Matthew – age 30, Mark – age 28 and Thomas – age 25. His home town is Portage, Wisconsin and his residence for the past 33 years has been in and around the Township of Darien, Wisconsin.

### MIKE DUESTERBECK

#### General Manager of Restaurant Operations

Mr. Mike Duesterbeck has been in the food service and hospitality business for over 40 years. He has successfully managed all facets of the restaurant business from bartending to managing a 200-seat fine dining restaurant.

**ENCLOSURE 23**

-----Original Message-----

From: Short, James, Dr, OSD-ATL (<mailto:James.Short@osd.mil>)

Sent: Friday, July 01, 2005 12:30 PM

To: Williams, Nova CTR BRAC , TJCSG

Cc: Shaffer, Alan, Mr, OSD-ATL; Short, James, Dr, OSD-ATL; Castle Fred F Brig Gen AF/XP; Buckstad, Robert, COL, OSD-ATL; DillonBL@mcsc.usmc.mil; Cohen, Jay; Daniel.Stewart@wpafb.af.mil; Brian.Simmons@dtc.army.mil; Foster, Beth, Ms, OSD-ATL; Erb, John J, CIV, JCS J4; Ryan, George R CIV; Evans, Steven S Col BRAC; Ryan, George R CIV; Thom.Mathes@us.army.mil; Higgins, Karen L SES; Berry, William, Dr, OSD-ATL; Strack Gary Mr SAF/IEBJ; Mleziva Matt Ctr SAF/AQX; Mfelix@pica.army.mil; Magdinec, Marc S CIV NAVSEA; Melone, James W. CDR BRAC CP6,9,900,34; Geith, James W CTR TJCSG; Eberhart, Roy CTR BRAC , TJCSG; Schuette@nrl.navy.mil; Huo, Chien Dr ASA(I&E); Cahill, Peter J Mr BRTFC

Subject: BRAC Inquiry Tasker 446 - Fort Monmouth

Roy,

I offer two pieces of unsolicited advice on the Fort Monmouth inquiry (#446).

1. Request an extension on the due date, currently July 5. This is a complex set of questions whose answers cannot be crafted without forcing people to work over the holiday week end. I discourage the overtime option; I encourage requesting an extension to the due date.
2. I believe we should transfer primary responsibility for answering these questions from the TJCSG to the Army. The Army did this recommendation with TJCSG oversight and TJCSG military values. The Army is in a better position to prepare clear and informative answers to this sometimes complex set of questions.

I am in communication with Chien Huo of the Army TABS office. Army is prepared to accept the transfer of lead responsibility.

I am off to Boy Scout Camp for a week on Sunday where my Blackberry will not work. That assures you a week respite from receiving another of my "good ideas" and "unsolicited advice!" ☺

Jim Short

James M. Short, PhD, Director, Defense Laboratory Management;  
Office of the Deputy Under Secretary of Defense (Laboratories & Basic Sciences)  
875 Randolph Street, Suite 150  
Arlington, VA 22203

[james.short@osd.mil](mailto:james.short@osd.mil); 703 588-1476 DDR&E office; 703 509-2682 cellular  
703 588-1423 DDR&E fax

**ENCLOSURE 24**

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## For Immediate Release

**Thursday, August 25, 2005**

**Contact:** [Karen Vasquez](#) 703-228-0896 (voice), 703-228-4611 (TTY)

### **BRAC Commission: Keep DoD Research in Arlington**

*Unanimous vote to keep DARPA, ONR, Army and Air Force research offices in Arlington*

ARLINGTON, Va. – The Base Realignment and Closure (BRAC) Commission today voted unanimously to keep the Defense Department's principal research programs in Arlington, rejecting the Pentagon's recommendation and affirming the County's contention that Arlington's scientific "center of excellence" should be maintained.

Unfortunately, the Commission did not apply the same logic to the Defense Department's other facilities in leased space in Arlington. The Commission voted to move 18,000 jobs out of the County.

The Defense Advanced Research Projects Agency (DARPA) and the Office of Naval Research (ONR) – known as "extramural research agencies" in Defense Department parlance – will remain in Arlington, home of the Pentagon. The Air Force Office of Scientific Research (AFOSR) and the Army Research Office (ARO) also will stay in Arlington. Each of the 2,000 jobs retained translates to two to five jobs in the private sector, including contractors.

This was one of a very few instances in which the Commission overturned the Pentagon's recommendation.

"We are pleased that the BRAC Commission unanimously agreed with our position that Arlington can house these key research agencies at a lower cost and with the less disruption to the mission than the Pentagon's proposed alternatives," said Jay Fisette, chairman of the Arlington County Board. "However, we are disappointed that they did not agree with the argument put forward by Arlington, Senator Warner and others – that the Secretary of Defense's recommendation regarding leased space deviated from the criteria established by Congress.

"Arlington is proud of the role we have played – and will continue to

play – in our nation’s defense,” Fisette added. “We are especially proud of the integrated military research efforts, which are so vitally important in keeping America safe and secure.”

Today’s votes are not considered final until the commission completes its deliberations on Aug. 27. The panel must deliver its final report to President Bush by Sept. 8. Ultimately, Congress will consider the entire package in an up-or-down vote.

#### ***Extramural research agencies to remain in Arlington***

**Defense Advanced Research Projects Agency** (DARPA) is the central research and development organization for the Department of Defense (DoD). It manages and directs selected basic and applied scientific research and development projects for DoD, and pursues research and technology where risk and reward are very high and where success may provide dramatic advances for traditional military roles and missions.

**Office of Naval Research** (ONR) coordinates, executes, and promotes the science and technology programs of the United States Navy and Marine Corps through schools, universities, government laboratories, and nonprofit and for-profit organizations. It provides technical advice to the Chief of Naval Operations and the Secretary of the Navy and works with industry to improve technology manufacturing processes.

The **Air Force Office of Scientific Research** (AFOSR) continues to expand the horizon of scientific knowledge through its leadership and management of the Air Force’s basic research program. As a vital component of the Air Force Research Laboratory (AFRL), AFOSR’s mission is to support Air Force goals of control and maximum utilization of air and space.

The **U.S. Army Research Office** (ARO) mission is to seed scientific and far reaching technological discoveries that enhance Army capabilities. Basic research proposals from educational institutions, nonprofit organizations, and private industry are competitively selected and funded. ARO’s research mission represents the most long-range Army view for changes in its technology. It is the only Army organization that transcends all of its mission areas: commander-fire support; close combat; air defense; combat support; combat service support; soldier support; command, control, and communications.

#### ***Next Steps***

Arlington’s economic development arm, Arlington Economic Development, will focus its attention on working with building owners to recruit new tenants for the affected buildings. “Arlington remains a prime place to live, work and do business,” commented Terry Holzheimer, Arlington’s director of economic development. “We look forward to working with our many partners in the public, private and non-profit sectors to continue to build Arlington’s business community.”

###

*Arlington, Va., is a world-class residential, business and tourist location that was originally part of the “10 miles square” parcel of land surveyed in 1791 to be the Nation’s Capital. It is the geographically smallest self-governing county in the United States, occupying slightly less than 26 square miles. Arlington maintains a rich variety of stable neighborhoods, quality schools and enlightened land use, and received the Environmental Protection Agency’s highest award for “Smart Growth” in 2002. Home to some of the most influential organizations in the world – including the Pentagon – Arlington stands out as one of America’s preeminent places to live,*

**ENCLOSURE 25**

# Secrecy News

from the Federation of American Scientists Project on Government Secrecy

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## DoD Suppressed Data on Rising Research Lab Demand

In a report to the [Base Realignment and Closure \(BRAC\) Commission](#) last year, Department of Defense officials selectively withheld data showing that demand for certain DoD research laboratory facilities was likely to increase, not decrease, in coming years.

The suppression of this information on "future excess capacity" appears to have significantly distorted the decision-making process regarding military base closures.

"The [suppressed] data would have made for an awkward situation were it not expunged because it showed that excess capacity will vanish without any BRAC actions taken," according to a sharply critical November 2005 [memorandum](#) (pdf) prepared by Don J. DeYoung, a member of an internal BRAC study group.

A copy of the DeYoung memo as well as the suppressed data on "future excess capacity" at DoD laboratories were independently obtained by Secrecy News.

"It was unethical to expunge critical data from the official process, and then withhold it from the public and the affected DoD workforces," Mr. DeYoung wrote in his internal memorandum. It may also have been illegal, given a statutory requirement to provide all relevant information to Congress and the BRAC Commission.

Any decision to preserve or to shut down a particular facility is a judgment call that involves consideration of numerous factors.

But because relevant data were withheld, the resulting decisions "lacked integrity," wrote Mr. DeYoung. "A necessary and appropriate public debate was thereby eliminated."

The BRAC decision-making process also produced some results that are questionable from a public policy point of view. For example, a decision was made to [close](#) a research facility at [Fort Monmouth](#) in New Jersey even though it is a leading developer of countermeasures against Improvised Explosive Devices, which are a major threat to U.S. troops in Iraq.

A more detailed account of the DoD suppression of BRAC data on "future excess capacity" is presented in this [synopsis](#).

For links (pdf) to the [uncensored version](#) of the report including data on "future excess capacity," the [censored BRAC report](#) as presented to the Commission, the November 2005 [DeYoung critique](#) of the process, and a [DoD email message](#) suggesting that the suppressed data be classified, see [this page](#).

### CONTACT

[Steven Aftergood](#)

### ARCHIVES

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**ENCLOSURE 26**

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515**

March 20, 2007

Rep. Ike Skelton  
Chairman  
House Armed Services Committee  
2120 Rayburn House Office Building  
Washington, DC 20515

Rep. Duncan Hunter  
Ranking Member  
House Armed Services Committee  
2120 Rayburn House Office Building  
Washington, DC 20515

Rep. John P. Murtha  
Chairman  
Subcommittee on Defense Appropriations  
Committee on Appropriations  
Room H-149, The Capitol  
Washington, DC 20515

Rep. C. W. "Bill" Young  
Ranking Member  
Subcommittee on Defense Appropriations  
Committee on Appropriations  
1016 Longworth House Office Building  
Washington, DC 20515

Dear Chairman Skelton, Ranking Member Hunter, Chairman Murtha, and Ranking Member Young,

Recently, our offices were made aware of previously undisclosed internal Defense Department memoranda that raise serious questions about whether the department was forthcoming in its declarations to the Base Realignment and Closure (BRAC) Commission and the Congress on the need to close or consolidate research, development, testing and evaluation (RDT&E) facilities in the 2005 BRAC round. We want to share that information with you, and request that you take action via the authorization and appropriations process to address the national security implications of these revelations.

In October 2006, the Federation of American Scientists published on their website a series of internal DoD documents from the Pentagon's Technical Joint Cross-Services Group (TJCSG), the joint DoD entity responsible for evaluating the military value of the various RDT&E facilities under consideration for consolidation or closure. Those documents can be found at the following URL:

<http://www.fas.org/sgp/othergov/dod/brac/index.html>

Among these documents is a series of critiques of the TJCSG's methodology. The critique was prepared by Mr. Don DeYoung of the Naval Research Laboratory, a BRAC alternate representative. Mr. DeYoung served on previous BRAC commissions and is clearly an expert in the field of RDT&E infrastructure. Among Mr. DeYoung's central allegations are the following:

- The methodology used by DoD and the TJCSG to determine which facilities to consolidate or close was fundamentally flawed, and that in fact the entire process was driven by a predetermined outcome (the desire to show facility closures) rather than by the data and facts.

- DoD officials knew on the basis of the data in hand that even without BRAC, DoD's alleged excess RDT&E capacity would vanish within a few years, and that with BRAC, the closure of such facilities would make it impossible to effectively support the projected DoD force structure.
- The final TJCSG report submitted to the BRAC Commission deliberately omitted all of the relevant capacity data, thus depriving the Commissioners and their staff the opportunity to judge for themselves whether DoD's claims and recommendations were valid and verifiable.
- DoD's withholding of the data was made on the basis of alleged security considerations, when in fact the data were never classified. In his correspondence, Mr. DeYoung includes an email from an official in the Office of the Secretary of Defense that appears to validate this particular allegation.

Mr. DeYoung cites the decision to close Fort Monmouth as being the most egregious example of how the process was distorted to achieve an outcome that flew in the face of the facts. In his "lessons learned" memorandum from November 2005, DeYoung stated that

*For example, among all DoD sites performing work in Information Systems (IS), Fort Monmouth was ranked #3 in Research and #2 in D&A. Similarly, for the Sensors technology area, it ranked #9 and #4, respectively. The site's scores for these four "bins" show a multidisciplinary and multifunctional center (i.e., the work spanned two disciplines, IS and Sensors, and two technical functions, Research and D&A). No other Army site appeared within the Top 10 for more than one of the four bins. Therefore, the Army already had an existing multidisciplinary and multifunctional center at Fort Monmouth. By the TJCSG's stated strategy, it would have seemed a logical "gainer" for workload. But that did not happen. Fort Monmouth was proposed for closure.*

Regarding the process that produced this illogical result, DeYoung stated that

*The above evidence shows two things about the co-sponsored closure: (a) military value was not "the primary consideration in the making of recommendations," as the law requires; and (b) the exercise of expert judgment was not "reproducible," a more stringent standard that could have minimized the negative effects of a judgment-driven process. As shown above, the expert judgment at the basis of the TJCSG proposal failed to be reproduced in the Army proposal where each differed as to what skills at APG would enable the transformation. This disconnect does not inspire confidence in the asserted merits of the idea.*

We have also learned that DoD's cost estimate for moving Fort Monmouth's activities and people to Aberdeen Proving Ground will almost certainly be higher than the Department told the BRAC Commission and Congress. In 2005, DoD told the Commission that the Fort Monmouth-Aberdeen move would result in a one-time cost of \$780,400,000. However, at a February 13, 2007 town hall with Fort Monmouth employees, Army officials indicated that \$744,800,000 had been allocated for construction alone at Aberdeen. Clearly, the cost estimates provided to the Commission and the Congress were not accurate, further undermining DoD's claims about the benefits of closing Fort Monmouth.

In addition to these factors, the Department of Defense has failed to provide a report to Congress outlining how the move from Fort Monmouth to Aberdeen Proving Ground will be accomplished without disrupting support for the Global War on Terror, as required in the BRAC Commission report. Because of the importance of the functions carried out at Fort Monmouth, it was the only base on the BRAC list to have a caveat noting that a report must be filed to ensure these functions would not be disrupted. DoD's failure to comply with this report requirement has only reinforced our belief that it is not possible for this move to occur without significant degradation of support to the warfighter.

Finally, the President's announcement earlier this year of his intent to increase the Army's force structure by 65,000 personnel and the Marine Corps's force structure by 27,000 personnel has clear implications for the validity of the conclusions reached by both GAO and the BRAC Commission. This new 92,000 personnel increase was not part of the 2005 Defense Planning Guidance, nor was such an increase contemplated by DoD or the BRAC Commission during the last BRAC round.

All of these facts and developments raise troubling questions about how DoD and the TJCSG process dealt with our nation's unique yet fragile military RDT&E capabilities. In light of these developments, we ask that you take appropriate action via the authorization and appropriations process to withhold any funding for the consolidation or closure of Army RDT&E facilities under BRAC until the Congress has conducted a comprehensive review of the issues and allegations raised both by Mr. DeYoung's correspondence and the ability of our projected RDT&E infrastructure to support the President's requested force structure increase. We appreciate your personal attention to this matter.

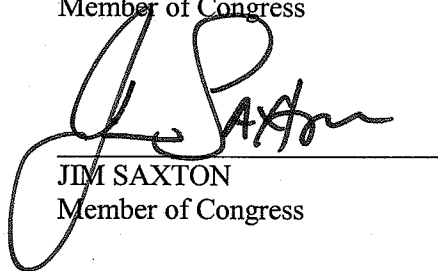
Sincerely,



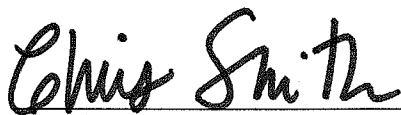
RUSH HOLT  
Member of Congress



FRANK PALLONE  
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Member of Congress



CHRIS SMITH  
Member of Congress

**ENCLOSURE 27**

-----Original Message-----

From: Shaffer, Alan, Mr, OSD-ATL [<mailto:Alan.Shaffer@osd.mil>]  
Sent: Tuesday, July 05, 2005 5:27 PM  
To: 'Lawrence C. Schuette'; Cohen, Jay M RADM  
Subject: RE: GAO Report on Base Closure Recommendations

Yep--Hillary did ok by us. No issues from my perspective

Best

Al

Alan R. "Al" Shaffer  
Director, Plans and Programs  
ODDRE  
(703) 695-9604

From: Hilary L Murrish [<mailto:MurrishH@GAO.GOV>]  
Sent: Fri 7/1/2005 11:14 AM  
To: brian.simmons@dto.army.mil; Lawrence C. Schuette;  
DesalvaPN@mcsc.usmc.mil; eileen.shibley@navy.mil; karen.higgins@navy.mil;  
steven.s.evans@navy.mil; Alan.Shaffer@osd.mil; James.Short@osd.mil;  
thom.mathes@us.army.mil  
Subject: Fwd: GAO Report on Base Closure Recommendations

The GAO report on BRAC was just released-- attached is a copy of the report. I wanted to make sure that you saw it.

Thanks,  
Hilary

\*\*\*\*\*  
Hilary Murrish  
Senior Analyst  
U.S. Government Accountability Office  
Defense Capabilities and Management team  
(202) 512-2998  
[MurrishH@gao.gov](mailto:MurrishH@gao.gov)

**ENCLOSURE 28**

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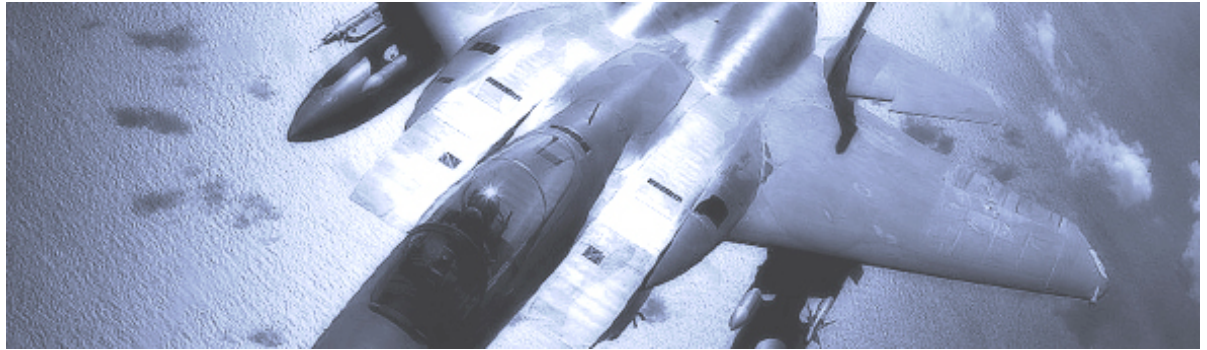
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Updated on 11/14/07

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former Commissioner  
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Newton](#)

USAF (Ret)  
former Commissioner  
2005 BRAC Commission

[Admiral Harold W. \(Hal\)  
Gehman, Jr.](#)

USN (Ret)  
former Commissioner

**ENCLOSURE 29**

# About Official BRAC

BRAC refers to the 2005 Base Realignment and Closure Act Commission recommendations passed by Congress on November 9, 2005.

We are committed to providing Government and Industry with a one-stop website that provides relevant BRAC data for implementation and relocation information in a single location. We will assist federal government officials managing the transition; state, regional or local public officials attempting to keep abreast of Defense Department plans; and private industry seeking information on contacts or projects that will affect business development opportunities or public-private partnerships.

## OfficialBRAC.org

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- ★ Relocation Services -- Housing, Education, Jobs, Childcare, Drivers's License, Recreation, Taxes, Area Maps
- ★ List of BRAC Organizations and contact information
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*U.S. House of Representatives*

Washington, DC 20515-6035

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CATHY McMORRIS RODGERS, WASHINGTON  
K. MICHAEL CONAWAY, TEXAS  
GEOFF DAVIS, KENTUCKY

ERIN C. CONATON, STAFF DIRECTOR

October 3, 2007

The Honorable Jim Saxton  
U.S. House of Representatives  
2217 Rayburn House Office Building  
Washington, DC 20515

Dear Jim:

Thank you for your letter of September 4, 2007 regarding your concern for the proposed closure of Fort Monmouth, New Jersey.

I share your concerns about the apparent cost escalations and reduction in savings that are being reported by the Department of Defense. Equally disturbing is the apparent disruption in the civilian workforce and the mission degradation that occurs as realignments are implemented. If these troubling trends continue, they represent a clear challenge to the BRAC 2005 process and will ultimately alter our methods to address excess infrastructure in the future.

Fort Monmouth is a clear example of this trend. I have asked the Readiness Subcommittee of the Armed Services Committee to address Fort Monmouth and the overall implementation of the BRAC 2005 process and expect them to have a hearing in early November 2007.

Very truly yours,



IKE SKELTON  
Chairman

IS: ds

cc: Honorable Chris Smith  
Honorable Solomon Ortiz

**ENCLOSURE 31**



## CORD A. STERLING FOR ROCK HILL SUPERVISOR

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### CORD IS PROUD OF THE COMPANY HE KEEPS



*"Cord Sterling was a senior member of my staff and performed his duties with extraordinary professionalism and skill. As I step down from a long 30 year career where I have been privileged to serve Virginians from all corners of the Commonwealth, I know how important it is for constituents to have the leadership Cord Sterling can provide. I have urged Cord to seek this office. He is a man of Integrity. I hope you will join me in supporting Cord Sterling for Supervisor."*

U.S. SENATOR JOHN WARNER

### CAMPAIGN CONTRIBUTORS

U.S. Senator John Warner  
Congressman Tom Davis  
Congressman Virgil Goode  
Senator John Chichester  
Speaker Bill Howell  
Secretary Les Brownlee  
Admiral Robert Natter, USN, (ret)  
Major General Paul Weaver, USAF (ret)  
Vice Admiral Cutler Dawson, USN (ret)  
Stewart Verdery, Former Asst. Sec. of Homeland Security  
Charlie Abell, Former Undersecretary of Defense  
Jim Bodner, Former Undersecretary of Defense  
Tom Schivelbein, Retired CEO of Newport News Shipbuilding  
Pamela Farrell, Vice President General Electric  
Larry Lanzillota, Vice President Northrop Grumman  
Tom MacKenzie, Vice President Northrop Grumman  
Rick Pyatt, Vice President of Goodrich  
Ann Sauer, Vice President of Lockheed Martin  
Mark Osborne, Local Businessman  
Wendy Surman, Local Businesswoman  
T Campbell, Local Businessman  
Pat Gallagher, Local Businessman  
Charlie McDaniel, Local Businessman

### The Free Lance-Star

**IN THE ROCK HILL DISTRICT, CORD STERLING** wins our endorsement. As a member of the Commonwealth Transportation Board, he grasps transportation issues, knowledge that should come in hand in congested Stafford. His ideas regarding recreation and expanding white-collar job opportunities in the county promise a better quality of life to most in his district.



TUESDAY,  
NOVEMBER 6, 2007



??? IS THIS YOUR DEFINITION OF "SPECIAL INTEREST"???

**ENCLOSURE 32**

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- ▶ Robert Tyrer
- ▶ Christine Vick



**James M. Bodner**  
**Senior Vice President**  
[jbodner@cohengroup.net](mailto:jbodner@cohengroup.net)

As Principal Deputy Under Secretary of Defense for Policy (1998-2001), Mr. Bodner was responsible for U.S. international security policy, including management of U.S. alliance and bilateral security relationships; development of U.S. national security strategy; review of military operational plans; and policy for export control and international industrial cooperation. His regional areas of focus included Asia, Europe, Latin America and Africa. Mr. Bodner also co-chaired the DoD Working Group on Export Control Reform, formulating and implementing extensive reforms to policies and organizations to adapt to consolidation,

globalization, and proliferation. He has testified before numerous congressional committees, including Appropriations, Armed Services, Banking, Commerce, Foreign Relations, and Intelligence.

As Counselor to the Secretary of Defense (1997 to 2001), Mr. Bodner advised the Secretary and Deputy Secretary on the full range of issues related to the organization and management of the Department of Defense. Focus areas included integration of international security, acquisition and legislative policy on key issues, such as missile defense; and policy related to the industrial base, including domestic and international mergers and acquisitions and international industrial collaboration. Mr. Bodner oversaw drafting of the Defense Reform Initiative Report, which drastically streamlined Pentagon organization and operations, and the Annual Defense Report to Congress.

As Legislative Assistant (1983-1996), Mr. Bodner was the principal advisor to Senator Cohen on foreign policy, national security, international trade, and science and technology, and his staff designee to the Armed Services Committee. He drafted and shepherded to adoption dozens of bills and amendments related to defense research, development and acquisition, international security policy, economic espionage, international trade and investment, and intelligence. In addition, he actively assisted U.S. companies with overseas business opportunities, traveled extensively in Asia and Europe, and advised a Republican presidential nominee on U.S. policy toward Asia. Mr. Bodner is currently a member of the Board of Directors of TEAC Aerospace Technologies.

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**ENCLOSURE 33**



ACQUISITION,  
TECHNOLOGY  
AND LOGISTICS

## PRINCIPAL DEPUTY UNDER SECRETARY OF DEFENSE

3015 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3015

001 29 2002

### MEMORANDUM FOR DIRECTOR DEFENSE RESEARCH AND ENGINEERING DEPUTY UNDER SECRETARY (LABORATORIES & BASIC SCIENCES)


SUBJECT: Establishment of Commission to Review Laboratory Functions

I had an opportunity to meet with Jack Bachkosky of the Naval Research Advisory Committee to discuss the programs within the laboratories. The conclusion that I drew is that labs are out of favor and no longer have a constituency within parent organizations. Their budgets are cut, people are discouraged, and their overall utility is in question.

My suggestion is that you organize a commission that identifies those laboratories that are imperative for defense to retain, and propose the organization of a defense research laboratory (DRL) combining the remnants of the service laboratories.

Further, this commission should recommend for those laboratory functions not deemed critical, appropriate academic or commercial outsourcing candidates.

This commission should report within 9 months their recommendation to the Under Secretary of Defense (Acquisition, Technology & Logistics) for further recommendation to the Secretary of Defense for action.

  
**MICHAEL W. WYNNE**

cc:  
USD(AT&L)  
Dir, ARA



**ENCLOSURE 34**



**THE SECRETARY OF DEFENSE**  
**1000 DEFENSE PENTAGON**  
**WASHINGTON, DC 20301-1000**

November 15, 2002

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS  
CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
UNDER SECRETARIES OF DEFENSE  
DIRECTOR, DEFENSE RESEARCH AND ENGINEERING  
ASSISTANT SECRETARIES OF DEFENSE  
GENERAL COUNSEL OF THE DEPARTMENT OF  
DEFENSE  
INSPECTOR GENERAL OF THE DEPARTMENT OF  
DEFENSE  
DIRECTOR, OPERATIONAL TEST AND EVALUATION  
ASSISTANTS TO THE SECRETARY OF DEFENSE  
DIRECTOR, ADMINISTRATION AND MANAGEMENT  
DIRECTORS OF THE DEFENSE AGENCIES

Subject: Transformation Through Base Realignment and Closure

As a result of the Quadrennial Defense Review, we embarked on a comprehensive review of our defense and security needs toward transforming the force. New force structures must be accompanied by a new base structure. The first step was my request to the Chairman to direct the geographic combatant commanders to prepare, in coordination with their Service component commands, draft overseas basing plans for their respective areas of responsibility.

Congress authorized a base realignment and closure (BRAC) round in 2005. At a minimum, BRAC 2005 must eliminate excess physical capacity; the operation, sustainment and recapitalization of which diverts scarce resources from defense capability. However, BRAC 2005 can make an even more profound contribution to transforming the Department by rationalizing our infrastructure with defense strategy. BRAC 2005 should be the means by which we reconfigure our current infrastructure into one in which operational capacity maximizes both warfighting capability and efficiency. I am directing this process begin immediately, under the structure set out herein.

Two senior groups, as reflected in the attachment, will oversee and operate the BRAC 2005 process. The Infrastructure Executive Council (IEC), chaired by the Deputy Secretary, and composed of the Secretaries of the Military Departments and their Chiefs of Services, the Chairman of the Joint Chiefs of Staff and Under Secretary of Defense (Acquisition, Technology and Logistics) (USD(AT&L)), will be the policy making and oversight body for the entire BRAC 2005 process.



U 18364-02

The subordinate Infrastructure Steering Group (ISG), chaired by the USD(AT&L) and composed of the Vice Chairman of the Joint Chiefs of Staff, the Military Department Assistant Secretaries for installations and environment, the Service Vice Chiefs, and the Deputy Under Secretary of Defense (Installations & Environment) (DUSD(I&E)), will oversee joint cross-service analyses of common business oriented functions and ensure the integration of that process with the Military Department and Defense Agency specific analyses of all other functions. The USD(AT&L) will have the authority and responsibility for issuing the operating policies and detailed direction necessary to conduct the BRAC 2005 analyses.

A primary objective of BRAC 2005, in addition to realigning our base structure to meet our post-Cold War force structure, is to examine and implement opportunities for greater joint activity. Prior BRAC analyses considered all functions on a service-by-service basis and, therefore, did not result in the joint examination of functions that cross services. While some unique functions may exist, those functions that are common across the Services must be analyzed on a joint basis.

Accordingly, the BRAC 05 analysis will be divided into two categories of functions.

- Joint cross-service teams will analyze the common business-oriented support functions and report their results through the ISG to the IEC.
- The Military Departments will analyze all service unique functions and report their results directly to the IEC.

Within 150 days of this memorandum, the ISG will recommend to the IEC the specific functions to receive joint analysis and the metrics for that analysis for my approval. The Military Departments through their representatives on the ISG, as well as the Defense Agencies, should communicate regularly with the ISG to ensure that their recommendations are fully consistent with the joint cross-service teams' recommendations.

A comprehensive infrastructure rationalization requires an analysis that examines a wide range of options for stationing and supporting forces and functions, rather than simply reducing capacity in a status-quo configuration. To that end, in accordance with the force structure plan and selection criteria, the ISG will recommend to the IEC for my approval a broad series of options for stationing and supporting forces and functions to increase efficiency and effectiveness. The Military Department and the joint cross-service analytical teams must consider all options endorsed by the IEC in the course of their analysis. The analytical teams may consider additional options, but they may not modify or dismiss those endorsed by the IEC without my approval.

In accordance with section 2909 of BRAC 90, as amended, BRAC 2005, as directed by this memorandum, will be the exclusive means for selecting for closure or realignment, or for carrying out any closure or realignment of, a military installation located in the United States until April 15, 2006. This exclusivity clause does not apply to closures and realignments to which section 2687 of title 10, United States Code, is not applicable. Closures or realignments to which section 2687 is not applicable will require approval on the basis of guidance issued by the USD(AT&L). Competitive sourcing conducted under the provisions of OMB Circular A-76 may proceed independently.

In accordance with the direction of Congress expressed in the BRAC legislation, the Department will not make any binding closure or realignment decisions prior to the submission of final recommendations to the Commission no later than May 15, 2005. The process and structure outlined in this memorandum are designed to ensure the Department's ability to provide recommendations by this date and to meet several interim statutory requirements, including publishing draft selection criteria by December 31, 2003, and final criteria by February 16, 2004. In addition, the Department must provide Congress a force structure plan, inventory, capacity analysis, and certification of the need for BRAC with the FY 2005 budget documentation.

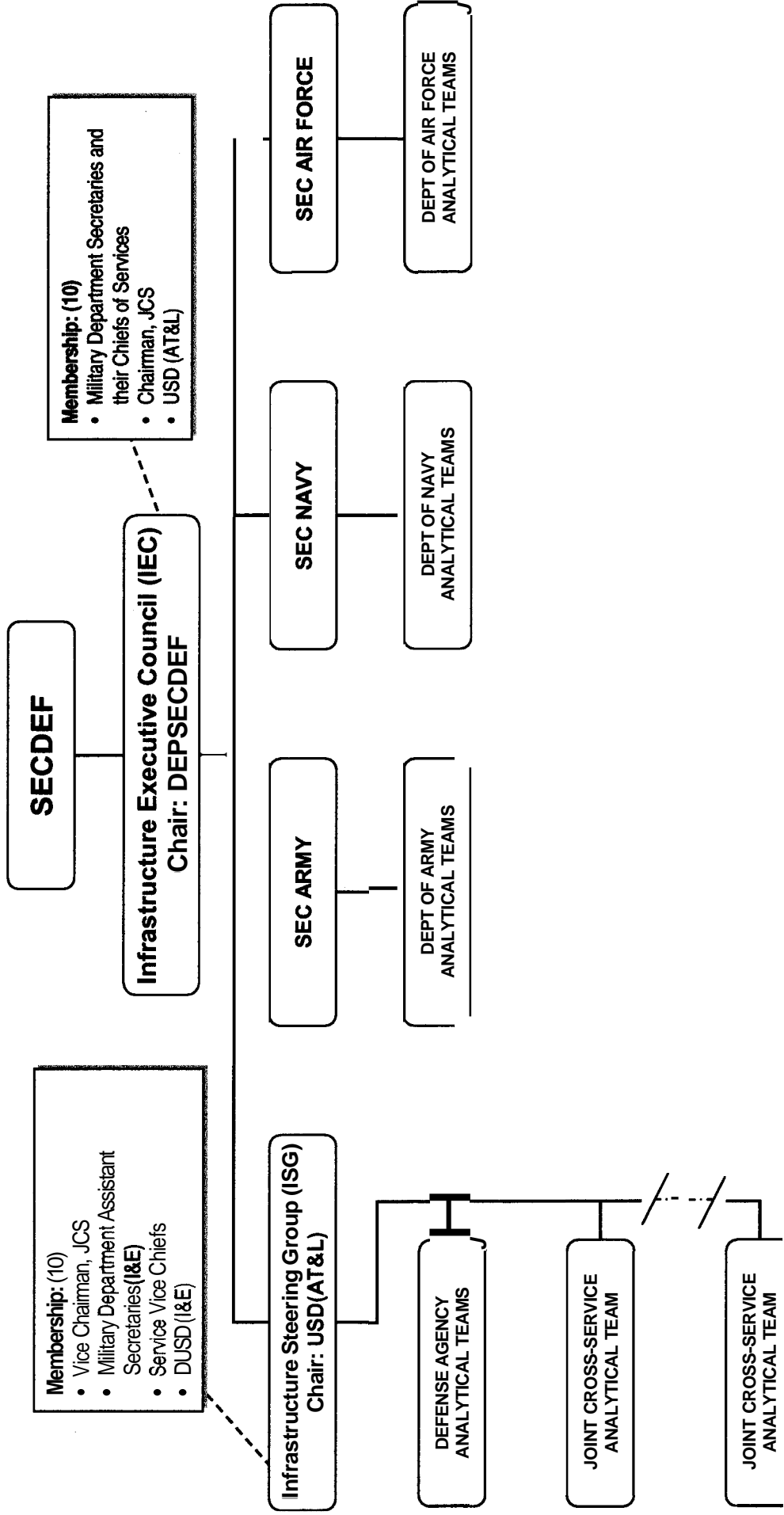
I cannot overemphasize the importance of BRAC 2005. This effort requires the focus and prioritization only senior leadership can bring. I am confident we can produce BRAC recommendations that will advance transformation, combat effectiveness, and the efficient use of the taxpayer's money.

A handwritten signature in black ink, appearing to read "Donald Rumsfeld", is written over a horizontal line.

Attachment  
**BRAC 2005 Organization**



# BRAC 2005 Leadership



**ENCLOSURE 35**

# Base-Closings Defense Memo Might Violate Bush's Plan

By Rowan Scarborough, The Washington Times

A senior Pentagon official is moving to close down "out of favor" defense facilities, according to an internal memo that some congressional sources say violates an agreement with President Bush on base closings.

After hard-fought negotiations, members of Congress agreed last year to Mr. Bush's demand to close bases and facilities. The final decisions on closings will rest with an independent commission, which begins work in 2005.

But Michael Wynne, the Pentagon's No. 2 acquisition official, has ordered the creation of an internal committee to identify weapons and science laboratories for closure, according to his Oct. 29 memorandum, a copy of which was obtained by The Washington Times.

Mr. Wynne wrote that after a discussion with a defense advisory committee, "the conclusion that I drew is that labs are out of favor and no longer have a constituency within parent organizations. Their budgets are cut, people are discouraged and their overall utility is in question."

The memo from Mr. Wynne, the principal deputy undersecretary of defense for acquisition, technology and logistics, went to the Pentagon's director of defense research and engineering.

Mr. Wynne ordered the creation of a committee to identify "those laboratories that are imperative for defense to retain" and proposed that "remnants of the service laboratories" be combined into one "Defense Research Laboratory."

Some functions could be given to the private sector, he stated.

Mr. Wynne is taking aim at a network of more than 100 labs, employing thousands of workers across the country. The Army, for example, operates labs in Aberdeen and Adelphi, Md., Natick, Mass., Redstone Arsenal, Ala., and Yuma, Ariz., among other locations.

Said a Capitol Hill source, "It looks like the Pentagon is jumping the gun on base closings. The deal was 2005."

Mr. Bush wanted to start the politically painful process in 2003, and threatened to veto the 2002 defense bill unless it authorized base closings.

A Pentagon official, who asked not to be named, said it would be "premature" to publicly comment on the memo because its details are still being "clarified."

The official said a meeting is scheduled next week among senior acquisition officials. "Everybody is looking to straighten it out," the official said.

But the Wynne proposal is already meeting resistance inside the Defense Department from lab proponents.

They are citing recent studies that state the importance of retaining in-house technicians to conduct research and development as the labs produce breakthroughs in sensors and other surveillance tools.

A study done during the Clinton administration stated, "The technical capability of responding rapidly to emergency situations and trouble-shooting requirements is essential in solving operational problems."

The study added, "A cadre of highly skilled in-house specialists can best respond to situations of this nature."

Defense Secretary Donald H. Rumsfeld has argued that the armed forces can save \$3.5 billion annually, beginning later this decade, by closing 25 percent of its facilities and bases.

Congressional opponents argued that the early stage of the war on terrorism was not the time to start closing bases. They also say the defense labs can be an incubator for new technologies needed to fight terrorists.